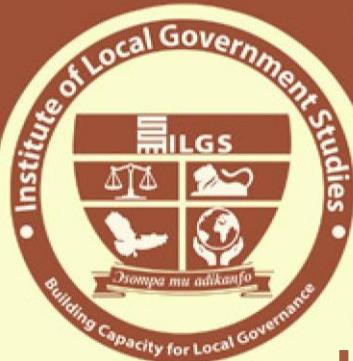


INSTITUTE OF LOCAL GOVERNMENT STUDIES

Building Capacity for Local Governance



2023 LOCAL GOVERNANCE INDEX (LOGIN)

RESIDENTS' ASSESSMENT OF THEIR LOCAL GOVERNMENT AUTHORITIES IN GHANA



DECEMBER 2023



47.7	51.1	58.7	86.2	55.6	62.7
47.5	51.1	58.7	78.2	55.6	62.5
47.5	51.0	58.6	77.5	55.5	62.5
47.4	51.0	58.6	76.9	55.4	62.3
47.4	51.0	58.5	74.1	55.4	62.2
47.4	50.9	58.4	73.9	55.3	62.1
47.3	50.7	58.3	73.0	55.1	62.0
47.3	50.7	58.2	72.1	55.1	61.9
47.3	50.5	58.2	72.0	55.0	61.7
47.2	50.3	58.1	69.8	54.9	61.5
47.2	50.3	58.1	69.0	54.8	61.2
47.1	50.1	58.1	68.6	54.6	61.2
46.9	50.0	58.1	68.5	54.4	61.2
46.8	50.0	57.9	68.3	54.4	61.1
46.6	2023 LOCAL GOVERNANCE INDEX (LOGIN)				
46.6	49.9	57.8	64.8	54.2	61.1
46.5	49.8	57.6	68.0	54.2	61.1
46.4	49.7	57.6	67.8	54.2	61.0
46.1	RESIDENTS' ASSESSMENT OF THEIR LOCAL GOVERNMENT AUTHORITIES IN GHANA				
46.0	49.2	57.4	66.0	53.8	60.5
46.0	49.2	57.3	65.8	53.8	60.5
45.9	49.1	57.2	65.6	53.7	60.5
45.7	49.0	57.2	65.3	53.7	60.5
45.6	48.9	56.8	65.0	53.6	60.4
45.3	48.9	56.7	64.2	53.6	60.2
45.1	48.8	56.6	63.9	53.5	59.8
45.1	48.8	56.6	63.8	53.3	59.8
44.7	48.5	56.5	63.8	53.3	59.6
44.6	48.5	56.5	63.7	53.3	59.3
44.5	48.5	56.4	63.5	53.2	59.1
44.3	48.4	56.2	63.5	53.0	59.1
44.2	48.4	56.2	63.2	53.0	58.9
43.7	48.4	56.1	63.1	52.9	58.9
43.2	48.3	56.1	63.1	52.8	58.8
42.9	48.2	56.0	63.0	52.7	58.7
42.5	47.9	55.8	62.8	52.6	55.7



THE INSTITUTE OF LOCAL GOVERNMENT STUDIES (ILGS)

The Institute of Local Government Studies (ILGS) is a public management development and training institution established in 2003 by an Act of Parliament (Act 647) to build capacity for effective local governance through education and training, research, consultancy and advisory services. ILGS was commissioned in 1999 as a project of the then, Ministry of Local Government and Rural Development (MLGRD) under an initiative of the Government of Ghana with support from the World Bank and the Netherlands Government to build the capacity of local governments in Ghana. ILGS contributes to promoting accountable, transparent and responsive governance at both local and national levels.

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This report was produced by ILGS in collaboration with the State Secretariat for Economic Affairs (SECO) of Switzerland.

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TABLE OF CONTENTS

LIST OF TABLES	iv
LIST OF FIGURES	iv
ACRONYMS	v
ACKNOWLEDGEMENTS	vi
EXECUTIVE SUMMARY	vii
1.0 INTRODUCTION	
1.1 <i>Background</i>	1
1.2 <i>Local Governance Index (LOGIN)</i>	2
1.3 <i>Objectives of the LOGIN</i>	5
1.4 <i>Organisation of the Report</i>	5
2.0 STUDY APPROACH, DATA COLLECTION AND ANALYSIS	
2.1 <i>The Assessment Approach</i>	8
2.2 <i>Sample Selection</i>	8
2.3 <i>Data Collection Methods</i>	10
2.4 <i>Analysis of Data Collected and Presentation</i>	10
2.5 <i>Limitations of the Assessment</i>	11
3.0 STUDY FINDINGS	
3.1 <i>Local Governance Index at the National & Regional Level</i>	13
3.1.1 <i>National Aggregate Score of Local Governance Index</i>	13
3.1.2 <i>Regional Aggregate Score for all Local Governance Performance Areas</i>	16
3.1.3 <i>Ranking of Region in the Seven Local Governance Performance Areas</i>	18
3.2 <i>Analysis of Local Governance Index and Ranking of Districts</i>	23
3.2.1 <i>Overall Score and Ranking of the Districts</i>	23
3.2.2 <i>Ranking of Districts on the Basis of their Quality of Administrative Services</i>	32
3.2.3 <i>Ranking of Districts on the Basis of the Quality of MMDCE Leadership</i>	40
3.2.4 <i>Ranking of Districts on the Basis of the Quality of Assembly Members (Representative Leadership)</i>	48
3.2.5 <i>Ranking of Districts on the Basis of the Quality of Professionalism Exhibited by Assembly Staff</i>	56
3.2.6 <i>Ranking of Districts on the Basis of the Quality of Social Services Provision</i>	64
3.2.7 <i>Ranking of Districts on the Basis of the Quality of Opportunities for Residents' Participation in Decision Making</i>	72
3.2.8 <i>Ranking of District on the Basis of the Quality of Opportunities Provided for Local Economic Development</i>	80
4.0 CONCLUSIONS AND IMPLICATIONS FOR POLICY AND PRACTICE	
4.1 <i>Conclusions</i>	89
4.2 <i>Implications</i>	89
ANNEXES 1: ASSESSMENT INDICATORS	90



LIST OF TABLES

Table 1 : Stratified Sample Size	9
Table 2 : Actual Respondents	11
Table 3 : Performance Ranking Grade	11
Table 4 : Aggregate National Ranking of Local Governance Indicators	14
Table 5 : Regional Ranking of Thematic Areas	18
Table 6 : MMDAs Overall Ranking in the Quality of Local Governance	24
Table 7 : Ranking of Districts by Aggregate Score on Quality of Administrative Services	32
Table 8 : Ranking of Districts based on MMDCE Leadership	40
Table 9: Ranking of Districts on Percentage Score on the Quality of Representative Leadership by Assembly Members	48
Table 10: Ranking of Districts based on the Quality of Professionalism exhibited by Assembly Staff	56
Table 11 : Ranking of Districts by Aggregate of Quality of Social Service Provision	64
Table 12 : Ranking of Districts on the basis of the Quality of Opportunities for Residents' Participation in Decision Making	72
Table 13 : Ranking of Districts on the basis of the Quality of Opportunities provided for LED	80

LIST OF FIGURES

Figure 1 : Local Governance Index : Nationwide	13
Figure 2: Regional Ranking of Aggregate Score of the Seven Thematic Areas	17
Figure 3 : Quality of Administrative Services Delivered by the LGs	19
Figure 4 : Quality of MMDCE Leadership	19
Figure 5 : Quality of Representative Leadership by Assembly Members	20
Figure 6 : Quality of Professionalism by Assembly Staff	20
Figure 7 : Quality of Social Services Provision	21
Figure 8 : Quality of Opportunities provided for Residents' Participation	21
Figure 9 : Opportunities for Economic Investment and Local Employment	22
Figure 10 : Local Governance Index : Resident's Assessment of the Overall Quality of their LGs	31
Figure 11 : Residents' Assessment of the Quality of Administrative Services Delivered by their LGs	39
Figure 12: Residents' Assessment of the Quality of Leadership exhibited by their MMDCEs	47
Figure 13 : Residents' Assessment of the Quality of Representative Leadership exhibited by their Assembly Members	55
Figure 14 : Residents' Assessment of the Quality of Professionalism exhibited by their LG Staff	63
Figure 15 : Residents' Assessment of the Quality of Social Services provided by their LGs	71
Figure 16 : Residents' Assessment of the Quality of Opportunities provided by the LGs for their Participation in Decision-Making	79
Figure 17 : Residents' Assessment of the Quality of Opportunities provided by their LGs for LED	87

ACRONYMS

BTI	Bertelsmann Transformation Index
CBOs	Community-Based Organisations
CG	Central Government
CGGI	Chandler Good Government Index
CIs	Compliance Indicators
CSOs	Civil Society Organisations
DACF	District Assembly Common Fund
DCE	District Chief Executive
DDF	District Development Facility
DLT	District League Table
DPAT	District Assembly Performance Assessment Tool
FBOs	Faith-Based Organisations
ILGS	Institute of Local Government Studies
KPAs	Key Performance Areas
LGPAs	Local Governance Performance Areas
LGs	Local Governments
LGSPE	Local Government Service Performance Evaluation
LI	Legislative Instrument
LOGIN	Local Governance Index
MLGDRD	Ministry of Local Government, Decentralisation and Rural Development
MMDAs	Metropolitan, Municipal and District Assemblies
MMDCEs	Metropolitan, Municipal and District Chief Executives
NPM	New Public Management
OHLGS	Office of the Head of the Local Government Service
PCs	Performance Contracts
PIs	Performance Indicators
PRCC	Public Relations and Complaints Committee
RCCs	Regional Coordinating Councils
SDIs	Service Delivery Indicators



ACKNOWLEDGEMENTS

In 2020, the Institute of Local Government Studies (ILGS) conceived the idea of conducting an annual assessment of local governance performance in all Metropolitan, Municipal and District Assemblies (MMDAs) in Ghana. However, inadequate funding deprived the ILGS, of the capacity to pursue that idea until 2022 when the Ministry of Local Government, Decentralisation and Rural Development (MLGDRD) and the State Secretariat of Economic Affairs (SECO) of Switzerland agreed to fund the ILGS-led project “Responsive, Effective, and Efficient Local Governance” (REEL-G) in collaboration with the Office of the Head of Local Government Service. Included, as a sub-component of the REEL-G project was social accountability which enabled us to design the Local Governance Index (LOGIN).

The ILGS therefore wishes to express its profound gratitude to the Minister of Local Government, Decentralisation and Rural Development Hon. Dan Botwe and the Swiss Ambassador, H.E. Philipp Stalder. The agreement that both signed in April 2022 made it possible for the ILGS to undertake the maiden report on the LOGIN. At SECO, the ILGS is indebted to Dr Simone Haeberli, Dr Hamza Bukari and Dr Chantal Bratschi-Kaye for their continuous support, and specifically to the REELG Project.

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Prof. Nicholas Awortwi conceived of the LOGIN idea and led the ILGS team that included Mr. David Osei-Wusu, Mr. Felix Agyei Amakye, Mr. Sylvester Gabianu, and Mr. Philip Adiboye to conduct the study with support from Ms. Anointing Lartey and Mr. Moses Ansah from the Ghana Statistical Service.

EXECUTIVE SUMMARY

Background

The New Public Management (NPM) principles have compelled public sector organizations to manage government businesses differently from the way they had administered them in the past.

The principles offer directions on reforms that would make the provision of public services more responsive, effective, efficient, equitable and accountable. They also enjoin public sector organisations to empower their service users or clients to play an active role in the determination of the quality of public services that are delivered to them. The NPM doctrines have found expressions also in Local Governments (LGs) and have combined with the traditional principles of participatory democracy to introduce new ways of promoting responsiveness and accountability in sub-national governance. One of the new ways is residents' assessment of their LG leadership and staff performance in service delivery. This approach is likened to the roles that customers play in the determination of the long-run survival of businesses.

In Ghana, the performance assessment of LGs is a mixed bag. On the one hand, many LGs score over 95% in performance assessments conducted by the Ministry of Local Government, Decentralisation and Rural Development (MLGDRD) using the District Performance Assessment Tool (DPAT). Such high performance is rewarded with financial resources to serve as incentives for performance. On the other hand, it is common to hear on the radio or read newspaper reports about residents' dissatisfaction with the performance of their LGs or the lack of responsiveness on the part of their Assembly members (local councillors). Nevertheless, because there is no nationwide assessment mechanism that takes into consideration the perspectives of residents, an impression is created that their voices are not considered.

This report presents the findings of residents' assessment of their 261 LG authorities in Ghana according to the quality of their local governance performance. It was conducted by the Institute of Local Government Studies (ILGS) in collaboration with the Ministry of Local Government, Decentralisation and Rural Development (MLGDRD) and the Office of the Head of Local Government Service (OHLGS) with financial support from the State Secretariat of Economic Affairs (SECO) of Switzerland. The 'Local Governance Index' (LOGIN) uses residents' scorecards to rank the 261 Metropolitan, Municipal and District Assemblies (MMDAs) on seven local governance performance areas and forty-seven indicators. The seven LOGIN areas were:

- Quality of administrative services
- Quality of leadership exhibited by the District Chief Executive (DCE)
- Quality of representation by Assembly Members
- Quality of professionalism exhibited by the staff of the District Assembly
- Quality of social services provision
- Quality of opportunities provided by the LG for residents to participate in their local governance and decision-making
- Quality of opportunities provided by the LG for Local Economic Development



The LOGIN was designed to provide a comprehensive and holistic assessment of LG performance from those who interact with their MMDAs and benefit from their actions and inactions. While there are currently three assessment and ranking indexes in the country (DPAT, LGS performance evaluation and District League Table), their methods of assessment do not take into consideration residents' perceptions. The LOGIN therefore fills a gap in Ghana's decentralization and local governance practices by putting residents at the centre of performance assessment of their MMDAs. The limitations of the existing assessment tools, the need to put residents at the centre of LG performance assessment, and the demand by citizens to hold their LGs accountable for performance are the reasons for the establishment of the LOGIN.

Study Approach and Methods

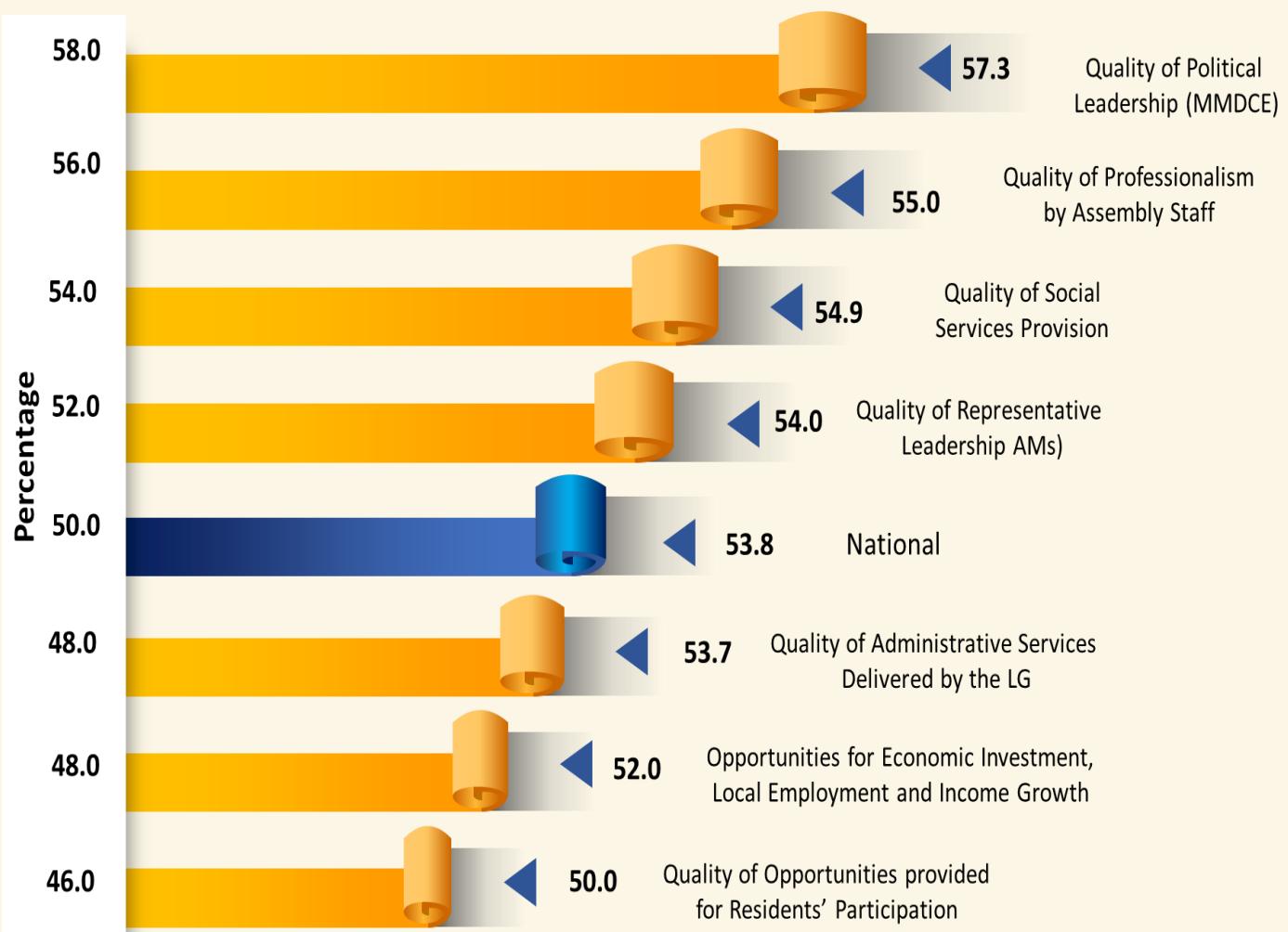
From 8th September to 16th October 2023, about 108,000 residents in the 261 LG jurisdictions were asked to assess their MMDAs on 47 local governance indicators on a scale from 1-5 with 1 being 'poor' and 5 being 'excellent'. In each of the 261 LG jurisdictions, a minimum of 385 respondents made up of ordinary residents, traditional leaders (chiefs, queen mothers and community elders); leaders of CBOs and FBOs; business people (market women, shop owners, traders, artisans); professional groups (civil and public servants), etc. were systematically stratified and sampled from 5 electoral areas to answer the questionnaire. In all, the study covered 1,305 out of the 6,272 electoral areas in the country (representing 20.8% coverage). Based on the analysis, an aggregate score of 71% and above was rated as excellent; 61-70% as very good; 51-60% as good; 41-50% as fair; and 40% and below as poor. The MMDAs were ranked based on the total percentage score gathered on specific thematic areas and the overall aggregate performance score.

Findings

1. Nationwide Performance of Local Governance was 53.8%

The results of the residents' assessment survey show an overall local governance index of 53.8% nationwide although six regions namely Bono (58.5%), Western (58.3%), Eastern (57.0%), Ashanti (55.2%), Greater Accra (55.0%) and Ahafo (54.9%) had aggregate scores higher than the national average.

In general, none of the seven LOGIN performance areas had scores greater than 60%. Residents rated the "Quality of MMDCE leadership" the highest among the seven governance areas at 57.3%, followed by the "Quality of professionalism exhibited by staff of the district assemblies. The LOGIN area with the least appreciation by residents was the "Quality of opportunities for residents' participation" with a score of 50.0 percent (See the Figure below).



Out of the 47 indicators that constitute the local governance index (LOGIN), the provision of “basic health services” and “clean water supply” emerged as the most appreciated local governance indicators with a score of 60.0% each. This is to the credit of the MMDAs as the provision of these two basic social services is usually visible for residents to appreciate. The MMDAs have been able to ensure the availability of CHPS compounds, health centres, and potable water supply.

On the contrary, “Participation in fee-fixing and budgeting” was ranked the lowest amongst the 47 indicators with a score of 48% (See the table below). This was not surprising as many residents across the country mentioned inadequate opportunity to participate in LG’s decision making as a key challenge to local governance.



National Ranking of the 47 Local Governance Indicators

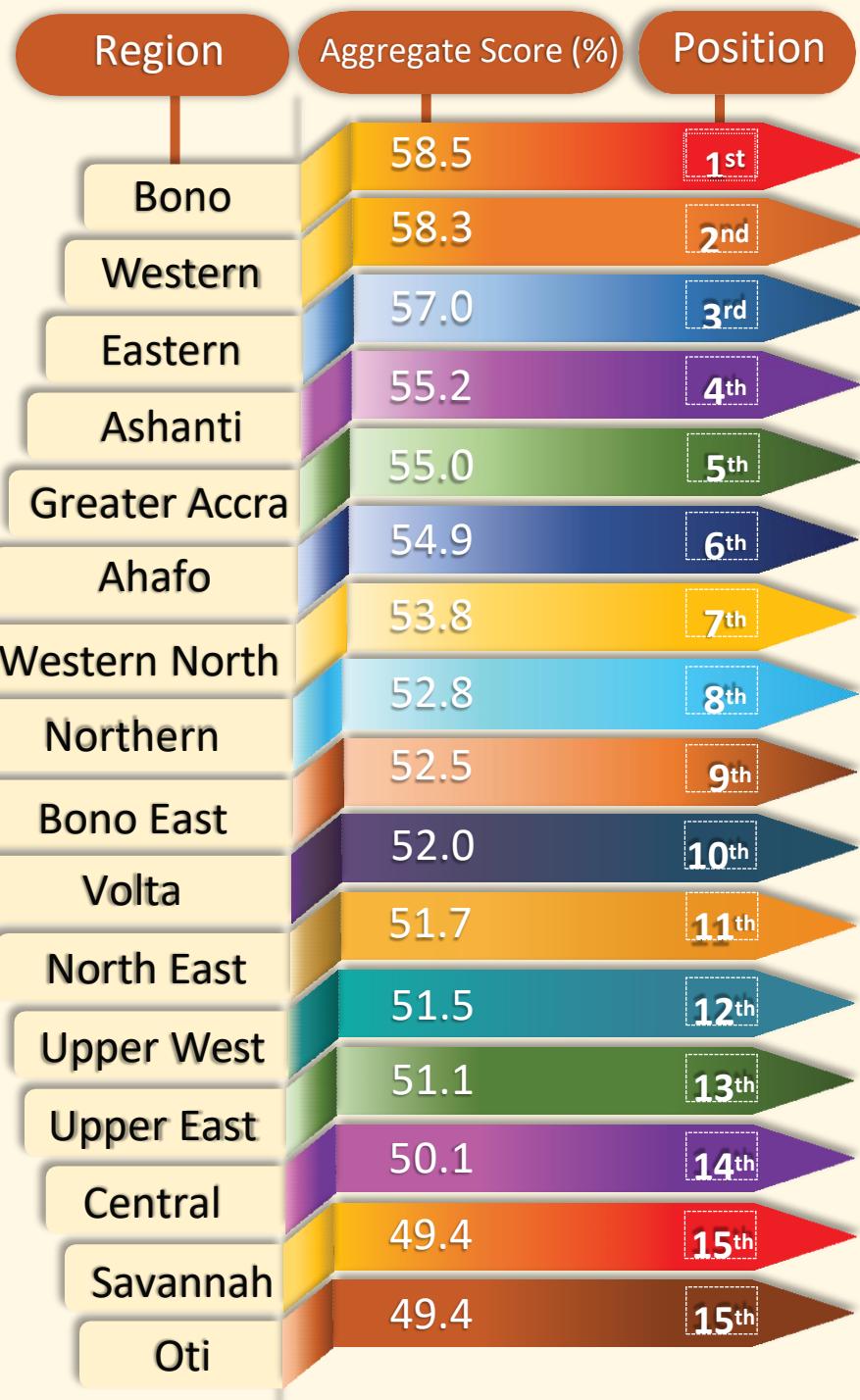
No.	Thematic Indicator	Mean Score	Percentage (%)	Rank	Grade
1	Basic Health services (availability of CHPS compound, health centres, etc)	3	60	1 st	Good
2	Clean water supply services (availability of potable water)	3	60	1 st	Good
3	Trust and Credibility of MMDCEs	2.9	58	3 rd	Good
4	MMDCE Controls and prevents the abuse of public power for private gain	2.9	58	3 rd	Good
5	MMDCE is accessible all the time and regularly engages with residents and key stakeholders	2.9	58	3 rd	Good
6	Presence and participation in Town Hall Meetings by MMDCE	2.9	58	3 rd	Good
7	Basic education infrastructure (availability of furniture, maintenance of buildings)	2.9	58	3 rd	Good
8	Timely response to request for registration (birth, death, marriage, divorce, etc.)	2.8	56	8 th	Good
9	MMDCE introduces visible changes and innovations in the district for transformation	2.8	56	8 th	Good
10	MMDCE is receptive to the needs of residents and key stakeholders	2.8	56	8 th	Good
11	Trust and Credibility of Assembly Member	2.8	56	8 th	Good
12	Client-orientation, respect, loyalty and Commitment to residents by Assembly Staff	2.8	56	8 th	Good
13	Diligence, discipline and timeliness to work assignments by Assembly Staff	2.8	56	8 th	Good
14	Trust and Credibility of Assembly Staff	2.8	56	8 th	Good
15	Good Attitude and Responsive to residents' requests for services	2.8	56	8 th	Good
16	Street lighting (presence of streetlights, regular lights on, etc)	2.8	56	8 th	Good
17	Provision of Security (low crime rate, protection of private properties, personal security, comfortable moving around anytime)	2.8	56	8 th	Good
18	Easy means of paying local taxes	2.8	56	8 th	Good
19	Issuance of operational permit (building, business, etc.)	2.7	54	19 th	Good
20	Assemblymembers control and prevent the abuse of public power for private gain	2.7	54	19 th	Good
21	Assemblymember is accessible and regularly engage and share information with residents and key stakeholders	2.7	54	19 th	Good
22	Assemblymember is receptive to the needs of residents and key stakeholders	2.7	54	19 th	Good
23	Presence and participation in Town Hall Meetings and other social gatherings by Assembly member	2.7	54	19 th	Good
24	Creativity and Innovativeness in promoting local development by Assembly Staff	2.7	54	19 th	Good

No.	Thematic Indicator	Mean Score	Percentage (%)	Rank	Grade
25	Assembly staff ensure Equity and Impartiality in the discharge of duties to community members	2.7	54	19 th	Good
26	Assembly staff exhibit personal integrity and avoid corruption	2.7	54	19 th	Good
27	Assembly Staff utilize appropriate communication methods and skills to engage residents	2.7	54	19 th	Good
28	Control of Noise Pollution	2.7	54	19 th	Good
29	Social protection/welfare services for vulnerable people (support to the elderly and vulnerable people including orphans)	2.7	54	19 th	Good
30	Ease of doing business in the district (regulations and registrations)	2.7	54	19 th	Good
31	Availability of market infrastructure (market facilities and use)	2.7	54	19 th	Good
32	Regular dissemination of information to the residents (public education)	2.6	52	32 nd	
33	Responsive to residents' complaints and grievances (functionality of Client Service Unit & PRCC)	2.6	52	32 nd	Good
34	Assembly member introduces visible changes and innovations in his/her electoral area	2.6	52	32 nd	Good
35	Solid waste collection	2.6	52	32 nd	Good
36	Spatial planning (proper layouts, beautification of the area, awareness of local plans, regulation of land use, etc)	2.6	52	32 nd	Good
37	Sanitation service (no Open Defecation, clean gutters, etc)	2.6	52	32 nd	Good
38	Citizens' participation in the planning of local development (town hall meetings, durbars, etc)	2.6	52	32 nd	Good
39	Recreational centres (availability of parks, gardens, playgrounds, etc.).	2.5	50	39 th	Fair
40	Citizens' Awareness of the assembly's decision-making process	2.5	50	39 th	Fair
41	Feedback mechanisms of Assembly decisions to Citizens	2.5	50	39 th	Fair
42	Functionality and Effectiveness of the Public Relations and Complaints Committee (PRCC)	2.5	50	39 th	Fair
43	Promoting economic opportunities in the area for local businesses.	2.5	50	39 th	Fair
44	Supporting or partnering with small businesses in specific productive sectors (agriculture, industry, tourism, services, etc.)	2.5	50	39 th	Fair
45	Evidence of supporting job creation in specific sectors	2.5	50	39 th	Fair
46	Regular engagement with the local business community (business forums)	2.5	50	39 th	Fair
47	Participation in fee-fixing and budgeting	2.4	48	47 th	Fair

2. Regional Level Analysis: Bono Region has the Highest Local Governance Index

At the regional level, the aggregate scores of all seven local governance areas show that the Bono Region emerged as the top- ranked region with 58.5%, followed closely by the Western Region with 58.3%. The least ranked Regions were Savannah and Oti with 49.4% (See the Figure below). It is imperative to note that both regions were recently created out of existing regions.

Regional Ranking of Aggregate Score of Thematic Areas



The table below also shows the scores and rankings of the regions on each of the seven local governance areas.



Regional Rankings of Seven LOGIN Areas

Over all Rank	Region	Quality of Administrative Services Delivered by the LG	Quality of MMDCE Leadership	Quality of Assembly Members representation	Quality of professionalism by Assembly Staff	Quality of social services provision	Quality of opportunities provided for residents' participation	Opportunities for economic investment, local employment and income growth
1 st	Bono	1 st	2 nd	1 st	2 nd	1 st	1 st	3 rd
2 nd	Western	2 nd	1 st	1 st	1 st	4 th	2 nd	1 st
3 rd	Eastern	3 rd	3 rd	3 rd	3 rd	2 nd	2 nd	2 nd
4 th	Ashanti	3 rd	4 th	4 th	6 th	3 rd	6 th	6 th
5 th	Ahafo	5 th	5 th	6 th	5 th	6 th	10 th	5 th
6 th	Greater Accra	6 th	12 th	4 th	6 th	7 th	2 nd	4 th
7 th	Western North	7 th	11 th	6 th	4 th	4 th	9 th	8 th
8 th	Northern	8 th	6 th	9 th	10 th	8 th	8 th	10 th
9 th	Volta	9 th	7 th	11 th	11 th	11 th	7 th	14 th
10 th	Bono East	10 th	8 th	8 th	8 th	9 th	10 th	8 th
11 th	North East	11 th	16 th	12 th	12 th	10 th	5 th	7 th
12 th	Upper East	12 th	8 th	12 th	14 th	14 th	13 th	11 th
13 th	Upper West	13 th	8 th	10 th	8 th	13 th	12 th	12 th
14 th	Central	13 th	13 th	15 th	13 th	12 th	16 th	12 th
15 th	Savannah	15 th	14 th	15 th	16 th	16 th	15 th	15 th
16 th	Oti	16 th	15 th	14 th	15 th	15 th	14 th	16 th



3. District Level Assessment and Ranking: Mpohor District Tops All

Mpohor District came first with an overall score of 86.2% whereas Ketu South Municipality with a score of 26% was ranked last. The overall performance shows that 9 districts had scores that indicate excellent performance (71% and above), 53 Districts had scores between 61- 70% (very good), whereas the majority (109 districts) had scores between 51-60% (good). The table below shows the highest and the lowest-ranked districts according to their local governance index.

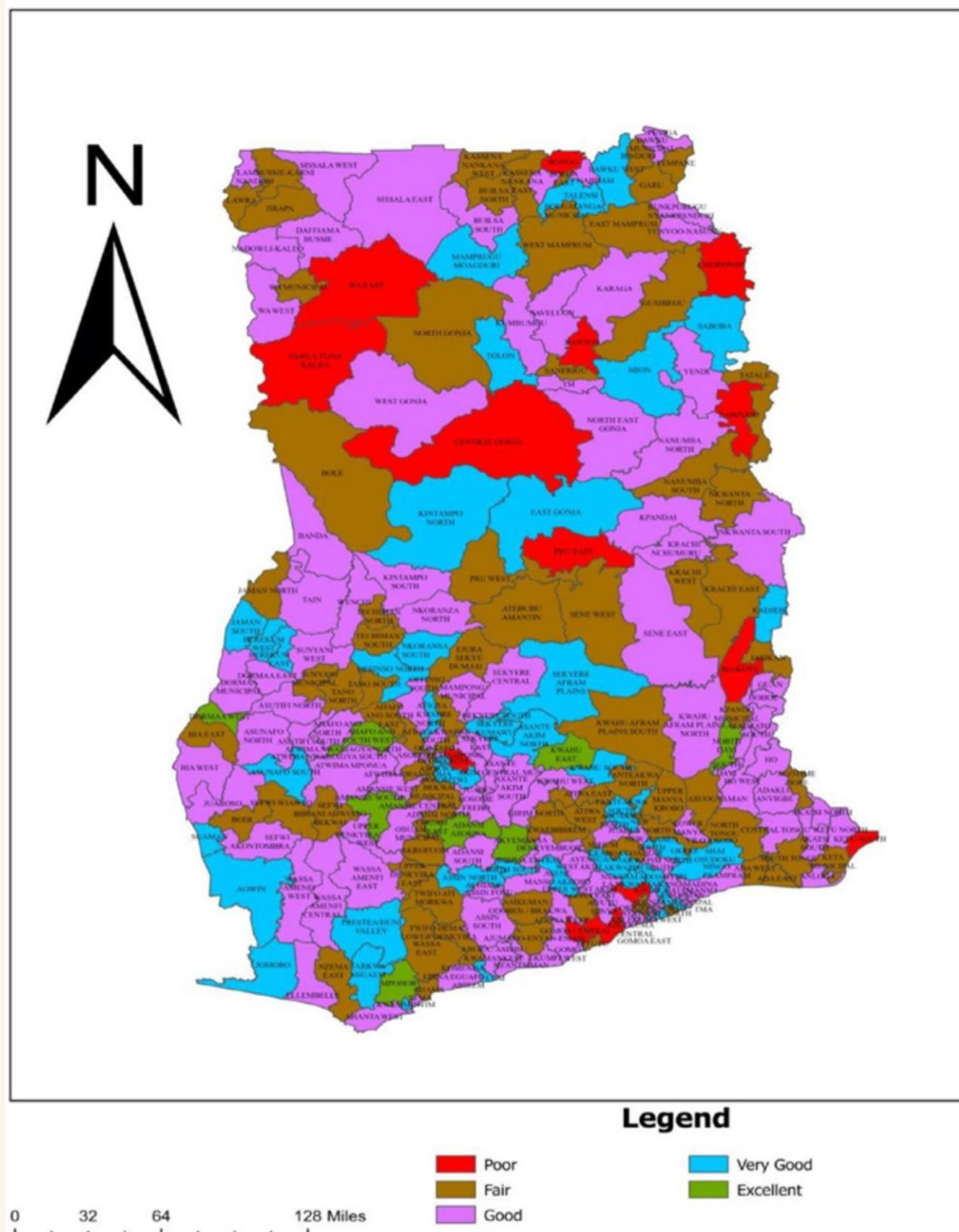
MMDAs Overall Ranking on Local Governance Index

Region	Local Governments	Percentage (%)	Rank	Overall Grade
Western	Mpohor District	86.2	1 st	Excellent
Eastern	Akyemansa District	78.2	2 nd	Excellent
Eastern	Kwahu East District	77.5	3 rd	Excellent
Bono	Dormaa West District	75.3	4 th	Excellent
Ashanti	Amansie South District	74.1	5 th	Excellent
Ashanti	Obuasi Municipal	73.9	6 th	Excellent
Ashanti	Ahafo-Ano South West District	73.0	7 th	Excellent
Volta	North Dayi District	72.1	8 th	Excellent
Ashanti	Adansi Asokwa District	72.0	9 th	Excellent
Savannah	Sawla-Tuna-Kalba District	40.4	247 th	Poor
Central	Awutu Senya East Municipal	40.2	248 th	Poor
Savannah	Central Gonja District	39.5	249 th	Poor
Greater Accra	Ga West Municipal	39.3	250 th	Poor
Oti	Biakoye District	39.0	251 st	Poor
Upper West	Wa Municipal	38.7	252 nd	Poor
Upper East	Bongo District	38.6	253 rd	Poor
Northern	Zabzugu District	38.5	254 th	Poor
Northern	Nanton District	37.5	255 th	Poor
North East	Chereponi District	35.6	256 th	Poor
Central	Gomoa East District	34.4	257 th	Poor
Ashanti	Ejisua Municipal	33.6	258 th	Poor
Bono East	Pru East District	33.0	259 th	Poor
Central	Gomoa Central District	29.2	260 th	Poor
Volta	Ketu South Municipal	26.0	261 st	Poor

An interesting observation was that none of the six Metropolitan areas was among the top 9 LGs that residents rated as excellent in local governance. They also missed out on the first top 50. Cape Coast Metropolitan was ranked 51st being the first of the Metropolitan LG authorities.

The map below shows the geographical locations of the 261 MMDAs and their local governance index

Local Governance Index: Resident's Assessment of the Overall Quality of their LGs



The table below shows that out of the 261 LG authorities, Mpohor, Akyemans and Kwahu East districts ranked first, second or third in almost all the seven indexes while Ketu South and Gomoa central placed last in almost all indicators.



District Rankings of Seven Login Areas

Over all Rank	District	Quality of administrative services delivered	Quality of MMDCE leadership	Quality of Assembly Members representation	Quality of professionalism by Assembly Staff	Quality of social services provision	Quality of opportunities provided for residents' participation	Quality of Opportunities for LED
1 st	Mpohor District	1 st	1 st	1 st	1 st	1 st	1 st	1 st
2 nd	Akyemansa District	3 rd	4 th	2 nd	3 rd	4 th	3 rd	3 rd
3 rd	Kwahu East District	3 rd	4 th	2 nd	2 nd	10 th	2 nd	1 st
4 th	Dormaa West District	2 nd	2 nd	10 th	4 th	3 rd	25 th	8 th
5 th	Amansie South District	13 th	6 th	7 th	6 th	5 th	4 th	4 th
6 th	Obuasi Municipal	6 th	9 th	9 th	7 th	5 th	5 th	5 th
7 th	Ahafo-Ano South West District	27 th	8 th	8 th	10 th	2 nd	6 th	6 th
8 th	North Dayi District	10 th	6 th	5 th	7 th	9 th	10 th	13 th
9 th	Adansi Asokwa District	8 th	13 th	11 th	5 th	7 th	11 th	7 th
247 th	Sawla-Tuna-Kalba District	248 th	252 nd	239 th	244 th	253 rd	216 th	222 nd
248 th	Awutu Senya East Municipal	246 th	253 rd	243 rd	160 th	246 th	227 th	222 nd
249 th	Central Gonja District	233 rd	238 th	248 th	229 th	245 th	253 rd	255 th
250 th	Ga West Municipal	252 nd	256 th	248 th	251 st	241 st	223rd	226 th
251 st	Biakoye District	256 th	197 th	256 th	215 th	233 rd	256 th	255 th
252 nd	Wa Municipal	136 th	190 th	203 rd	168 th	187 th	220 th	226 th
253 rd	Bongo District	250 th	255 th	243 rd	249 th	250 th	237 th	239 th
254 th	Zabzugu District	251 st	154 th	238 th	252 nd	257 th	255 th	259 th
255 th	Nanton District	258 th	232 nd	253 rd	249 th	240 th	243 rd	249 th
256 th	Chereponi District	246 th	259 th	253 rd	255 th	254 th	248 th	248 th
257 th	Gomoa East District	254 th	257 th	253 rd	257 th	256 th	245 th	250 th
258 th	Ejisu Municipal	260 th	248 th	259 th	259 th	255 th	252 nd	252 nd
259 th	Pru East District	257 th	258 th	256 th	258 th	258 th	248 th	252 nd
260 th	Gomoa Central District	259 th	260 th	260 th	260 th	260 th	257 th	260 th
261 st	Ketu South Municipal	261 st	261 st	261 st	261 st	261 st	259 th	261 st

Conclusion and Policy Implications

Good local governance is a catalyst for sustainable and inclusive development as it provides opportunities for residents to express their views and participate in development processes that affect them in their localities. Residents' assessment of the qualities of their LG leadership and services provision is important feedback towards improving local governance.

The LOGIN provided opportunities for residents in Ghana's 261 LG jurisdictions to assess the quality of their local governance under seven thematic areas and 47 indicators. Their assessment was based on their lived experiences interacting with staff and leadership of Ghana's LGs, as well as their perceptions. With a national average of 53.8%, the results of the study show that in general, residents do not rate their LGs highly in terms of local governance. However, residents of Mpohor district in the Western Region, and Akyemansa and Kwahu East in the Eastern Region appreciate the quality of local governance that their LGs provide in terms of leadership and service delivery while the residents of Ketu South in the Volta Region and Gomoa Central in the Central Region are highly dissatisfied with the poor local governance conditions in their territories.

In terms of the seven LOGIN areas, residents rated the quality of their MMDCEs higher than any of the thematic areas to be followed by the quality of professionalism exhibited by the Assembly staff. The least satisfied by residents were opportunities for LED and participation in decision-making. The results show that there is the need to develop capacity-building programmes for local authorities in good local governance, participation and inclusive governance, and the promotion of LED.

In line with the findings of the survey, it is expected that the MMDAs would compare their rankings and those that underperformed resolve to improve on their performance. It is also expected that the MLGDRD and Development Partners will use the ranking to allocate resources to jurisdictions that are lagging in addition to targeting their leadership with capacity building programmes to improve local governance. The ranking would also provide advocacy materials for Community-Based Organisations (CBOs) and Civil Society Organisations (CSOs) to demand better local governance and services from underperforming LGs.

As ILGS seeks to undertake this assessment annually, a reliable 'local governance' database will be developed and used to analyse progress in local governance over time. It can also inform the design of policies, programmes and projects in the local governance sector and further trigger the need for LG officers to treat residents with respect knowing that there will be a day that residents will reflect on their lived experiences with their LGs and make their voices count.



1.0 INTRODUCTION

1.1 Background

Local Governments (LGs) are established as lower-tier governments that are closer to where the people live and have specific functions to deliver to the residents in their geographic jurisdictions. From cradle to grave, LGs are supposed to be the government that the people interact with in their day-to-day activities, provide the basic services that the residents need and the opportunities for them to be part of their governance process.

In Ghana, since 1988, LGs referred to as District Assemblies have been identified as important conduits for the delivery of effective and efficient services to the people. The Local Governance Act, 2016 (Act 936), provides that District Assemblies have responsibilities for planning, budgeting, executing, legislating and taxing. Assemblies are also assigned statutory functions including preventive and environmental health, water and sanitation, public works, trade and industry, finance, physical planning, food and agriculture, disaster prevention, administration, social welfare and community development. All these functions when effectively and efficiently delivered have a significant direct effect on the lives of the people.

With the policy objective to bring government and services closer to the doorsteps of the citizens, the Central Government (CG) has pursued an unwritten policy of smaller local jurisdictions. From 1988, the number of LG jurisdictions has increased from 110 to 261 and the average size of LG jurisdictions has also reduced from 2,168km² in 1990 to 917km² in 2019 and from 140,500 people per district to 119,230. This should make it easier for government and services to be delivered responsively, effectively and efficiently to the residents in small jurisdictions.

In recent times however, public criticisms of the government on poor delivery of basic services like sanitation and solid waste, water, health care, access roads and drains, noise control, etc. have put into question the performance of the 261 LGs in the country. This comes against the backdrop of high-performance scores of LGs in the District Performance Assessment Tool (DPAT). This opens up fundamental questions with regard to the role that residents play in assessing the performance of their LGs. How are residents' everyday experiences with their LGs taken into consideration in the performance assessment of Metropolitan, Municipal and District Assemblies (MMDAs)? How have they been involved and what are their experiences interacting with LG staff and leadership? What do residents think about the quality of the services that they receive from their LGs? The experiences of residents in dealing with the actions and inactions of their LGs are important indicators for assessing the performance of LGs in the context of the new ways of managing the public sector.

Globally, there are a number of periodic assessments of governance performance at the national level. These include the Mo Ibrahim Index of African Governance¹; Bertelsmann Transformation Index (BTI)²; Chandler Good Government Index (CGGI)³; World Bank's Worldwide Governance Indicators⁴; Global Competitiveness Report⁵; Quality of Government⁶; etc. Citizens increasing demands for performance and accountability are driving these assessments. Measuring governance indicators implies the need to examine the available mechanisms, processes and institutions as well as resources (human, financial and material), through which citizens and groups articulate their interests, exercise their legal rights of engagement, meet their obligations and build consensus on developmental issues.

1. <https://mo.ibrahim.foundation/iiag>
2. Bertelsmann Transformation Index (bti-project.org)
3. Home - CGGI (chandlergovernmentindex.com)
4. WGI 2020 Interactive > Home (worldbank.org)
5. Global Competitiveness Report 2020 | World Economic Forum (weforum.org)
6. QoG Data | University of Gothenburg (gu.se)



Through a ranking system, countries are able to compare their performance with their peers and further serve as indicators for poor performance to improve. Performance ranking enables legislators and policy makers to allocate resources where they are needed to improve performance and achieve the desired development.

Existing Local Government Assessment & Ranking Indexes in Ghana

There are three performance assessments currently in operation at the LG level:

1. The District League Table (DLT)
2. District Assemblies Performance Assessment Tool (DPAT)
3. Local Government Service Performance Evaluation (LGSPE)

Since 2014, the District League Table (DLT) index has been introduced as a social accountability tool that ranks Districts by their level of social development and service delivery. The DLT indicators are aggregated into a single score for the ranking. Despite its benefits, the DLT has some limitations. The assessment is largely focused on social services without considering other services such as economics, human settlements, recreation, administration, and governance. Residents largely do not directly provide their perspective on the assessment processes.

Under the District Development Facility (DDF) mechanism, the results of the DPAT assessment are used for determining the allocation of the District Assemblies Common Fund (DCAF) Responsiveness Factor Grant (RFG) to the MMDAs. The MMDAs are assessed on the Compliance Indicators (CIs), Service Delivery Indicators (SDIs) and Performance Indicators (PIs). Notwithstanding the good objectives and scope of assessment of DPAT, there are some limitations. DPAT uses data mostly collected from secondary sources and 'prepared' by the staff of the MMDAs. It measures procedures that have been complied with by MMDAs without the input of residents.

With Local Government Service Performance Evaluation, Performance Contracts (PCs) are signed between the political and administrative heads, to assess the achievement of indicators in Key Performance Areas (KPAs) that include general administration, human resource management, financial management and reporting, infrastructure, social services, economic development and environment and sanitation.

All three assessment tools do not take into consideration residents' assessment of the performance of their LGs, and their perception of the quality of administrative and service delivery functions that they have received from LG service staff and leadership.

1.2 Local Governance Index (LOGIN)

The LOGIN is designed to expand and capture the perception of residents on the quality of local governance that they experience in their LG jurisdictions. The LOGIN therefore helps to fix some of the limitations of the three existing indexes.

Assessment Indicators

The LOGIN indicators were developed based on the Local Governance Act, 2016 (Act 936) to cover seven (7) local governance performance areas and forty-seven (47) indicators. The seven local governance performance areas are explained below:



1. Quality of Administrative Services Delivered by the LG

The first point of engagement of LGs with residents and other stakeholders is the administrative services that the LGs offer. Administrative services are a broad range of tasks that support the functioning and organization of an office to meet the needs of clients. The Local Governance Act, 2016 (Act 936), and the Local Government Service protocols indicate various administrative services that residents can expect to receive from their LGs. In that regard, the survey asked residents to assess their LGs based on their experiences with the following administrative services:

- I. Issuance of operational permits (such as building and business permits)
- II. Issuance of vital registration certificates (birth, death, marriage and divorce)
- III. Feedback on complaints and grievances (functionality of client service and information unit)
- IV. Attitude and responsiveness to residents' requests.

2. Quality of Metropolitan, Municipal and District Chief Executive (MMDCE) Leadership

Metropolitan, Municipal and District Chief Executives (MMDCEs) are responsible for leading and managing LGs to achieve improved access to basic services, economic livelihoods, and sustainable income growth in communities, towns and villages while at the same time providing opportunities for the residents to participate in the governance of their development. Sections 20 & 21 of the Local Governance Act, 2016 (Act 936), reflect on MMDCEs and their functions for local level development. In line with these functions, the assessment focused on six leadership qualities that MMDCEs are expected to exhibit in the eyes of the residents. The leadership qualities include:

- I. Trust and credibility
- II. Use of public power for public good
- III. Accessibility to residents
- IV. Introduction of visible changes in the district
- V. Receptive to the needs of residents
- VI. Presence and participation in town hall meetings.

3. Quality of Assembly Members' Representation at the District Assembly

For local level representation, Ghana is divided into 6272 electoral areas and each area is represented by an Assembly member at the District Assembly. Assembly members are noted for their roles in facilitating development in their electoral areas. They ensure that the core functions of District Assemblies as stated in Section 12 of the Local Governance Act, 2016 (Act 936), are performed optimally. As per Section 16 of Act 936, Assembly members play important roles of linking the community to the Assembly and assisting in revenue collection; organise communal and voluntary work; educate the people on their rights, privileges, obligations, and responsibilities; and make proposals regarding levying and collection of rates for projects and programmes as well as oversee the work that staff and functionaries of the assembly undertake in their areas of authority. In line with these functions, the assessment focused on the qualities of representative leadership that are exhibited by the Assembly members in the eyes of the residents. The indicators include:

- I. Trust and credibility
- II. The use of public power for public good
- III. Regular engagement and information sharing with residents
- IV. Introduction of visible changes and innovations in the electoral area
- V. Receptiveness to the needs of residents
- VI. Presence and participation in Town Hall meetings and social gatherings



4. Quality of Professionalism of the Staff of the District Assembly

Local government services are delivered by a cadre of professional staff employed by the Office of the Head of Local Government Service (OHLGS). The attitudes and professionalism exhibited by staff of the District Assemblies are key determinants of the quality of services that residents would receive. Professionalism' is commonly understood as an employee's adherence to a set of high standards, code of conduct or collection of qualities that characterize accepted behaviour or practice within a particular workplace. Based on the services that the District Assemblies are supposed to deliver to the people, the OHLGS has developed service delivery standards, an operational manual and a code of conduct that guide the professionalism of staff in their interaction with residents in the delivery of local public services. On the "quality of professionalism of the staff of the District Assembly", residents were asked to reflect on their experiences interacting with the staff of the DAs and assess them based on the following indicators:

- I. Client-orientation, respect, loyalty and commitment
- II. Diligence, discipline and timeliness to work assignments
- III. Creativity and Innovativeness in promoting local development
- IV. Ensure equity and impartiality in the discharge of duties to community members
- V. Exhibit personal integrity and avoiding corruption
- VI. Utilize appropriate communication methods and skills to engage residents
- VII. Trust and credibility
- VIII. Good attitude and responsiveness to residents' requests for services

5. Quality of Social Services Provision

The provision of social infrastructure and services such as basic education, water, primary health care, sanitation and solid waste collection is a key determinant of the quality of life that residents enjoy in their LGs. The provision of basic social services is the responsibility of LGs. Most often, the demand, access, and use of social services become the yardstick to appreciate the value of LGs. In line with the roles and responsibilities of LGs to initiate, provide and supervise the provision of basic social services, residents were asked to assess the quality of the provision of 11 basic social services:

- I. Solid waste collection
- II. Control of noise pollution
- III. Spatial planning (proper layouts, beautification of the area, awareness of local plans, regulation of land use, etc.)
- IV. Street lighting (presence of streetlights, regular lights on, etc.)
- V. Recreation (availability of parks, gardens, playgrounds, etc.)
- VI. Social protection/welfare services for vulnerable people (elderly, PWD, orphans)
- VII. Basic education infrastructure (availability of furniture, maintenance of buildings)
- VIII. Basic Health services (availability of CHPS compound, health centres, etc)
- IX. Sanitation service (no open defecation, clean gutters, etc.)
- X. Clean water supply services (availability of potable water)
- XI. Provision of security (low crime rate, protection of private properties, personal security, comfortable moving around anytime).



6. Quality of Opportunities provided for Residents' Participation

Citizens' participation in local governance is one of the pillars of Ghana's decentralisation policy and strategy for promoting accountability and local development. Providing residents the opportunity to share their views on developmental agenda creates a conducive environment for growth and ownership of the development process. Section 40 of the LG Act of 2016 (Act 936), demands that a District Assembly shall enable the residents and other stakeholders to participate effectively in the activities of the District Assembly and the subdistrict structures. In furtherance, Sections 26–29, 41– 48 & 87–88 of Act 936, as well as LI 2406, reemphasize the critical roles that residents' participation is to local governance and the need for the DAs to provide opportunities for such activity to manifest at the local level. The residents were therefore asked to assess the opportunities that their LGs have provided for participation. The following constituted the indicators:

- I. Participation in planning for local development (town hall meetings, durbars, etc.)
- II. Participation in fee-fixing and budgeting
- III. Awareness of assembly decision-making processes
- IV. Feedback mechanisms of Assembly decisions
- V. Functionality and effectiveness of the Public Relations and Complaints Committee (PRCC)

7. Quality of Opportunities for Local Economic Development (LED)

The promotion of Local Economic Development (LED) is a key function of the District Assemblies as mandated by section 12(b) of the LG Act of 2016 (Act 936). LED is also one of the six pillars of Ghana's decentralisation policy and strategy (2020-2024). In the promotion of LED, LGs are expected to create an enabling environment for individuals, groups and organizations, public and private to invest in the productive sectors of the local economy for job creation and income growth. On that basis, the survey asked the residents in the LG jurisdictions to assess the quality of opportunities that their LGs have provided in the promotion of LED. The following were the indicators:

- I. Awareness of activities in the promotion of local businesses.
- II. Supporting or partnering with small businesses in specific productive sectors (agriculture, industry, tourism, services, etc.)
- III. Ease of doing business in the district (regulations and registrations)
- IV. Evidence of supporting job creation in specific sectors
- V. Easy means of paying local taxes
- VI. Regular engagement with the local business community (business forums)
- VII. Availability of market infrastructure (market facilities and use)

Residents' assessment of their LGs based on their experiences or perceptions on the above seven thematic areas and 47 indicators is called the local governance Index (LOGIN). See Annex 1 for details of the questionnaire.

1.3 Objectives of the LOGIN

The broad objective of LOGIN is to measure and rank the quality of local governance among the 261 LG jurisdictions in Ghana using residents' score cards. This approach puts residents at the centre of LG performance assessment. Specifically, the objectives of the LOGIN are to:

- Provide residents the opportunity to assess the performance of their LGs and their political leadership;
- Serve as a social accountability mechanism to improve state-citizen relationships;
- Promote healthy competition for performance among MMDAs in Ghana;
- Identify low-performing MMDAs and provide support for improved performance.

1.4 Organisation of the Report

This report has been organized into four sections. Section One discusses a general introduction to the study. Section Two, shares insights into the study approach, data collection methods, analysis and assessment criteria while Section Three discusses the findings of the survey that are presented in three subsections (national, regional and district). Section four presents the conclusions and policy implications.



2.0 STUDY APPROACH, DATA COLLECTION AND ANALYSIS





2.1 The Assessment Approach

This assessment broadly elicited both quantitative and qualitative responses from people who have lived in a local government jurisdiction for more than a year. It employed a scorecard approach to collect data from these people about their perceptions and experiences interacting with LGs, the quality of that interaction, and the services that they receive. Given that the assessment was based on individual's experiences and perceptions, the indicators were simple to assess without having to do deeper reflection or objectively verifiable analysis.

2.2 Sample Selection

The survey adopted multiple sampling techniques to identify respondents for data collection. We employed purposive, stratified, systematic, and random sampling techniques to provide a representative number of people to interview per district. Different categories of respondents were purposively selected to provide a variety of responses and better representation based on their multiple interests and values to the community. It was paramount that respondents should have lived in the district for a minimum of one year. Five electoral areas were selected per district with the following categories of respondents interviewed in each of the five electoral areas per district:

- Chiefs, queens, and community elders (traditional authorities)
- Ordinary residents (farmers, students, fishermen, etc.)
- Leaders of faith-based organisations
- Enterprises/business people (market women, shop-owners, artisans, dress makers, beauticians, traders)
- Professional groups (headmasters, teachers, accountants, police, public servants, etc.)
- Leaders of Community-Based Organisations and Residents' Associations

Table 1 below shows the categories of respondents sampled per district.

Table 1: Stratified Sample Size

Target Group	EA 1	EA 2	EA 3	EA 4	EA 5	Total Per District
Traditional Authorities	3	3	3	3	3	15
Leader and members of CBOs, FBO & Resident Association	9	9	9	9	9	45
Business people	10	10	10	10	10	50
Public and Civil Servants, Professional Groups (police, teachers, nurses, doctors, lawyers, etc.)	10	10	10	10	10	50
Ordinary Residents	45	45	45	45	45	225
Total (Minimum)	77	77	77	77	77	385

EA: Electoral area

Using a 5% margin of error on a 95% confidence interval, enumerators interviewed a minimum of 385 respondents in each District. This sample size was calculated on the general population of each District as published by the Ghana Statistical Service Population Housing Census of 2020 with Banda District in the Bono Region as the least populated and Kumasi Metropolis in the Ashanti Region as the largest.

Sample size using the simple random sampling formula $n = \frac{(N \times p \times q)}{\frac{d^2}{z^2}(N-1)+p \times q}$

Where:

n = Sample Size

N = District Population

p = estimated proportion of the population that meets the criteria

q = 1 – p

z = Z-score from the normal distribution table

d = Margin of Error

By sampling 5 electoral areas per district, the study covered 1305 out of the 6272 electoral areas in the country (representing 20.8%). Respondents were asked to assess each of the 47 indicators across the seven thematic areas that constitute the LOGIN on a scale from 1-5 and defined as:

1 = Poor

2 = Fair

3 = Good

4 = Very Good

5 = Excellent.

2.3 Data Collection Methods

In order to make responses to the questionnaire user-friendly and achieve effective time management, Kobo Collect as a digital tool was used to collect the data in real-time. The digital tool enabled the enumerators to simply select the preferred score of the respondent to each statement in the questionnaire. From 8th September to 16th October 2023, sampled residents from all 261 LG jurisdictions responded to the survey questions administered by carefully trained enumerators.



2.4 Analysis of Data Collected and Presentation

Analyses of the data collected show that 108,560 residents responded to the nationwide survey out of which 57.2% were males and 42.8%, were females. Table 2 below shows the total respondents that answered the questionnaire, indicating over 100% response rate.

Table 2: Actual Respondents

No.	Categories of Sampled Respondents	No. of Respondents	Percentage (%)
1	Traditional Authorities and Elders	6,257	5.8
2	Leader and Members of CBOs, FBOs & Resident Associations	14,490	13.4
3	Business people (traders, shop owners, artisans, beauticians, etc.)	17,091	15.7
4	Ordinary Residents	60,076	55.3
5	Public, Civil Service and Professional Groups (police, teachers, nurses, doctors, lawyers, etc.)	9,890	9.1
6	Others specify	756	0.7
Total		108,560	100.0

In addition, 60.9% (66,159) of the respondents were above the age of 35 years whereas 39.1% (42,401) were below the age of 35 years. This is due to the fact that residents who frequently interact with District Assemblies are largely those aged 35 and above. This age group usually demands services and accountability from their District Assemblies as they are usually the ones who visit to demand building permits, business permits, and marriage certificates, and also complain about poor services such as water, healthcare, and education. It is therefore not surprising that most of those who volunteered to participate in the survey were 35 years and above. This trend can be noticed in the 16 regions as well, with 15 of the regions having over 55% of their respondents above the age of 35 years. The Bono Region had 69.4 percent (3,374) of its respondents above the age of 35 years, the largest amongst the 16 regions.

The study adopted multiple approaches to present the findings. This includes aggregating the responses into means, percentages and rankings of the various thematic areas among the MMDAs and the Regions. The LGs (MMDAs) were ranked based on the total percentage score gathered on specific thematic areas and the overall aggregate performance score. Table 3 below depicts the percentage scores and the descriptive grade.

Table 3: Performance Ranking Grade

Percentage Score	Descriptive Grade
71% - 100%	Excellent
61% - 70%	Very Good
51% - 60%	Good
41% - 50%	Fair
0% - 40%	Poor

2.5 Limitations of the Assessment

The key limitations to this assessment are that the responses of residents were not verifiable as they provided their views on the state of the indicator in the questionnaire. Notwithstanding this limitation, the findings correctly reflect the perceptions of residents about their LGs in the country.



3.0 STUDY FINDINGS

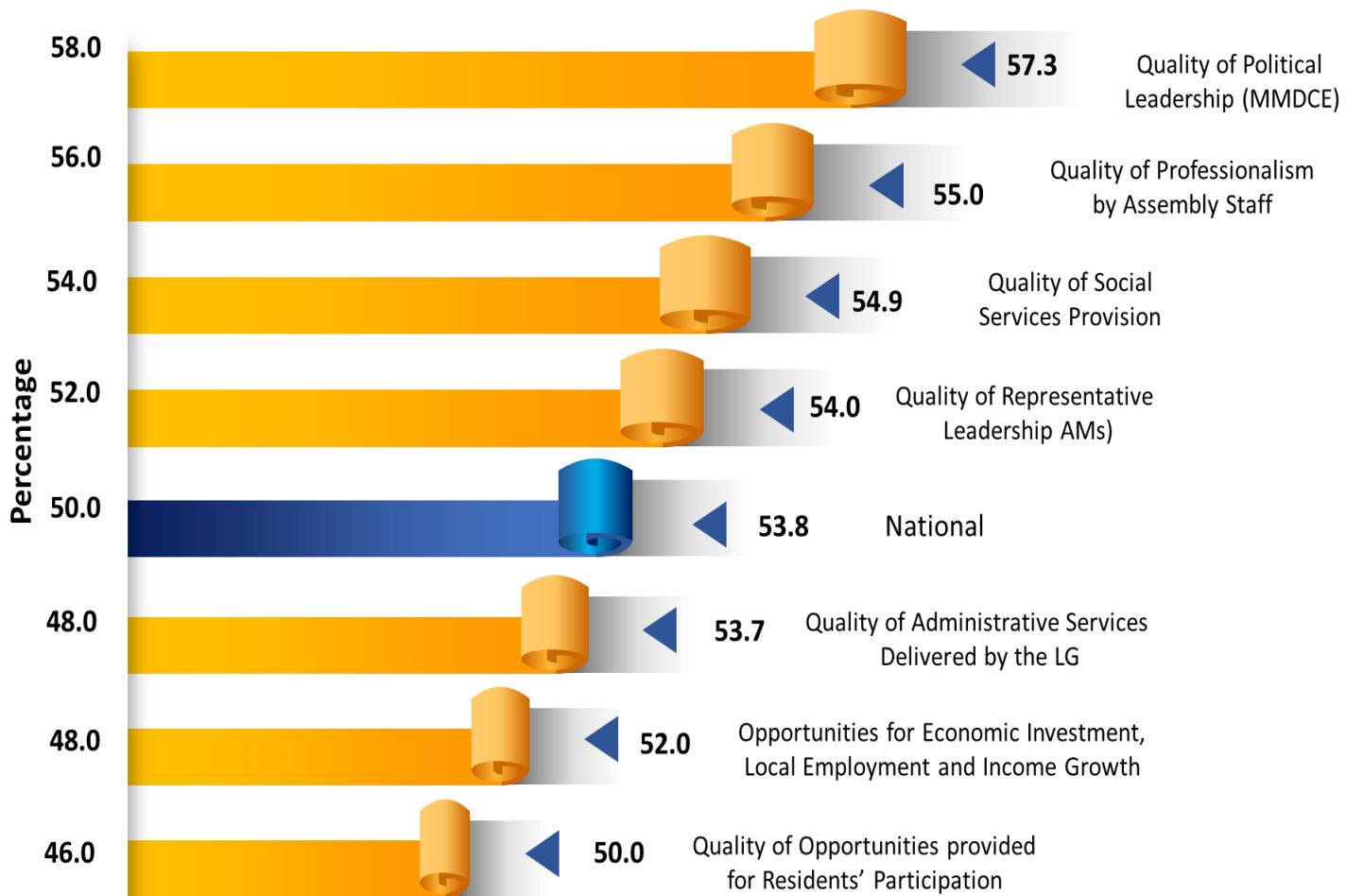


3.1 Local Governance Index at the National & Regional Level

3.1.1 National Aggregate Score of Local Governance Index

In general, residents of LG jurisdictions were not enthusiastic about the level of local governance in the country. The national average score of the seven Local Governance Performance Areas (LGPA) was 53.8%. None of the seven LGPAs had an aggregate score greater than 60%. The “Quality of Political Leadership (MMDCE)” had the highest aggregate score of 57.3% followed by “Quality of Professionalism by Assembly staff” with 55% and “Quality of Social Services Provision” and “Quality of representative leadership by Assembly Members” with 54.9% and 54.0% respectively. On the other hand, the least scored governance performance areas were “Opportunities for Local Economic Development (52.0%)”, and “Quality of opportunities for residents’ participation” (50.0%). Nationwide, people felt that their MMDAs do not give them enough opportunities to participate in local governance and that economic activities are not adequately promoted in the communities. Local governments invest less resources in areas of job creation and community engagement (See Fig.1).

Figure 1: Local Governance Index: Nationwide



Out of the 47 indicators that constituted the Local Governance Index (LOGIN), the provision of “basic health services” and “clean water supply services” came up on top as the most appreciated local governance indicator with a score of 60.0% each. This is to the credit of the MMDAs as the provision of these two basic social services is usually visible for residents to appreciate. The MMDAs have been able to ensure the availability of CHPS compounds, health centres, and potable water supply. Interestingly, most of the indicators under the thematic area “Quality of MMDCE Leadership” had favourable scores from residents which made that performance area the top most appreciated governance index.

On the contrary, “Participation in fee-fixing and budgeting” was ranked the lowest amongst the 47 indicators with a score of 48% (See Table 4). This is not surprising as many residents across the country mentioned “we don’t get to make inputs to the Assembly’s decision making on fee fixing. They just collect the fees from us without our knowledge on how these are calculated or fixed”.

Table 4: Aggregate National Ranking of Local Governance Indicators

No.	Thematic Indicator	Mean Score	Percentage (%)	Rank	Grade
1	Basic Health services (availability of CHPS compound, health centres, etc)	3.0	60.00	1 st	Good
2	Clean water supply services (availability of potable water)	3.0	60.00	1 st	Good
3	Trust and Credibility of MMDCEs	2.9	58.00	3 rd	Good
4	MMDCE Controls and prevents the abuse of public power for private gain	2.9	58.00	3 rd	Good
5	MMDCE is accessible all the time and regularly engages with residents and key stakeholders	2.9	58.00	3 rd	Good
6	Presence and participation in Town Hall Meetings by MMDCE	2.9	58.00	3 rd	Good
7	Basic education infrastructure (availability of furniture, maintenance of buildings)	2.9	58.00	3 rd	Good
8	Timely response to request for registration (birth, death, marriage, divorce, etc.)	2.8	56.00	8 th	Good
9	MMDCE introduces visible changes and innovations in the district for transformation	2.8	56.00	8 th	Good
10	MMDCE is receptive to the needs of residents and key stakeholders	2.8	56.00	8 th	Good
11	Trust and Credibility of Assembly Member	2.8	56.00	8 th	Good
12	Client-orientation, respect, loyalty and Commitment to residents by Assembly Staff	2.8	56.00	8 th	Good
13	Diligence, discipline and timeliness to work assignments by Assembly Staff	2.8	56.00	8 th	Good
14	Trust and Credibility of Assembly Staff	2.8	56.00	8 th	Good
15	Good Attitude and Responsive to residents’ requests for services	2.8	56.00	8 th	Good



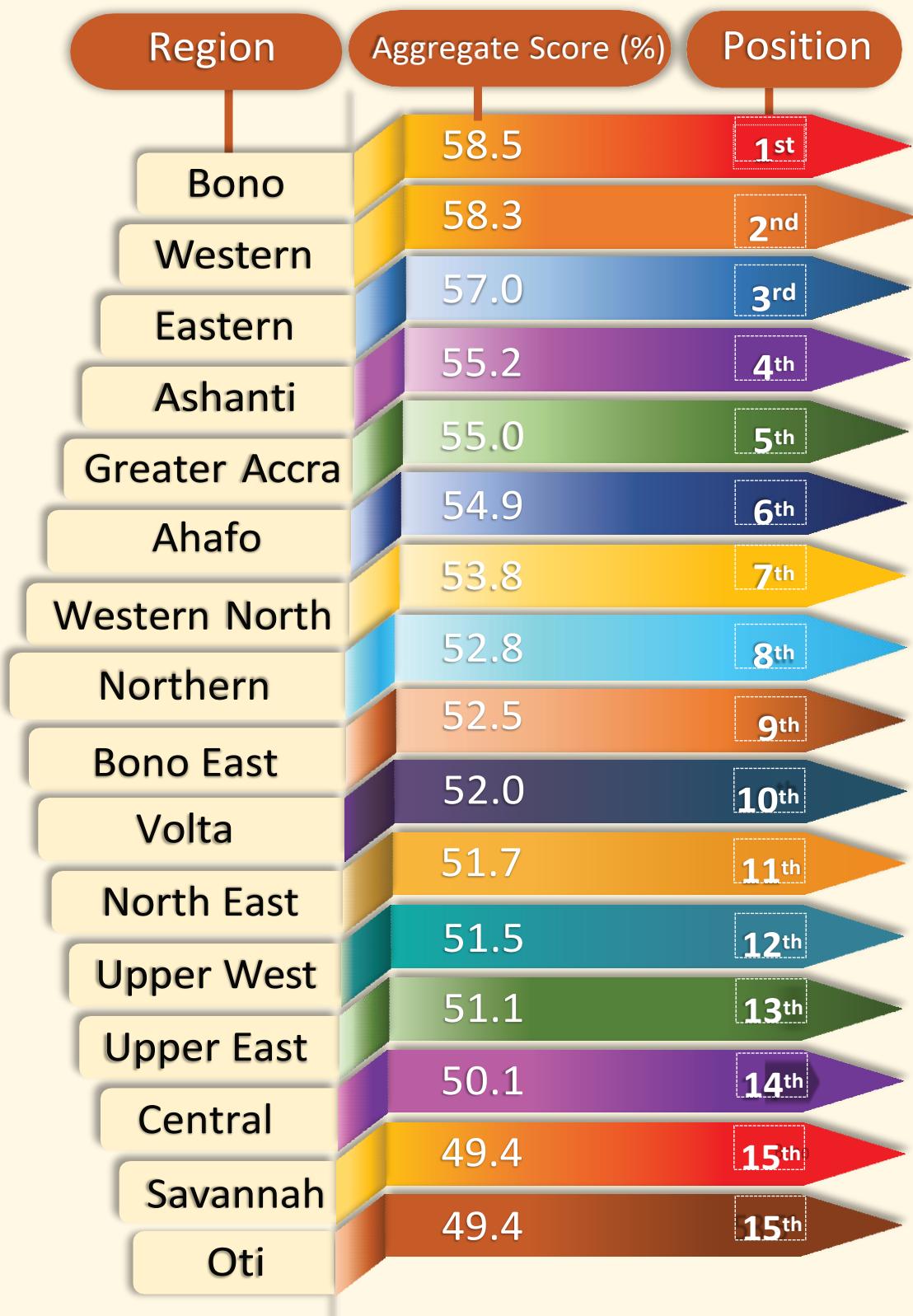
No.	Thematic Indicator	Mean Score	Percentage (%)	Rank	Grade
16	Street lighting (presence of streetlights, regular lights on, etc)	2.8	56.00	8 th	Good
17	Provision of Security (low crime rate, protection of private properties, personal security, comfortable moving around anytime)	2.8	56.00	8 th	Good
18	Easy means of paying local taxes	2.8	56.00	8 th	Good
19	Issuance of operational permit (building, business, etc.)	2.7	54.00	19 th	Good
20	Assemblymembers control and prevent the abuse of public power for private gain	2.7	54.00	19 th	Good
21	Assemblymember is accessible and regularly engage and share information with residents and key stakeholders	2.7	54.00	19 th	Good
22	Assemblymember is receptive to the needs of residents and key stakeholders	2.7	54.00	19 th	Good
23	Presence and participation in Town Hall Meetings and other social gatherings by Assembly member	2.7	54.00	19 th	Good
24	Creativity and Innovativeness in promoting local development by Assembly Staff	2.7	54.00	19 th	Good
25	Assembly staff ensure Equity and Impartiality in the discharge of duties to community members	2.7	54.00	19 th	Good
26	Assembly staff exhibit personal integrity and avoid corruption	2.7	54.00	19 th	Good
27	Assembly Staff utilize appropriate communication methods and skills to engage residents	2.7	54.00	19 th	Good
28	Control of Noise pollution	2.7	54.00	19 th	Good
29	Social protection/welfare services for vulnerable people (support to the elderly and vulnerable people including orphans)	2.7	54.00	19 th	Good
30	Ease of doing business in the district (regulations and registrations)	2.70	54.00	19 th	Good
31	Availability of market infrastructure (market facilities and use)	2.70	54.00	19 th	Good
32	Regular dissemination of information to the residents (public education)	2.6	52.00	32 nd	
33	Responsive to residents' complaints and grievances (functionality of client service unit & PRCC)	2.6	52.00	32 nd	Good
34	Assembly member introduces visible changes and innovations in his/her electoral area	2.60	52.00	32 nd	Good
35	Solid waste collection	2.6	52.00	32 nd	Good
36	Spatial planning (proper layouts, beautification of the area, awareness of local plans, regulation of land use, etc)	2.6	52.00	32 nd	Good
37	Sanitation service (no Open Defecation, clean gutters, etc)	2.6	52.00	32 nd	Good
38	Citizens' participation in the planning of local development (town hall meetings, durbars, etc)	2.6	52.00	32 nd	Good
39	Recreational centres (availability of parks, gardens, playgrounds, etc.)	2.5	50.00	39 th	Fair

No.	Thematic Indicator	Mean Score	Percentage (%)	Rank	Grade
40	Citizens' Awareness of the assembly's decision-making process	2.5	50.00	39 th	Fair
41	Feedback mechanisms of Assembly decisions to Citizens	2.5	50.00	39 th	Fair
42	Functionality and Effectiveness of the Public Relations and Complaints Committee (PRCC)	2.5	50.00	39 th	Fair
43	Promoting economic opportunities in the area for local businesses.	2.50	50.00	39 th	Fair
44	Supporting or partnering with small businesses in specific productive sectors (agriculture, industry, tourism, services, etc.)	2.50	50.00	39 th	Fair
45	Evidence of supporting job creation in specific sectors	2.50	50.00	39 th	Fair
46	Regular engagement with the local business community (business forums)	2.50	50.00	39 th	Fair
47	Participation in fee-fixing and budgeting	2.4	48.00	47 th	Fair

3.1.2 Regional Aggregate Score for all Local Governance Performance Areas

Whereas the national aggregate score for all the seven local governance performance areas was 53.8%, representing a “Good” performance score, six regions namely; Bono (58.5%), Western (58.3%), Eastern (57.0%), Ashanti (55.2%), Greater Accra (55.0%) and Ahafo (54.9%) had aggregate scores higher than the national average score. Nevertheless, nine regions had aggregate scores lower than the national average (See Fig. 2). Bono and Western Regions were ranked first and second respectively as highest performing local governance regions with Oti and Savannah, as the least performing regions. It is imperative to note that Oti and Savana regions were recently created and inadequate infrastructure and other resources could have contributed to shaping the opinions of residents.

Figure 2: Regional Ranking of Aggregate Score of the Seven Thematic Areas



3.1.3 Ranking of Region in the Seven Local Governance Performance Areas

Bono and Western regions were ranked first in four out of seven local governance performance areas (See Table 5).

Table 5: Regional Rankings of Thematic Areas

Over all Rank	Region								Quality of Administrative Services Delivered by the LG	Quality of MMDCE Political Leadership	Quality of Representative Leadership (AMs)	Quality of Professionalism by Assembly Staff	Quality of Social Services Provision	Quality of opportunities provided for residents' participation	Opportunities for economic investment, local employment and income growth
1	Bono	1 st	2 nd	1 st	2 nd	1 st	1 st	3 rd							
2	Western	2 nd	1 st	1 st	1 st	4 th	2 nd	1 st							
3	Eastern	3 rd	3 rd	3 rd	3 rd	2 nd	2 nd	2 nd							
4	Ashanti	3 rd	4 th	4 th	6 th	3 rd	3 rd	6 th							
5	Ahafo	5 th	5 th	6 th	5 th	6 th	6 th	10 th							
6	Greater Accra	6 th	12 th	4 th	6 th	7 th	7 th	2 nd							
7	Western North	7 th	11 th	6 th	4 th	4 th	4 th	9 th							
8	Northern	8 th	6 th	9 th	10 th	8 th	8 th	8 th							
9	Volta	9 th	7 th	11 th	11 th	11 th	11 th	7 th							
10	Bono East	10 th	8 th	8 th	8 th	9 th	9 th	10 th							
11	North East	11 th	16 th	12 th	12 th	10 th	10 th	5 th							
12	Upper East	12 th	8 th	12 th	14 th	14 th	14 th	13 th							
13	Upper West	13 th	8 th	10 th	8 th	13 th	13 th	12 th							
14	Central	13 th	13 th	15 th	13 th	12 th	12 th	16 th							
15	Savannah	15 th	14 th	15 th	16 th	16 th	16 th	15 th							
16	Oti	16 th	15 th	14 th	15 th	15 th	15 th	14 th							

While Bono and Western Regions were ranked either first or second in almost all the seven LOGIN areas, Savanna and Oti regions were last in the seven indicators (See Figs. 3 to 9).

Figure 3: Quality of Administrative Services Delivered by the LGs

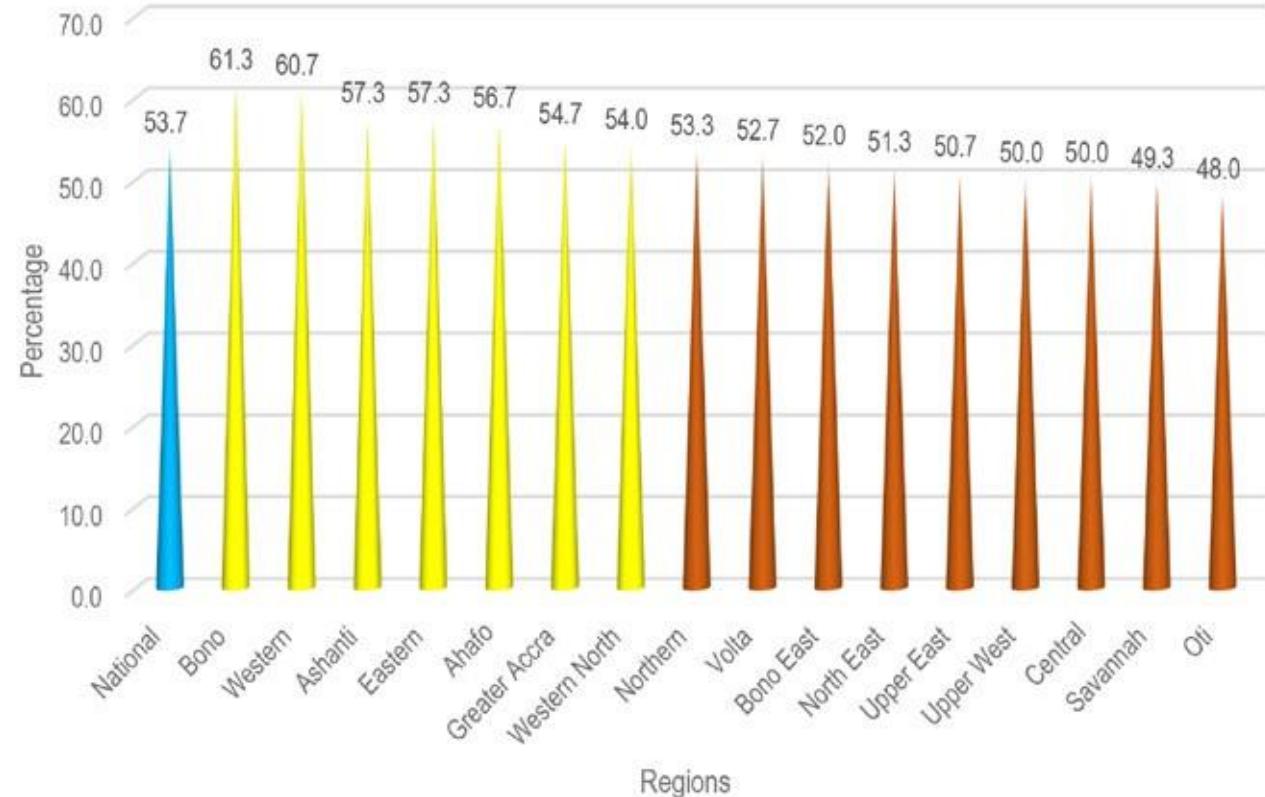


Figure 4: Quality of MMDCE Leadership

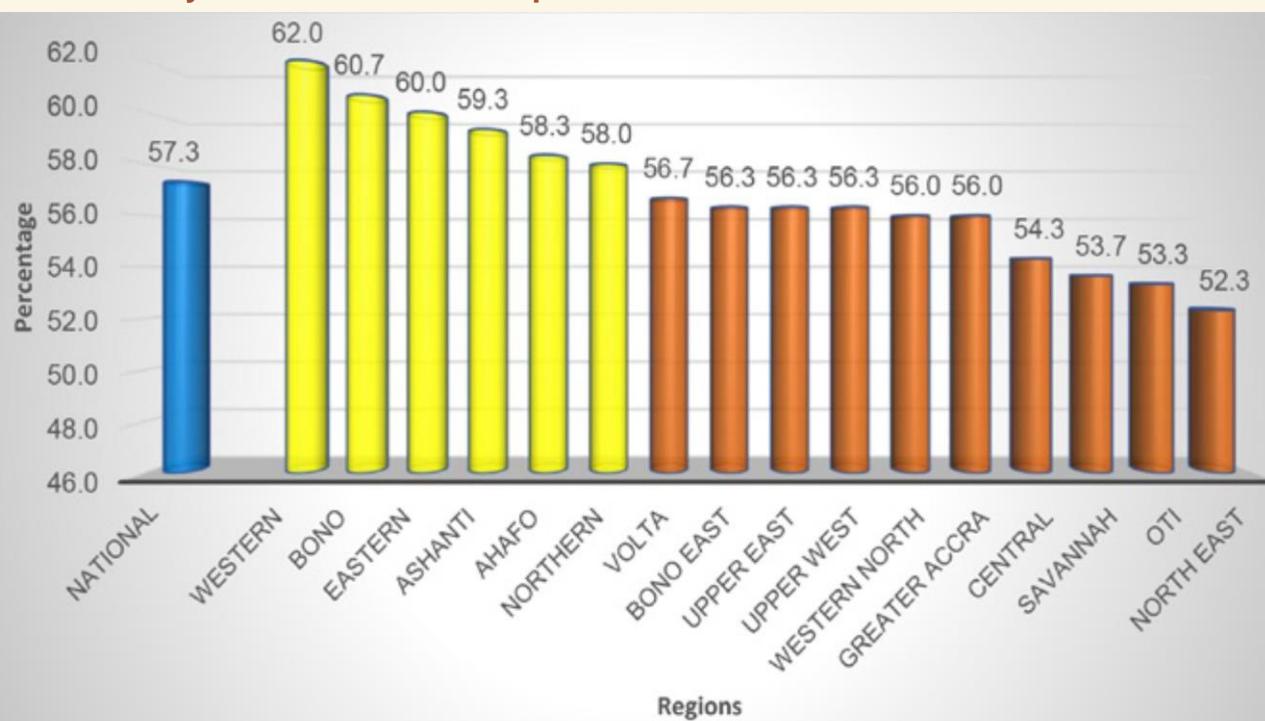


Figure 5: Quality of Representative Leadership by Assembly Members

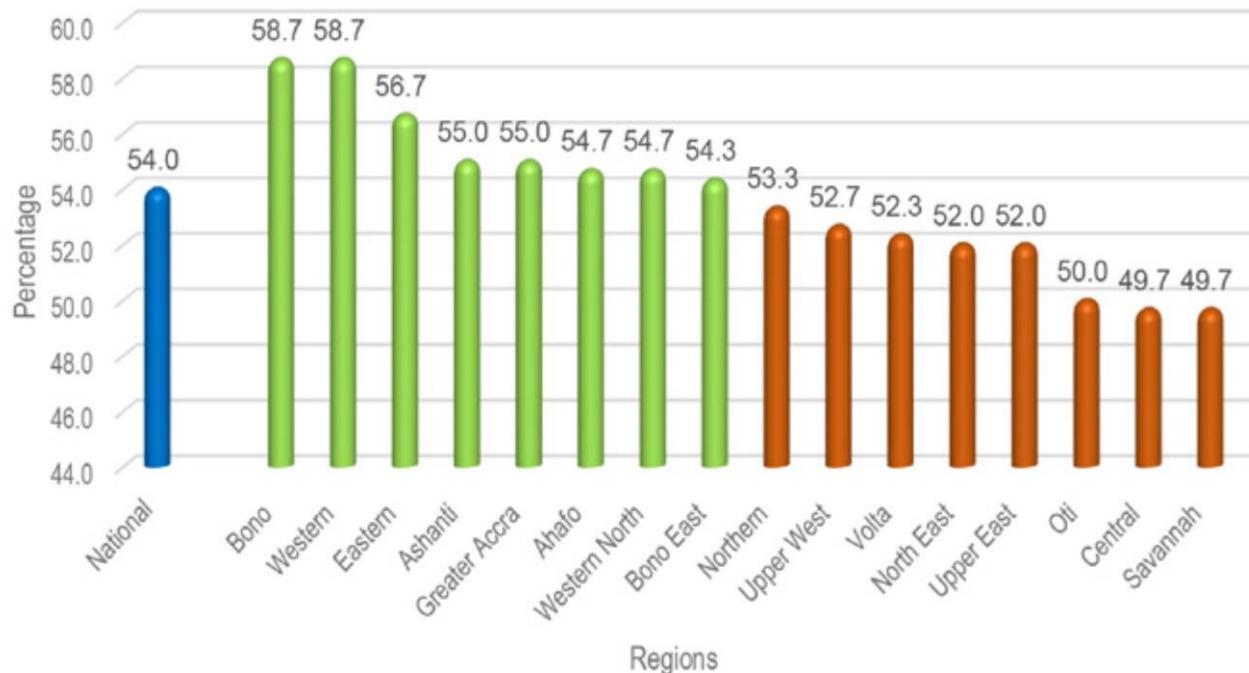


Figure 6: Quality of Professionalism by Assembly Staff

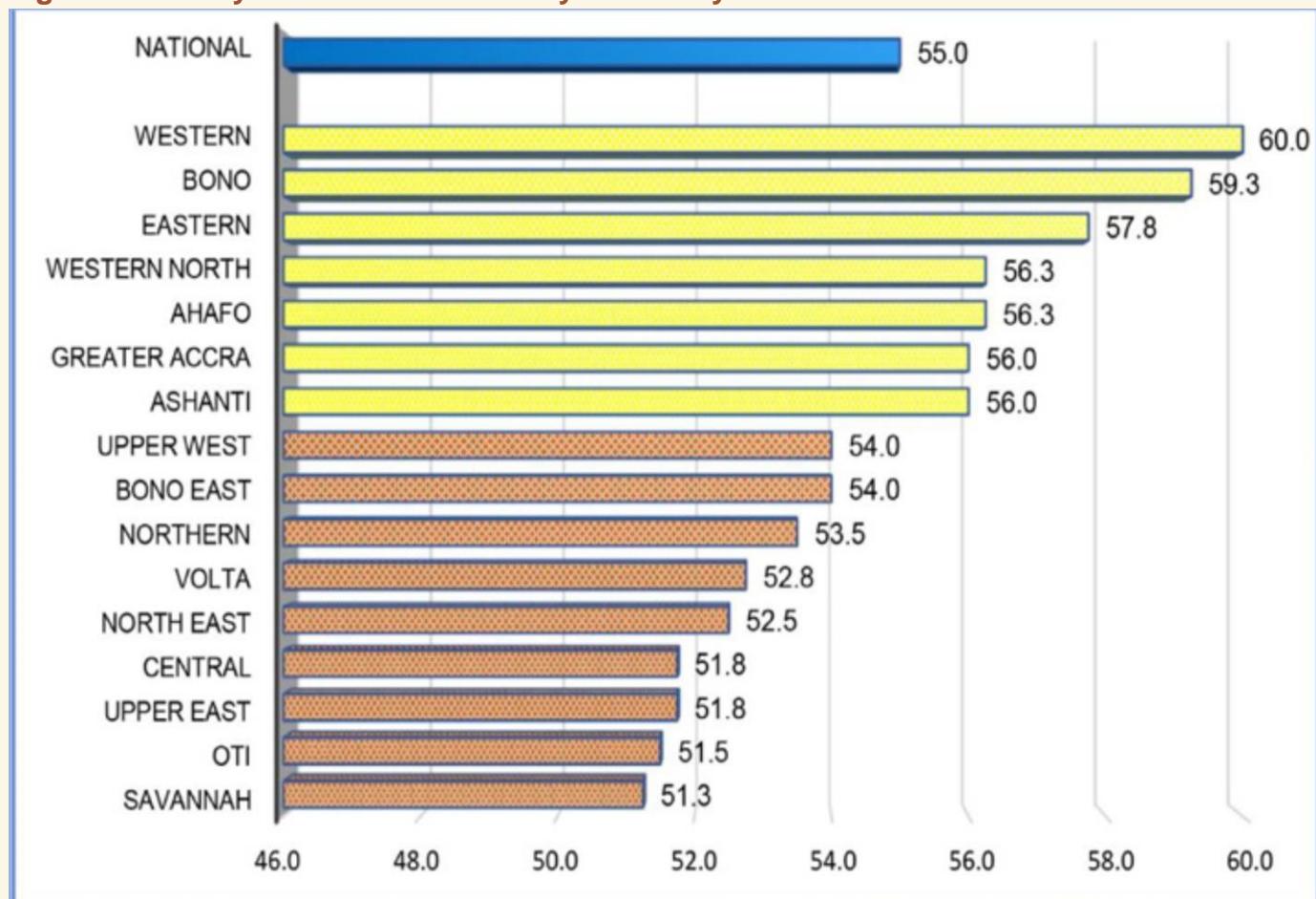


Figure 7: Quality of Social Services Provision

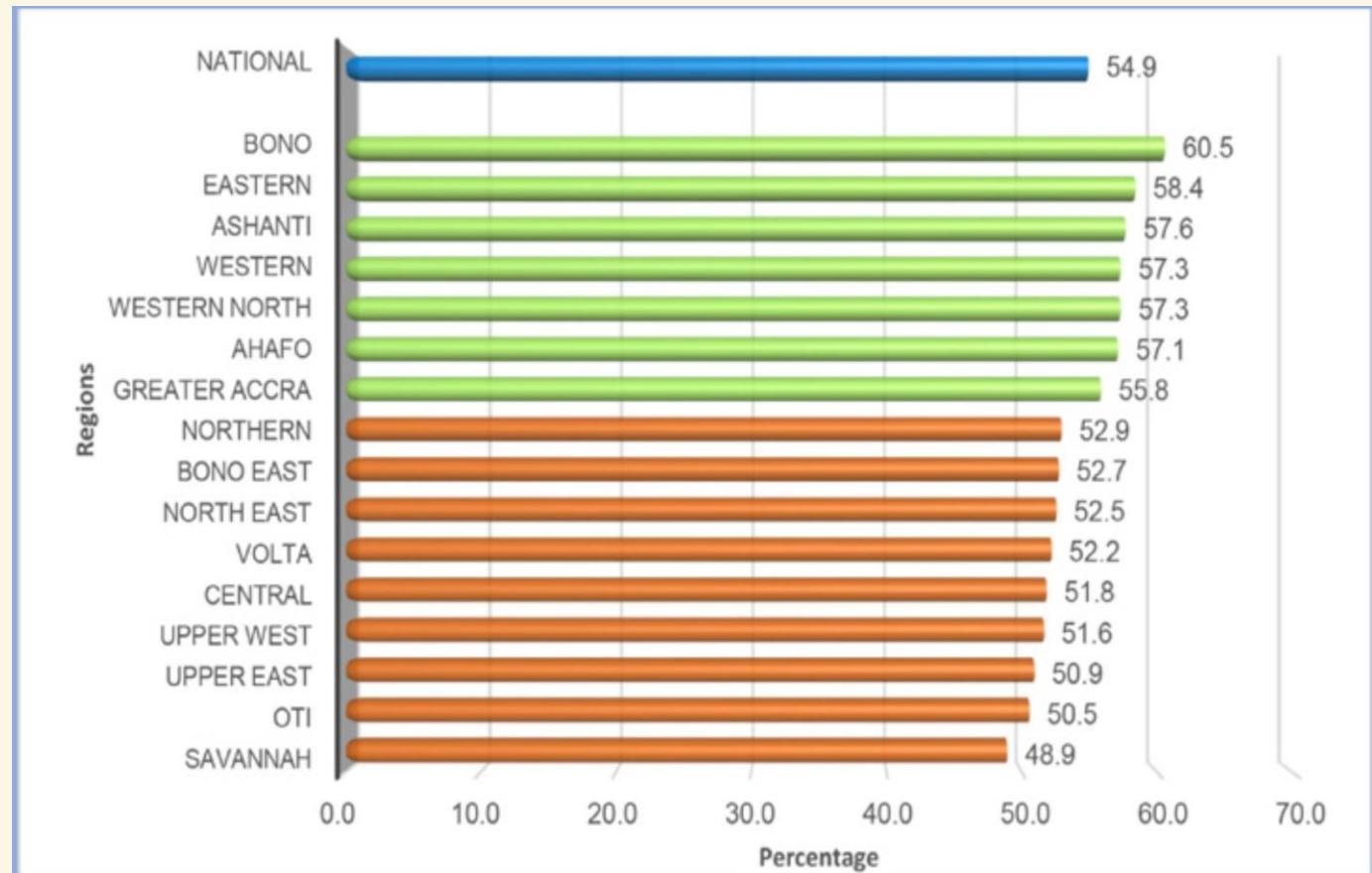


Figure 8: Quality of Opportunities provided for Residents' Participation

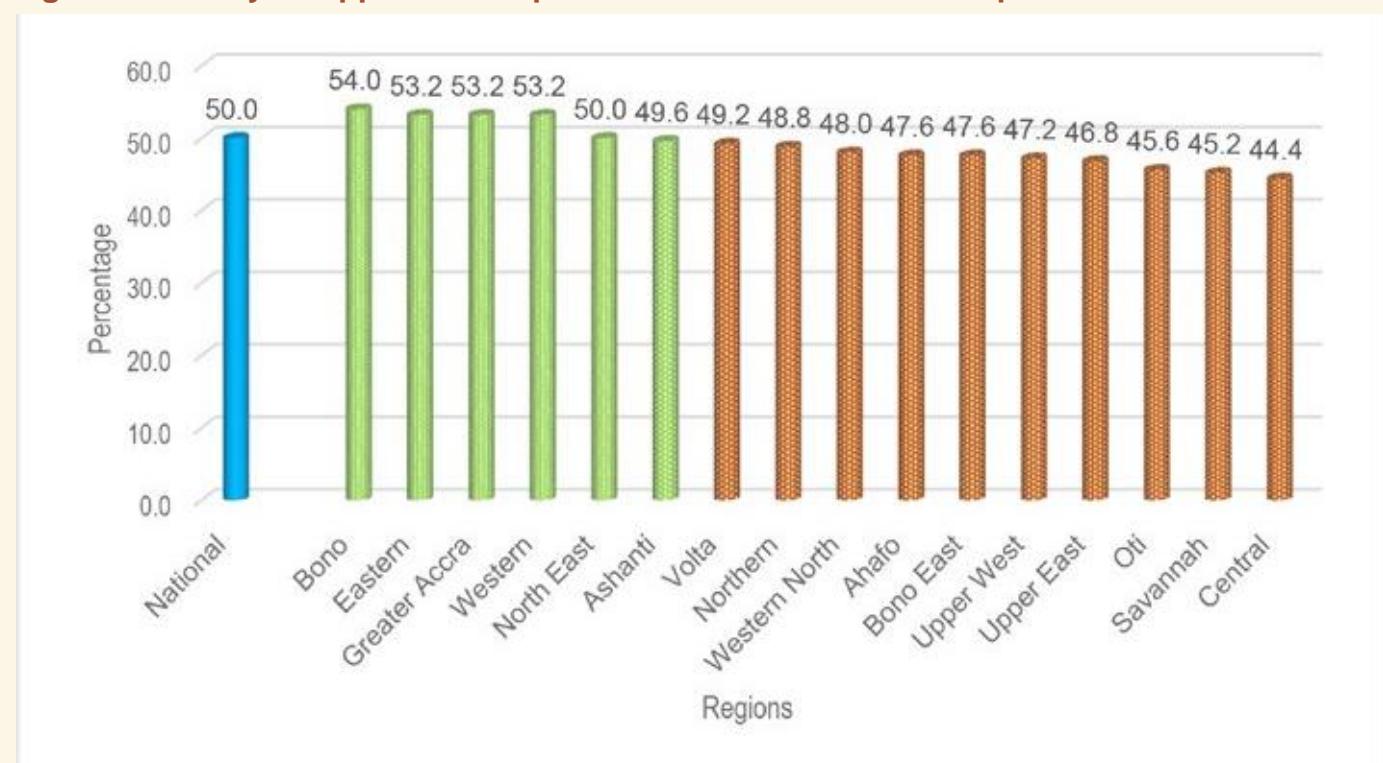
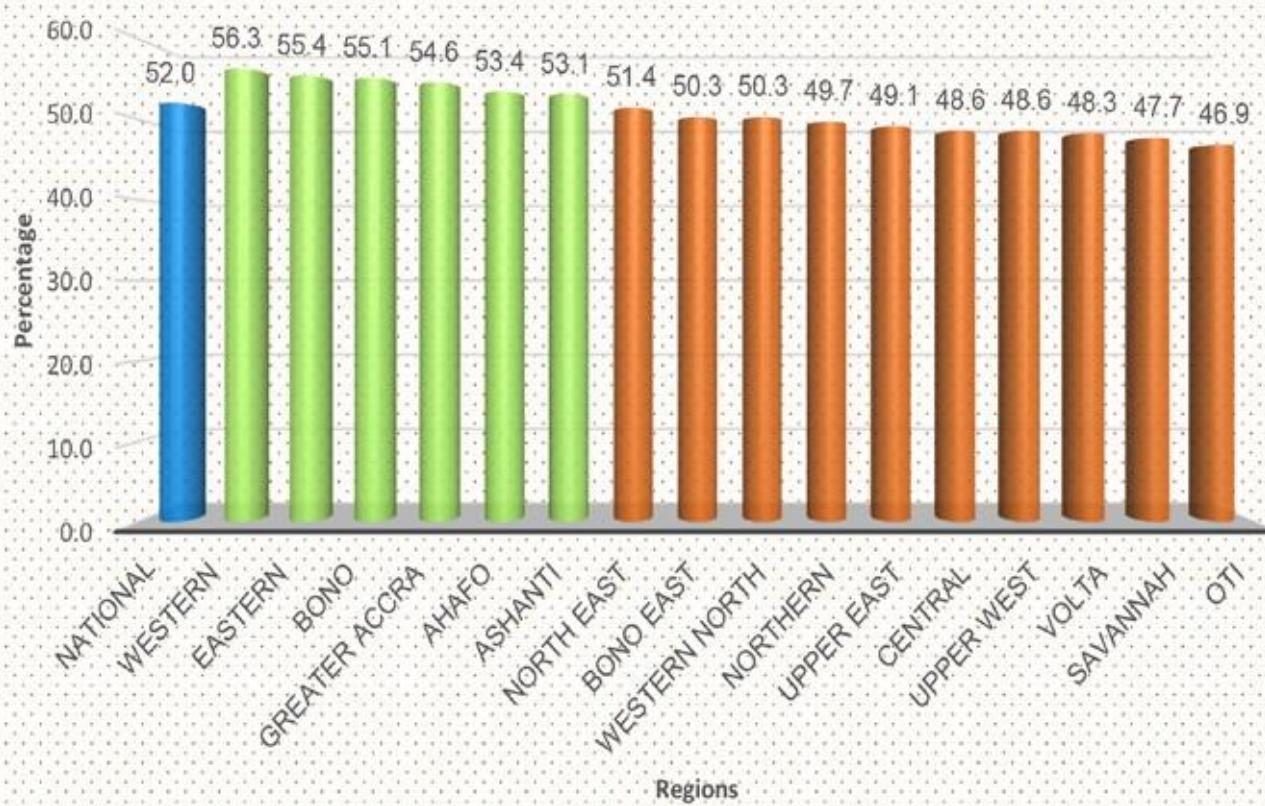


Figure 9: Opportunities for Economic Investment and Local Employment



3.2 Analysis of Local Governance Index Ranking of Districts

3.2.1 Overall Score and Ranking of the Districts

Mpohor District came first with an overall aggregate score of 86.2% whereas Ketu South Municipal Assembly with an aggregate score of 26% was ranked the last and the poorest local governance performance district according to residents. The overall performance shows that, 9 districts had scores that indicate excellent performance (71% and above). Furthermore, 53 Districts representing 20.3% had scores between 61-70% (very good) whereas the majority (109 districts) had scores between 51-60% (good). The Top 5 (excellent) local governance districts were: Mpohor (86.2%), Akyemansa (78.2%), Kwahu East (77.5%), Dormaa West (77.3%) and Amansie South (74.1%). An interesting observation was that none of the six Metropolitan areas was among the excellent local governance performers. They also missed out on the top 50. Cape Coast Metropolitan was ranked 51st being the first of the Metropolitan LGs (See Table 6)



An enumerator interacting with a respondent

Table 6: MMDAs Overall Ranking in the Quality of Local Governance

Region	Local Governments	Percentage (%)	Rank	Overall Performance Grade
Western	Mpohor District	86.2	1 st	Excellent
Eastern	Akyemansa District	78.2	2 nd	Excellent
Eastern	Kwahu East District	77.5	3 rd	Excellent
Bono	Dormaa West District	75.3	4 th	Excellent
Ashanti	Amansie South District	74.1	5 th	Excellent
Ashanti	Obuasi Municipal	73.9	6 th	Excellent
Ashanti	Ahafo-Ano South West District	73.0	7 th	Excellent
Volta	North Dayi District	72.1	8 th	Excellent
Ashanti	Adansi Asokwa District	72.0	9 th	Excellent
Northern	Mion District	69.8	10 th	Very Good
Ashanti	Afigya-Kwabre North District	69.0	11 th	Very Good
Ashanti	Asokwa Municipal	68.6	12 th	Very Good
Greater Accra	Adenta Municipal	68.5	13 th	Very Good
Ashanti	Asante-Akim North District	68.3	14 th	Very Good
Ashanti	Offinso North District	68.2	15 th	Very Good
Central	Assin North District	68.1	16 th	Very Good
Western North	Aowin Municipal	68.0	17 th	Very Good
Eastern	Fanteakwa South District	67.8	18 th	Very Good
Western North	Suaman District	67.3	19 th	Very Good
Greater Accra	Shai-Osudoku District	66.6	20 th	Very Good
Greater Accra	La-Nkwantanang-Madina Municipal	66.0	21 st	Very Good
Bono East	Nkoranza South Municipal	65.8	22 nd	Very Good
Eastern	Kwahu South District	65.6	23 rd	Very Good
Greater Accra	Korle-Klottey Municipal	65.3	24 th	Very Good
Ashanti	Sekyere Afram Plains District	65.0	25 th	Very Good
Bono	Jaman South Municipal	64.2	26 th	Very Good
Bono East	Kintampo North Municipal	63.9	27 th	Very Good
Eastern	Asene Manso Akroso District	63.8	28 th	Very Good
Western	Jomoro Municipal	63.8	28 th	Very Good
Upper East	Bawku West District	63.7	30 th	Very Good
Eastern	Birim South District	63.5	31 st	Very Good
Western	Prestea-Huni Valley Municipal	63.5	31 st	Very Good
Greater Accra	Ablekuma Central Municipal	63.2	33 rd	Very Good
Upper East	Talensi District	63.2	33 rd	Very Good



Region	Local Governments	Percentage (%)	Rank	Overall Performance Grade
Western	Tarkwa-Nsuaem Municipal	63.1	35 th	Very Good
Savannah	East Gonja Municipal	63.0	36 th	Very Good
Eastern	Akuapim South District	62.8	37 th	Very Good
Eastern	Ayensuano District	62.7	38 th	Very Good
Eastern	Nsawam Adoagyire Municipal	62.7	38 th	Very Good
Western	Effia Kwesimintsim Municipal	62.5	40 th	Very Good
Greater Accra	La-Dade-Kotopon Municipal	62.5	40 th	Very Good
Eastern	Okere District	62.3	42 nd	Very Good
Oti	Kadjebi District	62.2	43 rd	Very Good
Eastern	New Juaben South Municipal	62.1	44 th	Very Good
Northern	Saboba District	62.0	45 th	Very Good
Ashanti	Sekyere Kumawu District	61.9	46 th	Very Good
Ahafo	Asunafo South District	61.7	47 th	Very Good
Northern	Tolon District	61.5	48 th	Very Good
Bono	Berekum East Municipal	61.2	49 th	Very Good
Central	Cape Coast Metropolitan	61.2	49 th	Very Good
Ashanti	Oforikrom Municipal	61.2	49 th	Very Good
Bono	Berekum West District	61.1	52 nd	Very Good
Ashanti	Bosomtwe District	61.1	52 nd	Very Good
North East	Mamprugu Moagduri District	61.1	52 nd	Very Good
Greater Accra	Tema West Municipal	61.1	52 nd	Very Good
Eastern	Abuakwa North Municipal	61.0	56 th	Very Good
Greater Accra	Ayawaso Central Municipal	60.7	57 th	Good
Ashanti	Asante-Akim South Municipal	60.5	58 th	Good
Bono	Dormaa Central Municipal	60.5	58 th	Good
Bono East	Kintampo South District	60.5	58 th	Good
Eastern	New Juaben North Municipal	60.5	58 th	Good
Savannah	North East Gonja District	60.5	58 th	Good
Northern	Karaga District	60.4	63 rd	Good
Eastern	Achiase District	60.2	64 th	Good
Upper West	Nandom Municipal	59.8	65 th	Good
Greater Accra	Weija Gbawe Municipal	59.8	65 th	Good
Eastern	Kwahu Afram Plains South District	59.6	67 th	Good
Bono	Tain District	59.3	68 th	Good
Volta	Anloga District	59.1	69 th	Good
Western	Wassa Amenfi Central District	59.1	69 th	Good
Greater Accra	Ga East Municipal	58.9	71 st	Good
Bono East	Nkoranza North District	58.9	71 st	Good

Region	Local Governments	Percentage (%)	Rank	Overall Performance Grade
Volta	Hohoe Municipal	58.8	73 rd	Good
Greater Accra	Accra Metropolitan	58.7	74 th	Good
Bono East	Sene East District	58.7	74 th	Good
Central	Abura/Asebu/Kwamankese District	58.6	76 th	Good
Ashanti	Amansie West District	58.6	76 th	Good
Volta	Akatsi South District	58.5	78 th	Good
Eastern	Abuakwa South Municipal	58.4	79 th	Good
Western	Wassa Amenfi East Municipal	58.3	80 th	Good
Ahafo	Asunafo North Municipal	58.2	81 st	Good
Bono	Dormaa East District	58.2	81 st	Good
Western	Ellembelle District	58.1	83 rd	Good
Volta	Ho West District	58.1	83 rd	Good
Ashanti	Kwadaso Municipal	58.1	83 rd	Good
Ashanti	Sekyere East District	58.1	83 rd	Good
Ahafo	Asutifi South District	57.9	87 th	Good
Upper West	Sissala West District	57.9	87 th	Good
Bono	Banda District	57.8	89 th	Good
North East	Bunkpurugu Nyankpanduri District	57.6	90 th	Good
Central	Agona West Municipal	57.5	91 st	Good
Eastern	Kwahu West Municipal	57.5	91 st	Good
Eastern	Lower Manya Krobo Municipal	57.5	91 st	Good
Greater Accra	Okaikwei North Municipal	57.4	94 th	Good
Ashanti	Juaben Municipal	57.3	95 th	Good
Greater Accra	Ablekuma West Municipal	57.2	96 th	Good
Northern	Kpandai District	57.2	96 th	Good
Upper East	Builsa South District	56.8	98 th	Good
Ahafo	Asutifi North District	56.7	99 th	Good
Ashanti	Asante-Akim Central Municipal	56.6	100 th	Good
Upper West	Daffiama Bussie Issa District	56.6	100 th	Good
Upper West	Sissala East Municipal	56.5	102 nd	Good
Eastern	Upper West Akim District	56.5	102 nd	Good
Central	Komenda-Edina-Eguafo-Abirem Municipal	56.4	104 th	Good
Greater Accra	Ayawaso East Municipal	56.2	105 th	Good
Upper East	Bawku Municipal	56.2	105 th	Good
Volta	Afadzato South District	56.1	107 th	Good
Eastern	Akuapim North Municipal	56.1	107 th	Good
Northern	Nanumba North Municipal	56.0	109 th	Good
Greater Accra	Ashaiman Municipal	55.8	110 th	Good



Region	Local Governments	Percentage (%)	Rank	Overall Performance Grade
Greater Accra	Ayawaso North Municipal	55.7	111 th	Good
Volta	Guan District	55.7	111 th	Good
Central	Mfantseman Municipal	55.7	111 th	Good
Western	Sekondi Takoradi Metropolitan	55.7	111 th	Good
Western North	Bia West District	55.6	115 th	Good
Upper East	Pusiga District	55.6	115 th	Good
Upper West	Nadowli-Kaleo District	55.5	117 th	Good
Ashanti	Mampong Municipal	55.4	118 th	Good
Bono	Wenchi Municipal	55.4	118 th	Good
Oti	Nkwanta South Municipal	55.3	120 th	Good
Ashanti	Afigya-Kwabre South District	55.1	121 st	Good
Ashanti	Atwima-Mponua District	55.1	121 st	Good
Ashanti	Sekyere Central District	55.0	123 rd	Good
Western North	Sefwi Akontombra District	54.9	124 th	Good
Upper East	Bolgatanga East District	54.8	125 th	Good
North East	Yunyoo-Nasuan District	54.6	126 th	Good
Central	Assin South District	54.4	127 th	Good
Northern	Savelugu Municipal	54.4	127 th	Good
Central	Gomoa West District	54.3	129 th	Good
Greater Accra	Ayawaso West Municipal	54.2	130 th	Good
Ashanti	Offinso Municipal	54.2	130 th	Good
Upper West	Wa West District	54.2	130 th	Good
Central	Upper Denkyira West District	54.1	133 rd	Good
Western	Wassa Amenfi West Municipal	53.9	134 th	Good
Ashanti	Bosome Freho District	53.8	135 th	Good
Bono	Sunyani West District	53.8	135 th	Good
Central	Awutu Senya West District	53.7	137 th	Good
Oti	Krachi Nchumuru District	53.7	137 th	Good
Central	Assin Central Municipal	53.6	139 th	Good
Western North	Juaboso District	53.6	139 th	Good
Greater Accra	Kpone-Katamanso Municipal	53.5	141 st	Good
Upper East	Nabdam District	53.3	142 nd	Good
Greater Accra	Ningo-Prampram District	53.3	142 nd	Good
Greater Accra	Tema Metropolitan	53.3	142 nd	Good
Eastern	Denkyembeh District	53.2	145 th	Good
Eastern	Birim North District	53.0	146 th	Good
Volta	Ho Municipal	53.0	146 th	Good
Ashanti	Ahafo-Ano North Municipal	52.9	148 th	Good

Region	Local Governments	Percentage (%)	Rank	Overall Performance Grade
Ashanti	Suame Municipal	52.8	149 th	Good
Greater Accra	Ga South Municipal	52.7	150 th	Good
Western	Ahanta West Municipal	52.6	151 st	Good
Ashanti	Atwima-Nwabiagya South Municipal	52.6	151 st	Good
Volta	Ketu North Municipal	52.4	153 rd	Good
Northern	Yendi Municipal	52.4	153 rd	Good
Northern	Kumbungu District	52.3	155 th	Good
Volta	Central Tongu District	52.1	156 th	Good
Eastern	Birim Central Municipal	52.0	157 th	Good
Volta	Adaklu District	51.7	158 th	Good
Ashanti	Asokore-Mampong Municipal	51.7	158 th	Good
Savannah	West Gonja Municipal	51.7	158 th	Good
Volta	South Dayi District	51.6	161 st	Good
Ashanti	Amansie Central District	51.3	162 nd	Good
Ashanti	Adansi South District	51.1	163 rd	Good
Northern	Tamale Metropolitan	51.1	163 rd	Good
Volta	Akatsi North District	51.0	165 th	Good
Central	Ekumfi District	51.0	165 th	Good
Eastern	West Akim Municipal	51.0	165 th	Good
Bono East	Techiman North District	50.9	168 th	Fair
Upper East	Garu District	50.7	169 th	Fair
Volta	Keta Municipal	50.7	169 th	Fair
Ashanti	Old Tafo Municipal	50.5	171 st	Fair
Bono East	Pru West District	50.3	172 nd	Fair
Northern	Sagnarigu Municipal	50.3	172 nd	Fair
Ashanti	Bekwai Municipal	50.1	174 th	Fair
Ashanti	Akrofuom District	50.0	175 th	Fair
Central	Upper Denkyira East Municipal	50.0	175 th	Fair
Ashanti	Sekyere South District	49.9	177 th	Fair
Western	Wassa East District	49.9	177tg	Fair
Eastern	Atiwa West District	49.8	179th	Fair
Greater Accra	Ablekuma North Municipal	49.7	180 th	Fair
Western North	Bodi District	49.5	181 st	Fair
Ashanti	Obuasi East Municipal	49.3	182 nd	Fair
North East	East Mamprusi Municipal	49.2	183 rd	Fair
Eastern	Kwaebibirem Municipal	49.2	183 rd	Fair
Eastern	Atiwa East District	49.1	185 th	Fair
Greater Accra	Ada East District	49.0	186 th	Fair

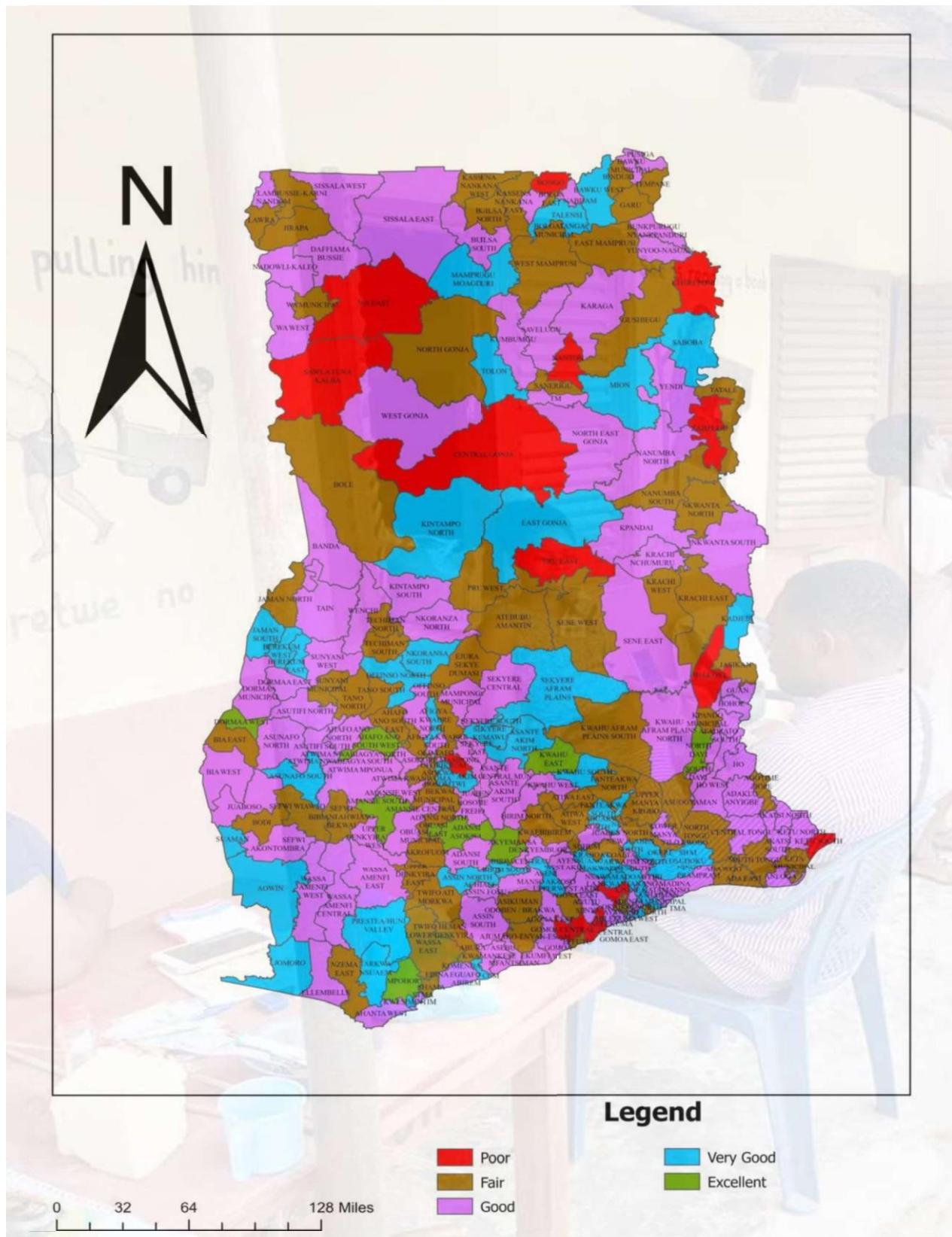


Region	Local Governments	Percentage (%)	Rank	Overall Performance Grade
Oti	Krachi East Municipal	48.9	187 th	Fair
Ahafo	Tano North Municipal	48.9	187 th	Fair
Volta	Agotime Ziope District	48.8	189 th	Fair
Western North	Sefwi-Wiawso Municipal	48.6	190 th	Fair
Ashanti	Ahafo-Ano South East District	48.5	191 st	Fair
Western	Nzema East Municipal	48.5	191 st	Fair
Northern	Tatale Sanguli District	48.5	191 st	Fair
Greater Accra	Ada West District	48.4	194 th	Fair
Eastern	Fanteakwa North District	48.4	194 th	Fair
Central	Twifo/Hemang/Lower Denkyira District	48.4	194 th	Fair
Upper West	Wa East District	48.3	197 th	Fair
Savannah	Bole District	48.2	198 th	Fair
Bono	Jaman North District	47.9	199 th	Fair
Upper East	Tempane District	47.7	200 th	Fair
Ashanti	Kumasi Metropolitan	47.5	201 st	Fair
Upper West	Lawra Municipal	47.5	201 st	Fair
Bono East	Atebubu-Amantin Municipal	47.4	203 rd	Fair
Upper West	Jirapa Municipal	47.4	203 rd	Fair
Upper East	Kassena-Nankana Municipal	47.4	203 rd	Fair
Greater Accra	Ga North Municipal	47.3	206 th	Fair
Oti	Nkwanta North District	47.3	206 th	Fair
North East	West Mamprusi Municipal	47.3	206 th	Fair
Eastern	Asuogyaman District	47.2	209 th	Fair
Bono	Sunyani Municipal	47.2	209 th	Fair
Northern	Gushegu Municipal	47.1	211 th	Fair
Bono East	Techiman Municipal	46.9	212 th	Fair
Western North	Bia East District	46.8	213 th	Fair
Upper East	Bolgatanga Municipal	46.6	214 th	Fair
Ashanti	Kwabre East Municipal	46.6	214 th	Fair
Upper East	Binduri District	46.5	216 th	Fair
Central	Twifo Atti Morkwa District	46.4	217 th	Fair
Ahafo	Tano South Municipal	46.1	218 th	Fair
Oti	Jasikan District	46.0	219 th	Fair
Volta	North Tongu District	46.0	219 th	Fair
Western	Shama District	46.0	219 th	Fair
Volta	Kpando Municipal	45.9	222 nd	Fair
Central	Agona East District	45.7	223 rd	Fair
Greater Accra	Ga Central Municipal	45.6	224 th	Fair

Region	Local Governments	Percentage (%)	Rank	Overall Performance Grade
Ashanti	Atwima-Nwabiagya North District	45.3	225 th	Fair
Central	Effutu Municipal	45.1	226 th	Fair
Greater Accra	Ledzokuku Municipal	45.1	226 th	Fair
Upper East	Builsa North Municipal	44.7	228 th	Fair
Ashanti	Adansi North District	44.6	229 th	Fair
Northern	Nanumba South District	44.5	230 th	Fair
Upper West	Lambussie Karni District	44.3	231 st	Fair
Eastern	Kwahu Afram Plains North District	44.2	232 nd	Fair
Ashanti	Atwima-Kwanwoma District	43.7	233 rd	Fair
Greater Accra	Krowor Municipal	43.2	234 th	Fair
Eastern	Suhum Municipal	42.9	235 th	Fair
Central	Asikuma Odoben Brakwa District	42.5	236 th	Fair
Oti	Krachi West District	42.3	237 th	Fair
Volta	South Tongu District	42.3	237 th	Fair
Eastern	Yilo-Krobo Municipal	42.3	237 th	Fair
Bono East	Sene West District	42.0	240 th	Fair
Savannah	North Gonja District	41.8	241 st	Fair
Ashanti	Ejura/Sekyedumase Municipal	41.7	242 nd	Fair
Central	Ajumako/Enyan/Essiam District	41.6	243 rd	Fair
Western North	Bibiani Anhwiaso Municipal	41.5	244 th	Fair
Upper East	Kassena-Nankana West District	41.5	244 th	Fair
Eastern	Upper Manya Krobo District	41.4	246 th	Fair
Savannah	Sawla-Tuna-Kalba District	40.4	247 th	Poor
Central	Awutu Senya East Municipal	40.2	248 th	Poor
Savannah	Central Gonja District	39.5	249 th	Poor
Greater Accra	Ga West Municipal	39.3	250 th	Poor
Oti	Biakoye District	39.0	251 st	Poor
Upper West	Wa Municipal	38.7	252 nd	Poor
Upper East	Bongo District	38.6	253 rd	Poor
Northern	Zabzugu District	38.5	254 th	Poor
Northern	Nanton District	37.5	255 th	Poor
North East	Chereponi District	35.6	256 th	Poor
Central	Gomoa East District	34.4	257 th	Poor
Ashanti	Ejisу Municipal	33.6	258 th	Poor
Bono East	Pru East District	33.0	259 th	Poor
Central	Gomoa Central District	29.2	260 th	Poor
Volta	Ketu South Municipal	26.0	261 st	Poor

The map below (Fig. 10) shows the geographical locations of the 261 MMDAs and their LOGIN grade.

Figure 10: Local Governance Index: Residents' Assessment of the Overall Quality of their LGs



3.2.2 Ranking of Districts on the basis of their Quality of Administrative Services

Residents in the 261 LGs assessed the quality of four administrative services that their LG authorities deliver to them. The four services include (i) issuance of operational permits (such as building and business permits); (ii) issuance of vital registration certificates (birth, death, marriage and divorce); (iii) feedback on complaints and grievances (functionality of client service and information unit); and (iv) attitude and responsiveness to residents' request. The aggregate scores of the four indicators that constitute the quality of administrative services show that only 9 out of 261 LGs had an "Excellent" score of 71% and above, while 59 LGs scored between 61-70% (very good). Districts that had "fair" and "poor" performance constituted 26.1% and 6.1% respectively. With a score of 86.0%, Mpohor District Assembly occupies the 1st position in the aggregate score of the quality of administrative services (See Table 7).

Table 7: Ranking of Districts by Aggregate Score on Quality of Administrative Services

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mpohor District	86.00	1 st	Excellent
Bono	Dormaa West District	80.67	2 nd	Excellent
Eastern	Akyemansa District	77.33	3 rd	Excellent
Eastern	Kwahu East District	77.33	3 rd	Excellent
Ashanti	Asokwa Municipal	76.67	5 th	Excellent
Ashanti	Obuasi Municipal	74.00	6 th	Excellent
Northern	Mion District	73.33	7 th	Excellent
Ashanti	Adansi Asokwa District	72.00	8 th	Excellent
Greater Accra	Adentan Municipal	70.67	9 th	Very Good
Ashanti	Afigya-Kwabre North District	70.00	10 th	Very Good
Ashanti	Offinso North District	70.00	10 th	Very Good
Volta	North Dayi District	70.00	10 th	Very Good
Ashanti	Amansie South District	69.33	13 th	Very Good
Ashanti	Asante-Akim North District	69.33	13 th	Very Good
Greater Accra	Shai-Osudoku District	69.33	15 th	Very Good
Western North	Suaman District	68.67	16 th	Very Good
Western	Wassa East District	68.67	16 th	Very Good
Central	Assin North District	68.00	18 th	Very Good
Greater Accra	La-Dade-Kotopon Municipal	67.33	19 th	Very Good
Eastern	Akuapim South District	67.33	19 th	Very Good
Eastern	Kwahu South District	67.33	19 th	Very Good
Ashanti	Adansi North District	66.67	22 nd	Very Good
Bono East	Nkoranza South Municipal	66.67	22 nd	Very Good
Upper East	Talensi District	66.67	22 nd	Very Good
Western North	Aowin Municipal	66.67	22 nd	Very Good
Western	Effia Kwesimintsim Municipal	66.67	22 nd	Very Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Ashanti	Ahafo-Ano South West District	66.00	27 th	Very Good
Bono	Dormaa Central Municipal	66.00	27 th	Very Good
Greater Accra	La-Nkwantanang-Madina Municipal	66.00	27 th	Very Good
Western	Prestea-Huni Valley Municipal	66.00	27 th	Very Good
Bono East	Kintampo North Municipal	65.33	31 st	Very Good
Bono	Jaman South Municipal	65.33	31 st	Very Good
Ashanti	Sekyere Afram Plains District	64.67	33 rd	Very Good
Bono	Dormaa East District	64.67	33 rd	Very Good
Eastern	Asene Manso Akroso District	64.67	33 rd	Very Good
Eastern	Fanteakwa South District	64.67	33 rd	Very Good
Greater Accra	Korle-Klottey Municipal	64.67	33 rd	Very Good
Northern	Tolon District	64.67	33 rd	Very Good
Savannah	East Gonja Municipal	64.67	33 rd	Very Good
Upper East	Bawku West District	64.67	33 rd	Very Good
Volta	Afadzato South District	64.67	33 rd	Very Good
Ahafo	Asutifi North District	64.00	42 nd	Very Good
Western	Tarkwa-Nsuaem Municipal	64.00	42 nd	Very Good
Ahafo	Asutifi South District	64.00	42 nd	Very Good
Ashanti	Sekyere Kumawu District	64.00	42 nd	Very Good
Eastern	Nsawam Adoagyire Municipal	64.00	42 nd	Very Good
Ashanti	Ahafo-Ano North Municipal	63.33	47 th	Very Good
Bono	Banda District	63.33	47 th	Very Good
Eastern	Kwahu Afram Plains South District	63.33	47 th	Very Good
Greater Accra	Ayawaso Central Municipal	63.33	47 th	Very Good
Northern	Savelugu Municipal	63.33	47 th	Very Good
Ashanti	Amansie West District	62.67	52 nd	Very Good
Eastern	Kwahu West Municipal	62.67	52 nd	Very Good
Greater Accra	Tema West Municipal	62.67	52 nd	Very Good
Volta	Ho West District	62.67	52 nd	Very Good
Western	Jomoro Municipal	62.67	52 nd	Very Good
Ahafo	Asunafo South District	61.33	57 th	Very Good
Ashanti	Asante-Akim South Municipal	61.33	57 th	Very Good
Ashanti	Kwadaso Municipal	61.33	57 th	Very Good
Ashanti	Oforikrom Municipal	61.33	57 th	Very Good
Bono	Berekum West District	61.33	57 th	Very Good
Eastern	Okere District	61.33	57 th	Very Good
Oti	Kadjebi District	61.33	57 th	Very Good
Upper East	Bolgatanga Municipal	61.33	57 th	Very Good
Bono	Berekum East Municipal	60.67	65 th	Good
Eastern	Ayensuano District	60.67	65 th	Good
Volta	Anloga District	60.67	65 th	Good
Western	Wassa Amenfi East Municipal	60.67	65 th	Good
Ashanti	Juaben Municipal	60.00	69 th	Good
Ashanti	Offinso Municipal	60.00	69 th	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Central	Awutu Senya West District	60.00	69 th	Good
Eastern	Abuakwa North Municipal	60.00	69 th	Good
Eastern	Birim South District	60.00	69 th	Good
Eastern	New Juaben North Municipal	60.00	69 th	Good
Greater Accra	Ga East Municipal	60.00	69 th	Good
Greater Accra	Okaikwei North Municipal	60.00	69 th	Good
North East	Mamprugu Moagduri District	60.00	69 th	Good
Volta	Hohoe Municipal	60.00	69 th	Good
Bono East	Kintampo South District	59.33	79 th	Good
Bono	Tain District	59.33	79 th	Good
Eastern	Akuapim North Municipal	59.33	79 th	Good
Eastern	Fanteakwa North District	59.33	79 th	Good
Eastern	New Juaben South Municipal	59.33	79 th	Good
Greater Accra	Weija Gbawe Municipal	59.33	79 th	Good
Upper West	Wa West District	59.33	79 th	Good
Ahafo	Asunafo North Municipal	59.33	79 th	Good
Ashanti	Asokore-Mampong Municipal	59.33	79 th	Good
Ashanti	Bosomtwe District	58.67	88 th	Good
Ashanti	Sekyere East District	58.67	88 th	Good
North East	Bunkpurugu Nyankpanduri District	58.67	88 th	Good
Northern	Saboba District	58.67	88 th	Good
Greater Accra	Ablekuma Central Municipal	58.67	88 th	Good
Central	Cape Coast Metropolitan	58.00	93 rd	Good
Greater Accra	Accra Metropolitan	58.00	93 rd	Good
Western	Sekondi Takoradi Metropolitan	58.00	93 rd	Good
Western	Ellembelle District	57.33	96 th	Good
Ashanti	Asante-Akim Central Municipal	57.33	96 th	Good
Ashanti	Atwima-Mponua District	57.33	96 th	Good
Bono East	Nkoranza North District	57.33	96 th	Good
Central	Twifo/Hemang/Lower Denkyira District	57.33	96 th	Good
Northern	Karaga District	57.33	96 th	Good
Upper East	Builsa South District	57.33	96 th	Good
Upper East	Pusiga District	57.33	96 th	Good
Volta	Central Tongu District	57.33	96 th	Good
Ashanti	Atwima-Nwabiagya South Municipal	56.67	105 th	Good
Ashanti	Mampong Municipal	56.67	105 th	Good
Ashanti	Sekyere Central District	56.67	105 th	Good
Eastern	Lower Manya Krobo Municipal	56.67	105 th	Good
Northern	Yendi Municipal	56.67	105 th	Good
Upper West	Nandom Municipal	56.67	105 th	Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Upper West	Sissala East Municipal	56.67	105 th	Good
Western North	Bia West District	56.67	105 th	Good
Central	Gomoa West District	56.00	113 th	Good
Greater Accra	Tema Metropolitan	56.00	113 th	Good
Volta	Akatsi South Municipal	56.00	113 th	Good
Western North	Juaboso District	56.00	113 th	Good
Western	Nzema East Municipal	56.00	113 th	Good
Central	Komenda/Edina/Eguafo/Abirem Municipal	56.00	113 th	Good
Eastern	Upper West Akim District	56.00	113 th	Good
Greater Accra	Ablekuma West Municipal	56.00	113 th	Good
Greater Accra	Ashaiman Municipal	56.00	113 th	Good
North East	Yunyoo-Nasuan District	56.00	113 th	Good
Oti	Krachi Nchumuru District	56.00	113 th	Good
Western	Wassa Amenfi Central District	56.00	113 th	Good
Ashanti	Bekwai Municipal	55.33	125 th	Good
Bono	Sunyani West District	55.33	125 th	Good
Bono	Wenchi Municipal	55.33	125 th	Good
Eastern	Abuakwa South Municipal	55.33	125 th	Good
Northern	Kpandai District	55.33	125 th	Good
Northern	Nanumba North Municipal	55.33	125 th	Good
Oti	Nkwanta South Municipal	55.33	125 th	Good
Savannah	North East Gonja District	55.33	125 th	Good
Upper West	Sissala West District	55.33	125 th	Good
Eastern	Achiase District	55.33	125 th	Good
Northern	Tatale Sanguli District	55.33	125 th	Good
Central	Upper Denkyira West District	54.67	136 th	Good
Eastern	Atiwa West District	54.67	136 th	Good
Greater Accra	Ayawaso West Municipal	54.67	136 th	Good
Northern	Kumbungu District	54.67	136 th	Good
Savannah	Bole District	54.67	136 th	Good
Upper East	Nabdam District	54.67	136 th	Good
Upper West	Wa Municipal	54.67	136 th	Good
Western North	Sefwi Akontombra District	54.67	136 th	Good
Eastern	Denkyembour District	54.00	144 th	Good
Central	Upper Denkyira East Municipal	54.00	144 th	Good
Eastern	Birim Central Municipal	54.00	144 th	Good
Ashanti	Afigya-Kwabre South District	53.33	147 th	Good
Ashanti	Suame Municipal	53.33	147 th	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Central	Abura/Asebu/Kwamankese District	53.33	147 th	Good
Eastern	Birim North District	53.33	147 th	Good
Eastern	West Akim Municipal	53.33	147 th	Good
Upper East	Tempane District	53.33	147 th	Good
Upper West	Daffiama Bussie Issa District	53.33	147 th	Good
Volta	Ketu North Municipal	53.33	147 th	Good
Western	Wassa Amenfi West Municipal	53.33	147 th	Good
Bono East	Sene East District	52.67	156 th	Good
Central	Assin Central Municipal	52.67	156 th	Good
Greater Accra	Ga South Municipal	52.67	156 th	Good
Volta	Adaklu District	52.67	156 th	Good
Volta	Akatsi North District	52.67	156 th	Good
Western	Ahanta West Municipal	52.67	156 th	Good
Ashanti	Bosome Freho District	52.00	162 nd	Good
Greater Accra	Ayawaso East Municipal	52.00	162 nd	Good
Greater Accra	Ayawaso North Municipal	52.00	162 nd	Good
Western North	Bodi District	52.00	162 nd	Good
Ashanti	Obuasi East Municipal	51.33	166 th	Good
Ashanti	Kumasi Metropolitan	51.33	166 th	Good
Greater Accra	Ada East District	51.33	166 th	Good
Greater Accra	Kpone-Katamanso Municipal	51.33	166 th	Good
Northern	Tamale Metropolitan	51.33	166 th	Good
Upper East	Bawku Municipal	51.33	166 th	Good
Volta	Ho Municipal	51.33	166 th	Good
Volta	South Dayi District	51.33	166 th	Good
Volta	Guan District	50.67	174 th	Fair
Bono East	Techiman North District	50.67	174 th	Fair
Bono	Sunyani Municipal	50.67	174 th	Fair
Central	Agona West Municipal	50.67	174 th	Fair
Central	Ekumfi District	50.00	178 th	Fair
Ashanti	Adansi South District	50.00	178 th	Fair
Central	Mfantsiman Municipal	50.00	178 th	Fair
Eastern	Asuogyaman District	50.00	178 th	Fair
Western North	Bia East District	50.00	178 th	Fair
Western North	Sefwi-Wiawso Municipal	50.00	178 th	Fair
Ashanti	Akrofuom District	49.33	184 th	Fair
Ashanti	Atwima-Kwanwoma District	49.33	184 th	Fair
Ashanti	Sekyere South District	49.33	184 th	Fair
Central	Assin South District	49.33	184 th	Fair
North East	West Mamprusi Municipal	49.33	184 th	Fair

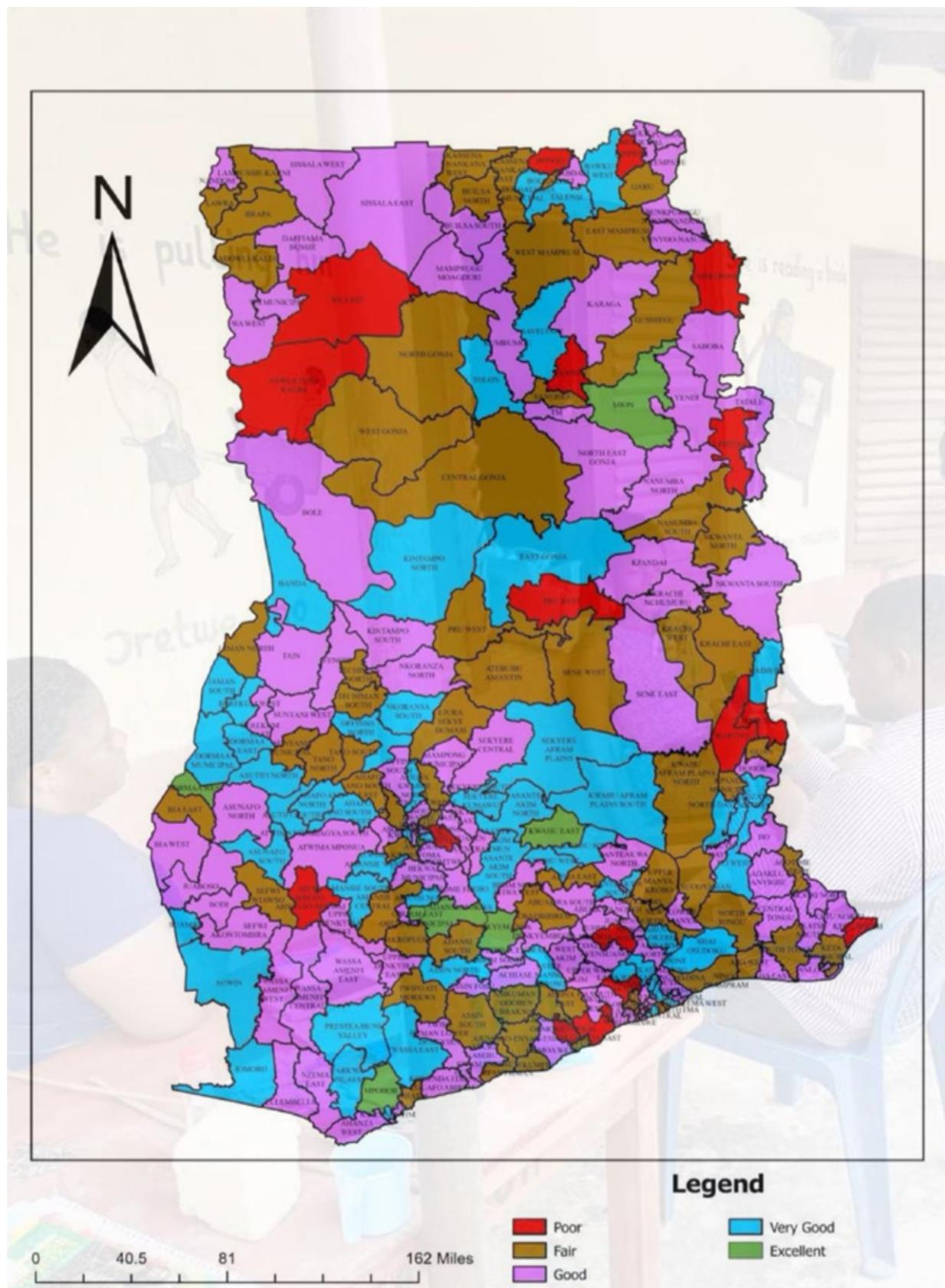


Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Volta	North Tongu District	49.33	184 th	Fair
Eastern	Atiwa East District	48.67	190 th	Fair
Greater Accra	Ada West District	48.67	190 th	Fair
Northern	Sagnarigu Municipal	48.67	190 th	Fair
Eastern	Kwaebibirem Municipal	48.67	190 th	Fair
Greater Accra	Ablekuma North Municipal	48.67	190 th	Fair
Oti	Nkwanta North District	48.67	190 th	Fair
Bono East	Pru West District	48.00	196 th	Fair
Bono East	Atebubu-Amantin Municipal	48.00	196 th	Fair
Volta	Agotime Ziope District	48.00	196 th	Fair
Ahafo	Tano North Municipal	47.33	199 th	Fair
Ahafo	Tano South Municipal	47.33	199 th	Fair
Ashanti	Amansie Central District	47.33	199 th	Fair
Bono	Jaman North District	47.33	199 th	Fair
Central	Twifo Atti Morkwa District	47.33	199 th	Fair
Greater Accra	Ledzokuku Municipal	47.33	199 th	Fair
Greater Accra	Ningo-Prampram District	47.33	199 th	Fair
Upper West	Nadowli-Kaleo District	47.33	199 th	Fair
Ashanti	Atwima-Nwabiagya North District	46.67	207 th	Fair
Ashanti	Ejura/Sekyedumase Municipal	46.67	207 th	Fair
Oti	Krachi East Municipal	46.67	207 th	Fair
Upper East	Garu District	46.67	207 th	Fair
Western	Shama District	46.67	207 th	Fair
Ashanti	Old Tafo Municipal	46.00	212 th	Fair
Bono East	Techiman Municipal	46.00	212 th	Fair
Greater Accra	Ga North Municipal	46.00	212 th	Fair
Northern	Nanumba South District	46.00	212 th	Fair
Savannah	West Gonja Municipal	46.00	212 th	Fair
Upper East	Bolgatanga East District	46.00	212 th	Fair
Upper West	Lambussie Karni District	46.00	212 th	Fair
Central	Asikuma Odoben Brakwa District	45.33	219 th	Fair
Upper West	Lawra Municipal	45.33	219 th	Fair
Ashanti	Ahafo-Ano South East District	45.33	219 th	Fair
Central	Agona East District	45.33	219 th	Fair
Greater Accra	Ga Central Municipal	45.33	219 th	Fair
Greater Accra	Krowor Municipal	45.33	219 th	Fair
North East	East Mamprusi Municipal	45.33	219 th	Fair
Upper East	Kassena-Nankana Municipal	45.33	219 th	Fair
Savannah	North Gonja District	44.00	227 th	Fair
Upper West	Jirapa Municipal	44.00	227 th	Fair
Volta	Keta Municipal	44.00	227 th	Fair

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Eastern	Kwahu Afram Plains North District	44.00	227 th	Fair
Eastern	Upper Manya Krobo District	44.00	227 th	Fair
Upper East	Kassena-Nankana West District	44.00	227 th	Fair
Bono East	Sene West District	43.33	233 rd	Fair
Savannah	Central Gonja District	43.33	233 rd	Fair
Eastern	Yilo-Krobo Municipal	42.67	235 th	Fair
Volta	Kpando Municipal	42.67	235 th	Fair
Oti	Krachi West District	42.00	237 th	Fair
Central	Ajumako/Enyan/Essiam District	42.00	237 th	Fair
Central	Effutu Municipal	42.00	237 th	Fair
Northern	Gushegu Municipal	42.00	237 th	Fair
Upper East	Builsa North Municipal	42.00	237 th	Fair
Volta	South Tongu District	41.33	242 nd	Fair
Ashanti	Kwabre East Municipal	41.33	242 nd	Fair
Eastern	Suhum Municipal	40.67	244 th	Poor
Oti	Jasikan District	40.67	244 th	Poor
Central	Awutu Senya East Municipal	40.00	246 th	Poor
North East	Chereponi District	40.00	246 th	Poor
Savannah	Sawla-Tuna-Kalba District	39.33	248 th	Poor
Upper East	Binduri District	38.67	249 th	Poor
Upper East	Bongo District	38.00	250 th	Poor
Northern	Zabzugu District	37.33	251 st	Poor
Greater Accra	Ga West Municipal	36.67	252 nd	Poor
Western North	Bibiani Anhwiaso Municipal	36.00	253 rd	Poor
Central	Gomoa East District	34.00	254 th	Poor
Upper West	Wa East District	34.00	254 th	Poor
Oti	Biakoye District	33.33	256 th	Poor
Bono East	Pru East District	31.33	257 th	Poor
Northern	Nanton District	30.67	258 th	Poor
Central	Gomoa Central District	29.33	259 th	Poor
Ashanti	Ejisu Municipal	28.67	260 th	Poor
Volta	Ketu South Municipal	26.00	261 st	Poor

The map below (Fig. 11) shows the geographical locations of the 261 LGs and the quality of their administrative services provision.

Figure 11: Residents' Assessment of the Quality of Administrative Services delivered by their LGs



3.2.3 Ranking of Districts on the Basis of the Quality of MMDCE Leadership

Residents assessed the qualities of their MMDCEs based on six indicators: (i) Trust and credibility; (ii) Use of public power for public good; (iii) Accessibility to residents; (iv) Introduction of visible changes in the district; (v) Receptive to the needs of residents and (vi) Presence and participation in town hall meeting. Based on the aggregate scores of the six indicators, 14 out of 261 MMDCEs were rated 'excellent' by their residents with a score of 71% and above. The top five ranked MMDCEs were Mphohor District, Dormaa West District, Cape Coast Metropolitan, Akyemansa District, and Kwahu East. Furthermore, 86 MMDCEs scored very good (61-70%) while the majority (104 out of 261) scored 51-60% (good). Ten (10) MMDCEs had a poor score of 40% or less (See Table 8).

Table 8: Ranking of Districts based on MMDCE Leadership

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mphohor District	92.30	1 st	Excellent
Bono	Dormaa West District	84.30	2 nd	Excellent
Central	Cape Coast Metropolitan	80.00	3 rd	Excellent
Eastern	Akyemansa District	78.00	4 th	Excellent
Eastern	Kwahu East District	78.00	4 th	Excellent
Ashanti	Amansie South District	74.70	6 th	Excellent
Volta	North Dayi District	74.70	6 th	Excellent
Ashanti	Ahafo-Ano South West District	74.00	8 th	Excellent
Central	Assin North District	73.70	9 th	Excellent
Eastern	Fanteakwa South District	73.70	9 th	Excellent
Ashanti	Obuasi Municipal	73.70	9 th	Excellent
Upper East	Bawku West District	72.70	12 th	Excellent
Bono East	Kintampo South District	71.30	13 th	Excellent
Ashanti	Adansi Asokwa District	71.30	13 th	Excellent
Western North	Aowin Municipal	70.70	15 th	Very Good
Savannah	East Gonja Municipal	70.70	15 th	Very Good
Ashanti	Afigya-Kwabre North District	70.30	17 th	Very Good
Bono	Berekum East Municipal	70.30	17 th	Very Good
Ashanti	Sekyere Kumawu District	70.30	17 th	Very Good
Ashanti	Adansi South District	69.70	20 th	Very Good
Ashanti	Asante-Akim North District	69.30	21 st	Very Good
Central	Assin South District	69.30	21 st	Very Good
Eastern	Ayensuano District	68.30	23 rd	Very Good
Northern	Mion District	68.30	23 rd	Very Good
Bono East	Nkoranza South Municipal	68.30	23 rd	Very Good
Greater Accra	Adenta Municipal	68.00	26 th	Very Good
Volta	Akatsi South Municipal	68.00	26 th	Very Good
Eastern	Birim South District	68.00	26 th	Very Good
Upper East	Bawku Municipal	67.70	29 th	Very Good
Western	Prestea-Huni Valley Municipal	67.70	29 th	Very Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Ashanti	Ejura/Sekyedumase Municipal	67.30	31 st	Very Good
Greater Accra	La-Dade-Kotopon Municipal	67.00	32 nd	Very Good
Eastern	New Juaben South Municipal	67.00	32 nd	Very Good
Western North	Suaman District	67.00	32 nd	Very Good
Eastern	Abuakwa South Municipal	66.70	35 th	Very Good
Ashanti	Juaben Municipal	66.70	35 th	Very Good
Volta	Afadzato South District	66.30	37 th	Very Good
Ashanti	Offinso North District	66.30	37 th	Very Good
Eastern	Kwahu South District	66.30	39 th	Very Good
Ashanti	Asokwa Municipal	66.00	40 th	Very Good
Upper East	Builsa South District	66.00	40 th	Very Good
Bono	Jaman South Municipal	66.00	40 th	Very Good
Greater Accra	La-Nkwantanang-Madina Municipal	66.00	40 th	Very Good
Ashanti	Sekyere Afram Plains District	66.00	40 th	Very Good
Ahafo	Asutifi South District	66.00	40 th	Very Good
Bono East	Sene East District	65.70	46 th	Very Good
Greater Accra	Korle-Klottey Municipal	65.30	47 th	Very Good
Western	Tarkwa-Nsuaem Municipal	65.30	47 th	Very Good
Eastern	Kwahu Afram Plains South District	65.30	47 th	Very Good
Eastern	Abuakwa North Municipal	65.00	50 th	Very Good
Western	Wassa East District	65.00	50 th	Very Good
North East	Mamprugu Moagduri District	65.00	50 th	Very Good
Ahafo	Asunafo South District	64.70	53 rd	Very Good
Upper East	Garu District	64.70	53 rd	Very Good
Eastern	Okere District	64.70	53 rd	Very Good
Greater Accra	Ablekuma Central Municipal	64.30	56 th	Very Good
Northern	Sagnarigu Municipal	64.30	56 th	Very Good
Volta	Ho West District	64.00	58 th	Very Good
Greater Accra	Shai-Osudoku District	64.00	58 th	Very Good
Eastern	Upper West Akim District	64.00	58 th	Very Good
Western	Wassa Amenfi Central District	64.00	58 th	Very Good
Savannah	West Gonja Municipal	64.00	58 th	Very Good
Ahafo	Asunafo North Municipal	63.70	63 rd	Very Good
Oti	Kadjebi District	63.70	63 rd	Very Good
Western	Wassa Amenfi East Municipal	63.70	63 rd	Very Good
Western	Jomoro Municipal	63.30	66 th	Very Good
Central	Komenda/Edina/Eguafo/Abirem Municipal	63.30	66 th	Very Good
Ashanti	Afigya-Kwabre South District	63.30	66 th	Very Good
Eastern	Asene Manso Akroso District	63.30	66 th	Very Good
Central	Mfantsiman Municipal	63.30	66 th	Very Good
Upper East	Pusiga District	63.30	66 th	Very Good
Ashanti	Sekyere East District	63.30	66 th	Very Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Ashanti	Bosomtwe District	63.00	73 rd	Very Good
Northern	Karaga District	63.00	73 rd	Very Good
Volta	Kpando Municipal	63.00	73 rd	Very Good
Savannah	North East Gonja District	63.00	73 rd	Very Good
Upper West	Wa West District	63.00	73 rd	Very Good
Ashanti	Ahafo-Ano South East District	62.30	78 th	Very Good
Bono	Dormaa Central Municipal	62.00	79 th	Very Good
Northern	Gushegu Municipal	62.00	79 th	Very Good
Volta	Guan District	62.00	79 th	Very Good
Upper West	Nadowli-Kaleo District	62.00	79 th	Very Good
Ashanti	Asante-Akim South Municipal	61.70	83 rd	Very Good
Bono	Berekum West District	61.70	83 rd	Very Good
Upper West	Nandom Municipal	61.70	83 rd	Very Good
Eastern	Nsawam Adoagyire Municipal	61.70	83 rd	Very Good
Northern	Saboba District	61.70	83 rd	Very Good
Upper East	Talensi District	61.70	83 rd	Very Good
Greater Accra	Tema West Municipal	61.70	83 rd	Very Good
Volta	Keta Municipal	61.30	90 th	Very Good
Bono East	Kintampo North Municipal	61.30	90 th	Very Good
Northern	Kumbungu District	61.30	90 th	Very Good
Western	Effia Kwesimintsim Municipal	61.30	90 th	Very Good
Upper West	Jirapa Municipal	61.00	94 th	Very Good
Bono East	Nkoranza North District	61.00	94 th	Very Good
Ashanti	Amansie West District	61.00	94 th	Very Good
Northern	Tolon District	61.00	94 th	Very Good
Greater Accra	Ayawaso Central Municipal	60.70	98 th	Good
Ashanti	Kwadaso Municipal	60.70	98 th	Good
Upper West	Sissala West District	60.70	98 th	Good
Volta	Anloga District	60.30	101 st	Good
Bono	Banda District	60.30	101 st	Good
Upper West	Lawra Municipal	60.30	101 st	Good
Greater Accra	Okaikwei North Municipal	60.30	101 st	Good
Ashanti	Kwabre East Municipal	60.30	101 st	Good
Western	Ellembelle District	60.00	106 th	Good
Eastern	New Juaben North Municipal	60.00	107 th	Good
Central	Abura/Asebu/Kwamankese District	59.70	108 th	Good
Eastern	Achiase District	59.70	108 th	Good
Ashanti	Amansie Central District	59.70	108 th	Good
Greater Accra	Weija Gbawe Municipal	59.70	108 th	Good
Greater Accra	Accra Metropolitan	59.30	112 th	Good
Volta	Adaklu District	59.30	112 th	Good
Upper West	Daffiamma Bussie Issa District	59.30	112 th	Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Eastern	Kwahu West Municipal	59.30	112 th	Good
Eastern	Lower Manya Krobo Municipal	59.30	112 th	Good
Bono	Tain District	59.30	112 th	Good
Central	Agona West Municipal	59.00	118 th	Good
Upper East	Bolgatanga East District	59.00	118 th	Good
Greater Accra	Ablekuma West Municipal	59.00	118 th	Good
Ashanti	Atwima-Mponua District	58.70	121 st	Good
Eastern	Denkyembeour District	58.70	121 st	Good
Western	Wassa Amenfi West Municipal	58.70	121 st	Good
Central	Ajumako/Enyan/Essiam District	58.70	121 st	Good
Bono	Dormaa East District	58.70	121 st	Good
Volta	Akatsi North District	58.30	126 th	Good
Eastern	Akuapim North Municipal	58.30	126 th	Good
Central	Assin Central Municipal	58.30	126 th	Good
Ahafo	Asutifi North District	58.30	126 th	Good
Eastern	Birim Central Municipal	58.30	126 th	Good
Volta	Hohoe Municipal	58.30	126 th	Good
Northern	Nanumba North Municipal	58.30	126 th	Good
Greater Accra	Ningo-Prampram District	58.30	126 th	Good
Ashanti	Oforikrom Municipal	58.30	126 th	Good
Northern	Savelugu Municipal	58.30	126 th	Good
Western	Sekondi Takoradi Metropolitan	58.30	126 th	Good
Upper West	Sissala East Municipal	58.30	126 th	Good
Ashanti	Sekyere South District	58.00	138 th	Good
Eastern	Akuapim South District	58.00	138 th	Good
Greater Accra	Ashaiman Municipal	58.00	138 th	Good
Greater Accra	Ga East Municipal	58.00	138 th	Good
Ashanti	Ahafo-Ano North Municipal	57.70	142 nd	Good
Northern	Kpandai District	57.70	142 nd	Good
Eastern	Kwahu Afram Plains North District	57.70	142 nd	Good
Central	Ekumfi District	57.30	145 th	Good
Greater Accra	Tema Metropolitan	57.30	145 th	Good
Upper East	Bolgatanga Municipal	57.30	145 th	Good
Western	Ahanta West Municipal	57.00	148 th	Good
Bono East	Techiman North District	57.00	148 th	Good
Ashanti	Asante-Akim Central Municipal	57.00	148 th	Good
Ashanti	Mampong Municipal	57.00	148 th	Good
Ashanti	Sekyere Central District	57.00	148 th	Good
North East	Bunkpurugu Nyankpanduri District	56.70	153 rd	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Northern	Zabzugu District	56.30	154 th	Good
Greater Accra	Ayawaso East Municipal	56.30	154 th	Good
Greater Accra	Ayawaso North Municipal	56.00	156 th	Good
Central	Gomoa West District	56.00	156 th	Good
Northern	Tatale Sanguli District	56.00	156 th	Good
Volta	Central Tongu District	56.00	156 th	Good
Ashanti	Obuasi East Municipal	56.00	156 th	Good
Upper East	Nabdam District	55.70	161 st	Good
Western North	Bia West District	55.70	161 st	Good
Bono	Wenchi Municipal	55.70	161 st	Good
Greater Accra	Ga South Municipal	55.30	164 th	Good
Oti	Nkwanta South Municipal	55.30	164 th	Good
Bono East	Pru West District	55.30	164 th	Good
Volta	Ketu North Municipal	55.30	164 th	Good
Eastern	Kwaebibirem Municipal	55.00	168 th	Good
Oti	Nkwanta North District	55.00	168 th	Good
Western North	Sefwi Akontombra District	55.00	168 th	Good
Ashanti	Bosome Freho District	54.70	171 st	Good
Greater Accra	Kpone-Katamanso Municipal	54.70	171 st	Good
Oti	Krachi Nchumuru District	54.70	171 st	Good
Western North	Sefwi-Wiawso Municipal	54.70	171 st	Good
Bono	Sunyani West District	54.70	171 st	Good
Northern	Yendi Municipal	54.70	171 st	Good
Central	Awutu Senya West District	54.30	177 th	Good
Western North	Juaboso District	54.30	177 th	Good
North East	Yunyoo-Nasuan District	54.30	177 th	Good
Eastern	Suhum Municipal	54.30	177 th	Good
Greater Accra	Ayawaso West Municipal	54.00	181 st	Good
Volta	Ho Municipal	54.00	181 st	Good
Western	Nzema East Municipal	54.00	181 st	Good
Central	Upper Denkyira West District	54.00	181 st	Good
Greater Accra	Ada East District	53.70	185 th	Good
Ashanti	Suame Municipal	53.70	185 th	Good
Ashanti	Offinso Municipal	53.30	187 th	Good
Northern	Tamale Metropolitan	53.30	187 th	Good
Ashanti	Adansi North District	52.70	189 th	Good
Ashanti	Akrofuom District	52.30	190 th	Good
Upper West	Wa Municipal	52.30	190 th	Good
Eastern	Birim North District	52.00	192 nd	Good
Western North	Bodi District	52.00	192 nd	Good
Central	Effutu Municipal	52.00	192 nd	Good



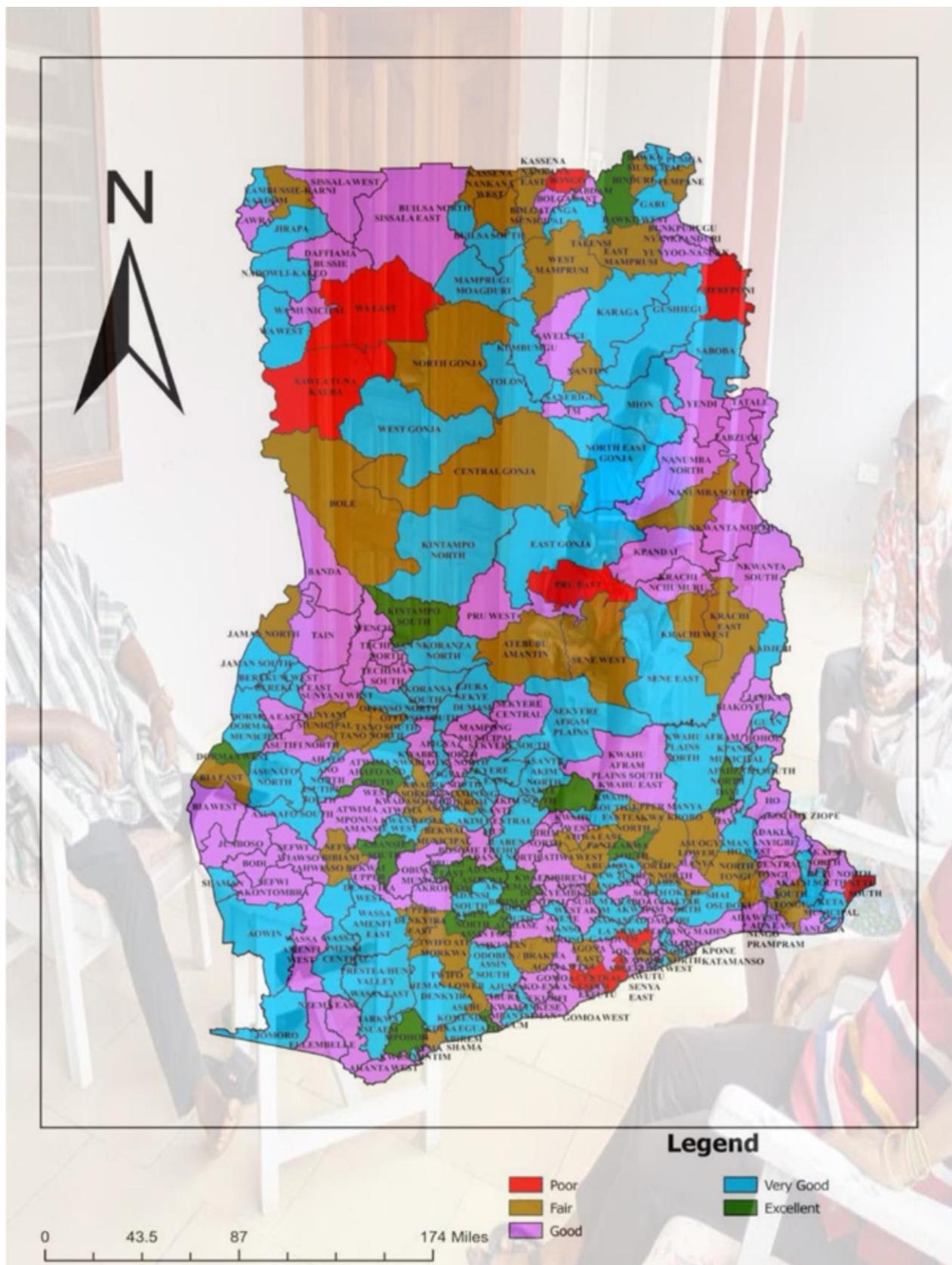
Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Eastern	West Akim Municipal	52.00	192 nd	Good
Volta	South Dayi District	52.00	192 nd	Good
Volta	Agotime Ziope District	51.70	197 th	Good
Oti	Biakoye District	51.70	197 th	Good
Ashanti	Kumasi Metropolitan	51.70	197 th	Good
Greater Accra	Ablekuma North Municipal	51.70	197 th	Good
Ashanti	Asokore-Mampong Municipal	51.30	201 st	Good
Greater Accra	Ada West District	51.30	201 st	Good
Oti	Jasikan District	51.00	203 rd	Good
Bono East	Techiman Municipal	51.00	203 rd	Good
Eastern	Atiwa West District	50.30	205 th	Fair
Ashanti	Atwima-Nwabiagya South Municipal	50.30	205 th	Fair
Bono East	Sene West District	50.30	205 th	Fair
Ashanti	Bekwai Municipal	50.00	208 th	Fair
Central	Twifo/Hemang/Lower Denkyira District	50.00	208 th	Fair
Upper East	Binduri District	49.70	210 th	Fair
North East	East Mamprusi Municipal	49.70	210 th	Fair
Eastern	Yilo-Krobo Municipal	49.70	210 th	Fair
Eastern	Atiwa East District	49.30	213 th	Fair
Ashanti	Atwima-Kwanwoma District	49.30	213 th	Fair
Savannah	Bole District	49.30	213 th	Fair
Volta	North Tongu District	49.30	213 th	Fair
Central	Upper Denkyira East Municipal	49.30	213 th	Fair
Eastern	Fanteakwa North District	49.00	218 th	Fair
Bono	Jaman North District	48.70	219 th	Fair
Eastern	Asuogyaman District	48.70	219 th	Fair
Oti	Krachi East Municipal	48.30	221 st	Fair
Ahafo	Tano North Municipal	48.30	221 st	Fair
Ahafo	Tano South Municipal	48.30	221 st	Fair
Ashanti	Old Tafo Municipal	48.00	224 th	Fair
Upper East	Tempane District	48.00	224 th	Fair
Western North	Bibiani Anhwiaso Municipal	47.70	226 th	Fair
Upper East	Builsa North Municipal	47.70	226 th	Fair
Bono East	Atebubu-Amantin Municipal	47.30	228 th	Fair
Western North	Bia East District	47.30	228 th	Fair
Upper East	Kassena-Nankana Municipal	47.30	228 th	Fair
Oti	Krachi West District	47.00	231 st	Fair
Northern	Nanton District	46.30	232 nd	Fair
North East	West Mamprusi Municipal	46.30	232 nd	Fair

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Ashanti	Atwima-Nwabiagya North District	46.00	234 th	Fair
Greater Accra	Ga Central Municipal	46.00	234 th	Fair
Western	Shama District	45.70	236 th	Fair
Central	Twifo Atti Morkwa District	45.70	236 th	Fair
Savannah	Central Gonja District	45.30	238 th	Fair
Central	Agona East District	44.30	239 th	Fair
Greater Accra	Ga North Municipal	44.30	239 th	Fair
Greater Accra	Ledzokuku Municipal	44.00	241 st	Fair
Upper West	Lambussie Karni District	44.00	241 st	Fair
Northern	Nanumba South District	44.00	241 st	Fair
Bono	Sunyani Municipal	44.00	241 st	Fair
Greater Accra	Krowor Municipal	43.00	245 th	Fair
Volta	South Tongu District	43.00	245 th	Fair
Upper East	Kassena-Nankana West District	42.70	247 th	Fair
Ashanti	Ejisu Municipal	42.30	248 th	Fair
Savannah	North Gonja District	42.00	249 th	Fair
Central	Asikuma Odoben Brakwa District	42.00	249 th	Fair
Eastern	Upper Manya Krobo District	41.70	251 st	Fair
Savannah	Sawla-Tuna-Kalba District	40.30	252 nd	Poor
Central	Awutu Senya East Municipal	40.00	253 rd	Poor
Upper West	Wa East District	39.30	254 th	Poor
Upper East	Bongo District	39.00	255 th	Poor
Greater Accra	Ga West Municipal	38.70	256 th	Poor
Central	Gomoa East District	34.70	257 th	Poor
Bono East	Pru East District	34.00	258 th	Poor
North East	Chereponi District	33.70	259 th	Poor
Central	Gomoa Central District	29.00	260 th	Poor
Volta	Ketu South Municipal	26.00	261 st	Poor



The map below (Fig. 12) shows the geographical locations of the 261 LG Authorities and the quality of leadership exhibited by the MMDCEs.

Figure 12: Residents' Assessment of the Quality of Leadership Exhibited by their MMDCEs



3.2.4 Ranking of Districts on the Basis of the Quality of Assembly Members (Representative Leadership)

This section shows the ranking of Districts based on the quality of Assembly members' representation of the electorate at the district assemblies. Interestingly, 11 out of 261 MMDAs scored 71% and above (graded as "excellent") while 53 Districts were graded as "very good", scoring between 61 to 70 per cent. Similar to the quality of MMDCE leadership, majority of the residents (40.2%) considered their Assembly members as performing "good", scoring between 51-60%. Assembly members in Mphor, Akyemansa, Kwahu East, Aowin and Kintampo North/North Dayi district assemblies were ranked in the Top 5 with the highest quality of representation at the district assemblies by their residents. Assembly members from 21 districts were ranked least as having the poorest quality of representation (See Table 9).

Table 9: Ranking of Districts on Percentage Score on the Quality of Representative Leadership by Assembly Members

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mphor District	92.00	1 st	Excellent
Eastern	Akyemansa District	78.00	2 nd	Excellent
Eastern	Kwahu East District	78.00	2 nd	Excellent
Western North	Aowin Municipal	76.70	4 th	Excellent
Bono East	Kintampo North Municipal	76.30	5 th	Excellent
Volta	North Dayi District	76.30	5 th	Excellent
Ashanti	Amansie South District	74.70	7 th	Excellent
Ashanti	Ahafo-Ano South West District	73.70	8 th	Excellent
Ashanti	Obuasi Municipal	73.30	9 th	Excellent
Bono	Dormaa West District	73.00	10 th	Excellent
Ashanti	Adansi Asokwa District	71.30	11 th	Excellent
Ashanti	Afigya-Kwabre North District	70.70	12 th	Very Good
Central	Assin North District	70.30	13 th	Very Good
Upper East	Bawku West District	70.00	14 th	Very Good
Northern	Mion District	68.70	15 th	Very Good
Western	Prestea-Huni Valley Municipal	68.70	15 th	Very Good
Bono East	Nkoranza South Municipal	68.00	17 th	Very Good
Greater Accra	Adenta Municipal	67.70	18 th	Very Good
Ashanti	Asante-Akim North District	67.30	19 th	Very Good
Eastern	Fanteakwa South District	67.30	19 th	Very Good
Western North	Suaman District	67.30	19 th	Very Good
Bono	Jaman South Municipal	66.70	22 nd	Very Good
Ashanti	Offinso North District	66.30	23 rd	Very Good
Eastern	Okere District	66.30	23 rd	Very Good
Ashanti	Sekyere Afram Plains District	66.30	23 rd	Very Good
Ashanti	Sekyere Central District	66.30	23 rd	Very Good
Ashanti	Asokwa Municipal	66.00	27 th	Very Good
Eastern	Birim South District	66.00	27 th	Very Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Greater Accra	La-Nkwantanang-Madina Municipal	66.00	27 th	Very Good
Western	Tarkwa-Nsuaem Municipal	66.00	27 th	Very Good
Eastern	Kwahu South District	65.70	31 st	Very Good
Greater Accra	Korle-Klottey Municipal	65.00	32 nd	Very Good
Bono	Berekum East Municipal	64.00	33 rd	Very Good
Savannah	East Gonja Municipal	64.00	33 rd	Very Good
Bono East	Kintampo South District	64.00	33 rd	Very Good
Greater Accra	La-Dade-Kotopon Municipal	64.00	33 rd	Very Good
North East	Mamprugu Moagduri District	64.00	33 rd	Very Good
Ashanti	Sekyere Kumawu District	64.00	33 rd	Very Good
Western	Wassa Amenfi East Municipal	64.00	33 rd	Very Good
Eastern	Asene Manso Akroso District	63.70	40 th	Very Good
Volta	Akatsi South Municipal	63.70	40 th	Very Good
Greater Accra	Ablekuma Central Municipal	63.30	42 nd	Very Good
Oti	Kadjebi District	63.30	42 nd	Very Good
Northern	Karaga District	63.00	44 th	Very Good
Greater Accra	Shai-Osudoku District	63.00	44 th	Very Good
Western	Jomoro Municipal	62.70	46 th	Very Good
Eastern	Akuapim South District	62.30	47 th	Very Good
Bono	Berekum West District	62.30	47 th	Very Good
Western	Effia Kwasimintsim Municipal	62.30	47 th	Very Good
Ashanti	Mampong Municipal	62.30	47 th	Very Good
Ashanti	Bosomtwe District	62.00	51 st	Very Good
Ashanti	Asante-Akim South Municipal	61.70	52 nd	Very Good
Ahafo	Asunafo South District	61.70	52 nd	Very Good
Western	Wassa Amenfi Central District	61.70	52 nd	Very Good
Upper West	Nandom Municipal	61.30	55 th	Very Good
Bono East	Nkoranza North District	61.30	55 th	Very Good
Upper East	Talensi District	61.30	55 th	Very Good
Ashanti	Sekyere East District	61.00	58 th	Very Good
Eastern	Ayensuano District	61.00	58 th	Very Good
Bono	Banda District	60.70	60 th	Good
Ashanti	Amansie West District	60.70	60 th	Good
Eastern	New Juaben North Municipal	60.70	60 th	Good
Eastern	Nsawam Adoagyire Municipal	60.70	60 th	Good
Northern	Tolon District	60.70	60 th	Good
Greater Accra	Ayawaso Central Municipal	60.30	65 th	Good
Volta	Hohoe Municipal	60.30	65 th	Good
Savannah	North East Gonja District	60.30	65 th	Good
Greater Accra	Tema West Municipal	60.30	65 th	Good
Central	Agona West Municipal	60.00	69 th	Good
Bono	Dormaa Central Municipal	60.00	69 th	Good
Bono	Dormaa East District	60.00	69 th	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Upper East	Pusiga District	60.00	69 th	Good
Ahafo	Asunafo North Municipal	59.70	73 rd	Good
Greater Accra	Ga East Municipal	59.70	73 rd	Good
Eastern	New Juaben South Municipal	59.70	73 rd	Good
Northern	Saboba District	59.70	73 rd	Good
Bono	Tain District	59.70	73 rd	Good
Eastern	Abuakwa North Municipal	59.30	78 th	Good
Upper West	Daffiama Bussie Issa District	59.00	79 th	Good
Greater Accra	Okaikwei North Municipal	59.00	79 th	Good
Upper West	Sissala West District	59.00	79 th	Good
Greater Accra	Weija Gbawe Municipal	59.00	79 th	Good
Greater Accra	Accra Metropolitan	58.70	83 rd	Good
Volta	Anloga District	58.70	83 rd	Good
Ashanti	Atwima-Mponua District	58.70	83 rd	Good
Eastern	Achiase District	58.30	86 th	Good
Northern	Kpandai District	58.30	86 th	Good
Ashanti	Kwadaso Municipal	58.30	86 th	Good
Greater Accra	Ningo-Prampram District	58.30	86 th	Good
Ashanti	Oforikrom Municipal	58.30	86 th	Good
Central	Cape Coast Metropolitan	58.00	91 st	Good
Eastern	Lower Manya Krobo Municipal	58.00	91 st	Good
Upper West	Nadowli-Kaleo District	57.70	93 rd	Good
Eastern	Akuapim North Municipal	57.30	94 th	Good
Central	Abura/Asebu/Kwamankese District	57.30	94 th	Good
Western North	Bia West District	57.30	94 th	Good
Upper East	Builsa South District	57.30	94 th	Good
Ashanti	Asante-Akim Central Municipal	57.00	98 th	Good
Western	Ellembelle District	57.00	98 th	Good
Upper West	Sissala East Municipal	57.00	98 th	Good
Northern	Nanumba North Municipal	56.70	101 st	Good
Ahafo	Asutifi South District	56.70	101 st	Good
Greater Accra	Ablekuma West Municipal	56.70	101 st	Good
Eastern	Birim Central Municipal	56.70	101 st	Good
Northern	Gushegu Municipal	56.30	105 th	Good
Volta	Akatsi North District	56.30	105 th	Good
Central	Assin South District	56.00	107 th	Good
Greater Accra	Ayawaso East Municipal	56.00	107 th	Good
Western North	Juaboso District	56.00	107 th	Good
Western	Sekondi Takoradi Metropolitan	56.00	107 th	Good
Bono East	Sene East District	56.00	107 th	Good
Western	Wassa Amenfi West Municipal	56.00	107 th	Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Bono	Wenchi Municipal	56.00	107 th	Good
Volta	Guan District	56.00	107 th	Good
Upper West	Wa West District	56.00	107 th	Good
Central	Assin Central Municipal	55.70	116 th	Good
North East	Bunkpurugu Nyankpanduri District	55.70	116 th	Good
Eastern	Kwahu Afram Plains South District	55.70	116 th	Good
Eastern	Abuakwa South Municipal	55.30	119 th	Good
Eastern	Kwahu West Municipal	55.30	119 th	Good
Greater Accra	Ayawaso North Municipal	55.30	119 th	Good
Greater Accra	Ashaiman Municipal	55.00	122 nd	Good
Ahafo	Asutifi North District	55.00	122 nd	Good
Central	Effutu Municipal	55.00	122 nd	Good
Bono	Sunyani West District	55.00	122 nd	Good
Ashanti	Juaben Municipal	54.70	126 th	Good
Greater Accra	Kpone-Katamanso Municipal	54.70	126 th	Good
Western North	Sefwi Akontombra District	54.70	126 th	Good
Savannah	West Gonja Municipal	54.70	126 th	Good
Volta	Central Tongu District	54.70	126 th	Good
Upper East	Bolgatanga Municipal	54.30	131 st	Good
Oti	Krachi Nchumuru District	54.30	131 st	Good
Upper East	Nabdam District	54.30	131 st	Good
Central	Awutu Senya West District	54.30	131 st	Good
Greater Accra	Ayawaso West Municipal	54.30	131 st	Good
Oti	Nkwanta South Municipal	54.30	131 st	Good
Central	Upper Denkyira West District	54.00	137 th	Good
Eastern	Upper West Akim District	54.00	137 th	Good
North East	Yunyoo-Nasuan District	53.70	139 th	Good
Ashanti	Afigya-Kwabre South District	53.70	139 th	Good
Ashanti	Bosome Freho District	53.70	139 th	Good
Volta	Ho Municipal	53.30	142 nd	Good
Ashanti	Sekyere South District	53.00	143 rd	Good
Volta	Afadzato South District	52.70	144 th	Good
Greater Accra	Ga South Municipal	52.70	144 th	Good
Upper West	Lawra Municipal	52.70	144 th	Good
Northern	Tamale Metropolitan	52.70	144 th	Good
Northern	Tatale Sanguli District	52.70	144 th	Good
Volta	Ketu North Municipal	52.70	144 th	Good
Ashanti	Adansi South District	52.30	150 th	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Ahanta West Municipal	52.30	150 th	Good
Eastern	Denkyembeh District	52.30	150 th	Good
Central	Mfantsiman Municipal	52.30	150 th	Good
Bono East	Pru West District	52.30	150 th	Good
Eastern	Birim North District	52.00	155 th	Good
Central	Gomoa West District	52.00	155 th	Good
Ashanti	Offinso Municipal	52.00	155 th	Good
Volta	South Dayi District	52.00	158 th	Good
Central	Ekumfi District	51.70	159 th	Good
Central	Komenda/Edina/Eguafo/Abirem Municipal	51.70	159 th	Good
Oti	Nkwanta North District	51.70	159 th	Good
Northern	Yendi Municipal	51.70	159 th	Good
Upper East	Bawku Municipal	51.70	159 th	Good
Volta	Ho West District	51.30	164 th	Good
Ashanti	Obuasi East Municipal	51.30	164 th	Good
Ashanti	Akrofuo District	51.00	166 th	Good
Ashanti	Amansie Central District	51.00	166 th	Good
Northern	Kumbungu District	51.00	166 th	Good
Ashanti	Suame Municipal	50.70	169 th	Fair
Greater Accra	Tema Metropolitan	50.00	170 th	Fair
Oti	Jasikan District	50.00	170 th	Fair
Central	Upper Denkyira East Municipal	50.00	170 th	Fair
Volta	Agotime Ziope District	49.30	173 rd	Fair
Ashanti	Atwima-Nwabiagya South Municipal	49.30	173 rd	Fair
Ashanti	Bekwai Municipal	49.30	173 rd	Fair
Ahafo	Tano North Municipal	49.30	173 rd	Fair
Bono East	Techiman Municipal	49.30	173 rd	Fair
Bono East	Techiman North District	49.30	173 rd	Fair
Upper East	Tempane District	49.30	173 rd	Fair
North East	East Mamprusi Municipal	49.30	173 rd	Fair
Northern	Savelugu Municipal	48.70	181 st	Fair
Greater Accra	Ada East District	48.70	181 st	Fair
Volta	Adaklu District	48.70	181 st	Fair
Greater Accra	Ada West District	48.30	184 th	Fair
Ashanti	Old Tafo Municipal	48.30	184 th	Fair
Western North	Sefwi-Wiawso Municipal	48.30	184 th	Fair
Greater Accra	Ablekuma North Municipal	48.30	184 th	Fair
Eastern	Atiwa East District	48.30	184 th	Fair
Upper East	Kassena-Nankana Municipal	48.30	184 th	Fair

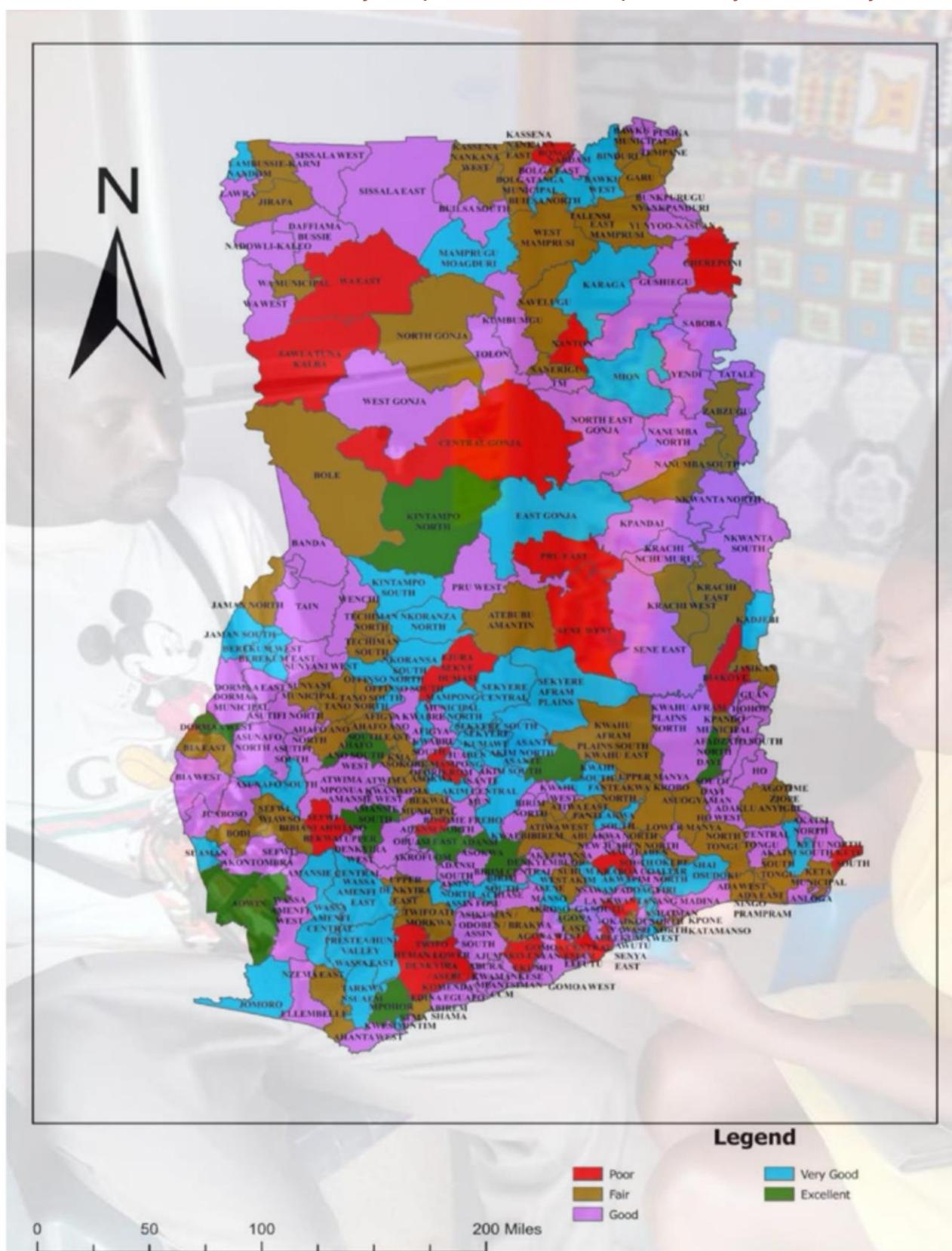


Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Oti	Krachi East Municipal	48.30	184 th	Fair
Eastern	West Akim Municipal	48.30	184 th	Fair
Upper East	Bolgatanga East District	48.00	192 nd	Fair
Volta	Keta Municipal	48.00	192 nd	Fair
Bono East	Atebubu-Amantin Municipal	47.70	194 th	Fair
Eastern	Fanteakwa North District	47.70	194 th	Fair
Ashanti	Ahafo-Ano South East District	47.70	194 th	Fair
Northern	Sagnarigu Municipal	47.70	194 th	Fair
Western North	Bia East District	47.30	198 th	Fair
Upper East	Builsa North Municipal	47.30	198 th	Fair
Bono	Jaman North District	47.30	198 th	Fair
Eastern	Kwaebibirem Municipal	47.30	198 th	Fair
North East	West Mamprusi Municipal	47.30	198 th	Fair
Upper West	Wa Municipal	47.00	203 rd	Fair
Western North	Bodi District	47.00	204 th	Fair
Eastern	Atiwa West District	46.70	205 th	Fair
Eastern	Asuogyaman District	46.30	206 th	Fair
Upper East	Garu District	46.30	206 th	Fair
Upper West	Jirapa Municipal	46.30	206 th	Fair
Ashanti	Asokore-Mampong Municipal	46.00	209 th	Fair
Western	Shama District	46.00	209 th	Fair
Western	Nzema East Municipal	45.70	211 th	Fair
Savannah	Bole District	45.70	211 th	Fair
Ashanti	Atwima-Nwabiagya North District	45.30	213 th	Fair
Greater Accra	Ga Central Municipal	45.30	213 th	Fair
Upper East	Binduri District	45.00	215 th	Fair
Eastern	Kwahu Afram Plains North District	45.00	215 th	Fair
Ahafo	Tano South Municipal	45.00	216 th	Fair
Bono	Sunyani Municipal	44.70	218 th	Fair
Central	Twifo Atti Morkwa District	44.70	218 th	Fair
Ashanti	Ahafo-Ano North Municipal	44.70	218 th	Fair
Central	Agona East District	44.30	221 st	Fair
Upper West	Lambussie Karni District	44.30	221 st	Fair
Northern	Nanumba South District	44.00	223 rd	Fair
Volta	Kpando Municipal	44.00	223 rd	Fair
Greater Accra	Ledzokuku Municipal	44.00	223 rd	Fair
Upper East	Kassena-Nankana West District	43.30	226 th	Fair
Greater Accra	Ga North Municipal	43.30	226 th	Fair
Greater Accra	Krowor Municipal	43.30	226 th	Fair

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Oti	Krachi West District	43.00	229 th	Fair
Ashanti	Kumasi Metropolitan	43.00	229 th	Fair
Savannah	North Gonja District	43.00	229 th	Fair
Volta	North Tongu District	43.00	229 th	Fair
Volta	South Tongu District	42.70	233 rd	Fair
Ashanti	Atwima-Kwanwoma District	42.70	233 rd	Fair
Eastern	Upper Manya Krobo District	42.30	235 th	Fair
Eastern	Yilo-Krobo Municipal	42.00	236 th	Fair
Central	Asikuma Odoben Brakwa District	42.00	236 th	Fair
Northern	Zabzugu District	41.30	238 th	Fair
Western North	Bibiani Anhwiaso Municipal	40.70	239 th	Poor
Savannah	Sawla-Tuna-Kalba District	40.70	239 th	Poor
Eastern	Suhum Municipal	40.00	241 st	Poor
Central	Twifo/Hemang/Lower Denkyira District	39.70	242 nd	Poor
Central	Awutu Senya East Municipal	39.30	243 rd	Poor
Upper East	Bongo District	39.30	243 rd	Poor
Bono East	Sene West District	39.30	243 rd	Poor
Upper West	Wa East District	39.00	246 th	Poor
Central	Ajumako/Enyan/Essiam District	38.30	247 th	Poor
Savannah	Central Gonja District	38.00	248 th	Poor
Greater Accra	Ga West Municipal	38.00	248 th	Poor
Ashanti	Kwabre East Municipal	38.00	248 th	Poor
Ashanti	Adansi North District	37.00	251 st	Poor
Western	Wassa East District	37.00	251 st	Poor
North East	Chereponi District	35.00	253 rd	Poor
Central	Gomoa East District	35.00	253 rd	Poor
Northern	Nanton District	35.00	253 rd	Poor
Oti	Biakoye District	33.70	256 th	Poor
Bono East	Pru East District	33.70	256 th	Poor
Ashanti	Ejura/Sekyedumase Municipal	33.00	258 th	Poor
Ashanti	Ejisu Municipal	31.00	259 th	Poor
Central	Gomoa Central District	29.00	260 th	Poor
Volta	Ketu South Municipal	26.00	261 st	Poor

The map below (Fig. 13) shows the geographical locations of the 261 MMDAs and their scores on the quality of representative leadership exhibited by their Assembly Members.

Figure 13: Resident's Assessment of the Quality of Representative Leadership exhibited by their Assembly Members



3.2.5 Ranking of Districts on the Basis of the Quality of Professionalism exhibited by the Assembly Staff

Residents of the 261 LG authorities assessed the “Quality of professionalism exhibited by Assembly staff” on the basis of eight indicators: (i) Client orientation, respect, loyalty and commitment; (ii) Diligence, discipline and timeliness to work assignments; (iii) Creativity and Innovativeness in promoting local development; (iv) Ensure equity and impartiality in the discharge of duties to community members; (v) Exhibit personal integrity and avoiding corruption; (vi) Utilize appropriate communication methods and skills to engage residents; (vii) Trust and credibility; and (viii) Good attitude and responsiveness to residents’ request for services.

The aggregate scores of the eight indicators that constitute the quality of professionalism show that 12 out of 261 District Assemblies scored 71% and above and were graded as “Excellent” while the professionalism of the staff of 63 districts was graded as “very good” (scoring between 61 and 70%). On the other hand, the quality of professionalism of the staff of 15 district assemblies was rated as poor. The top 5 District Assemblies with excellent quality of staff professionalism according to their residents were Mpohor, Kwahu East, Akyemansa, Dormaa West, and Adansi Asokwa while Ketu South Municipal Assembly, Ejisu Municipal Assembly, Pru East District Assembly, Gomoa East District Assembly, and Adansi North District Assembly were rated the poorest (See Table 10).

Table 10: Ranking of Districts based on the Quality of Professionalism exhibited by the Assembly Staff

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mpohor District	91.50	1 st	Excellent
Eastern	Kwahu East District	79.30	2 nd	Excellent
Eastern	Akyemansa District	79.00	3 rd	Excellent
Bono	Dormaa West District	77.00	4 th	Excellent
Ashanti	Adansi Asokwa District	76.50	5 th	Excellent
Ashanti	Amansie South District	74.30	6 th	Excellent
Volta	North Dayi District	74.00	7 th	Excellent
Ashanti	Obuasi Municipal	74.00	7 th	Excellent
Western North	Aowin Municipal	72.80	9 th	Excellent
Ashanti	Ahafo-Ano South West District	72.50	10 th	Excellent
Eastern	Fanteakwa South District	72.30	11 th	Excellent
Central	Assin North District	71.80	12 th	Excellent
Northern	Mion District	70.50	13 th	Very Good
Ashanti	Afigya-Kwabre North District	70.00	14 th	Very Good
Ashanti	Offinso North District	69.50	15 th	Very Good
Bono East	Kintampo South District	69.30	16 th	Very Good
Ashanti	Asante-Akim North District	68.30	17 th	Very Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Greater Accra	Adentan Municipal	67.80	18 th	Very Good
Western North	Suaman District	67.50	19 th	Very Good
Eastern	Ayensuano District	66.80	20 th	Very Good
Upper East	Bawku West District	66.50	21 st	Very Good
Savannah	East Gonja Municipal	66.50	21 st	Very Good
Ashanti	Asokwa Municipal	66.00	23 rd	Very Good
Western	Prestea-Huni Valley Municipal	66.00	23 rd	Very Good
Eastern	Kwahu Afram Plains South District	66.00	23 rd	Very Good
Greater Accra	La-Nkwantanang-Madina Municipal	66.00	23 rd	Very Good
Western	Wassa Amenfi East Municipal	65.80	27 th	Very Good
Eastern	Kwahu South District	65.50	28 th	Very Good
North East	Mamprugu Moagduri District	65.50	28 th	Very Good
Greater Accra	Korle-Klottey Municipal	65.30	30 th	Very Good
Bono East	Nkoranza South Municipal	65.30	30 th	Very Good
Eastern	Asene Manso Akroso District	65.00	32 nd	Very Good
Greater Accra	Shai-Osudoku District	65.00	32 nd	Very Good
Greater Accra	Ablekuma Central Municipal	65.00	32 nd	Very Good
Eastern	Birim South District	64.80	35 th	Very Good
Western	Jomoro Municipal	64.80	35 th	Very Good
Eastern	Okere District	64.80	35 th	Very Good
Bono East	Sene East District	64.80	35 th	Very Good
Ashanti	Sekyere Afram Plains District	64.50	39 th	Very Good
Upper West	Nadowli-Kaleo District	64.30	40 th	Very Good
Western	Tarkwa-Nsuaem Municipal	64.30	40 th	Very Good
Western	Wassa Amenfi Central District	64.30	40 th	Very Good
Ahafo	Asunafo North Municipal	64.00	43 rd	Very Good
Ahafo	Asunafo South District	63.80	44 th	Very Good
Greater Accra	La-Dade-Kotopon Municipal	63.80	44 th	Very Good
Bono	Jaman South Municipal	63.50	46 th	Very Good
Volta	Ho West District	63.30	47 th	Very Good
Oti	Kadjebi District	62.80	48 th	Very Good
Eastern	Nsawam Adoagyire Municipal	62.80	48 th	Very Good
Ashanti	Sekyere Kumawu District	62.80	48 th	Very Good
Central	Assin South District	62.50	51 st	Very Good
Western	Effia Kwesimintsim Municipal	62.50	51 st	Very Good
Western	Ellembelle District	62.50	51 st	Very Good
Northern	Karaga District	62.50	51 st	Very Good
Savannah	North East Gonja District	62.50	51 st	Very Good
Greater Accra	Ayawaso Central Municipal	62.30	56 th	Very Good
Bono	Banda District	62.30	56 th	Very Good
Bono	Berekum West District	62.30	56 th	Very Good
Upper West	Nandom Municipal	62.30	56 th	Very Good
Greater Accra	Tema West Municipal	62.30	56 th	Very Good
Ashanti	Bosomtwe District	62.30	56 th	Very Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Greater Accra	Adentan Municipal	67.80	18 th	Very Good
Western North	Suaman District	67.50	19 th	Very Good
Eastern	Ayensuano District	66.80	20 th	Very Good
Upper East	Bawku West District	66.50	21 st	Very Good
Savannah	East Gonja Municipal	66.50	21 st	Very Good
Ashanti	Asokwa Municipal	66.00	23 rd	Very Good
Western	Prestea-Huni Valley Municipal	66.00	23 rd	Very Good
Eastern	Kwahu Afram Plains South District	66.00	23 rd	Very Good
Greater Accra	La-Nkwantanang-Madina Municipal	66.00	23 rd	Very Good
Western	Wassa Amenfi East Municipal	65.80	27 th	Very Good
Eastern	Kwahu South District	65.50	28 th	Very Good
North East	Mamprugu Moagduri District	65.50	28 th	Very Good
Greater Accra	Korle-Klottey Municipal	65.30	30 th	Very Good
Bono East	Nkoranza South Municipal	65.30	30 th	Very Good
Eastern	Asene Manso Akroso District	65.00	32 nd	Very Good
Greater Accra	Shai-Osudoku District	65.00	32 nd	Very Good
Greater Accra	Ablekuma Central Municipal	65.00	32 nd	Very Good
Eastern	Birim South District	64.80	35 th	Very Good
Western	Jomoro Municipal	64.80	35 th	Very Good
Eastern	Okere District	64.80	35 th	Very Good
Bono East	Sene East District	64.80	35 th	Very Good
Ashanti	Sekyere Afram Plains District	64.50	39 th	Very Good
Upper West	Nadowli-Kaleo District	64.30	40 th	Very Good
Western	Tarkwa-Nsuaem Municipal	64.30	40 th	Very Good
Western	Wassa Amenfi Central District	64.30	40 th	Very Good
Ahafo	Asunafo North Municipal	64.00	43 rd	Very Good
Ahafo	Asunafo South District	63.80	44 th	Very Good
Greater Accra	La-Dade-Kotopon Municipal	63.80	44 th	Very Good
Bono	Jaman South Municipal	63.50	46 th	Very Good
Volta	Ho West District	63.30	47 th	Very Good
Oti	Kadjebi District	62.80	48 th	Very Good
Eastern	Nsawam Adoagyire Municipal	62.80	48 th	Very Good
Ashanti	Sekyere Kumawu District	62.80	48 th	Very Good
Central	Assin South District	62.50	51 st	Very Good
Western	Effia Kwesimintsim Municipal	62.50	51 st	Very Good
Western	Ellembelle District	62.50	51 st	Very Good
Northern	Karaga District	62.50	51 st	Very Good
Savannah	North East Gonja District	62.50	51 st	Very Good
Greater Accra	Ayawaso Central Municipal	62.30	56 th	Very Good
Bono	Banda District	62.30	56 th	Very Good
Bono	Berekum West District	62.30	56 th	Very Good
Upper West	Nandom Municipal	62.30	56 th	Very Good
Greater Accra	Tema West Municipal	62.30	56 th	Very Good
Ashanti	Bosomtwe District	62.30	56 th	Very Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Greater Accra	Ablekuma West Municipal	57.80	102 nd	Good
Ashanti	Asante-Akim Central Municipal	57.80	102 nd	Good
Volta	Central Tongu District	57.80	102 nd	Good
Eastern	Kwahu West Municipal	57.30	106 th	Good
Greater Accra	Ayawaso North Municipal	57.00	107 th	Good
Upper East	Nabdam District	57.00	107 th	Good
Upper West	Wa West District	57.00	107 th	Good
Ashanti	Akrofuom District	57.00	107 th	Good
North East	Bunkpurugu Nyankpanduri District	57.00	107 th	Good
Volta	Guan District	57.00	107 th	Good
Northern	Nanumba North Municipal	57.00	107 th	Good
Greater Accra	Ashaiman Municipal	56.80	114 th	Good
Ashanti	Ahafo-Ano North Municipal	56.80	114 th	Good
Western	Wassa Amenfi West Municipal	56.80	114 th	Good
Volta	Afadzato South District	56.50	117 th	Good
Central	Gomoa West District	56.50	117 th	Good
Eastern	Atiwa West District	56.30	119 th	Good
Oti	Krachi Nchumuru District	56.30	119 th	Good
Western	Sekondi Takoradi Metropolitan	56.30	119 th	Good
Central	Assin Central Municipal	56.30	119 th	Good
Greater Accra	Ningo-Prampram District	56.30	119 th	Good
Bono	Wenchi Municipal	56.30	119 th	Good
Ashanti	Atwima-Mponua District	56.00	125 th	Good
Central	Mfantsiman Municipal	56.00	125 th	Good
Western North	Juaboso District	56.00	125 th	Good
Bono East	Pru West District	55.80	128 th	Good
Upper West	Sissala East Municipal	55.80	128 th	Good
Bono	Sunyani West District	55.80	128 th	Good
Eastern	Birim Central Municipal	55.50	131 st	Good
Ahafo	Asutifi North District	55.50	131 st	Good
Eastern	Abuakwa South Municipal	55.30	131 st	Good
Western North	Sefwi Akontombra District	55.30	131 st	Good
Greater Accra	Tema Metropolitan	55.30	131 st	Good
Northern	Tamale Metropolitan	55.00	136 th	Good
Eastern	West Akim Municipal	55.00	136 th	Good
Savannah	West Gonja Municipal	55.00	136 th	Good
Greater Accra	Kpone-Katamanso Municipal	54.80	139 th	Good
Volta	Akatsi North District	54.50	140 th	Good
Western North	Bia West District	54.50	140 th	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Upper East	Bolgatanga Municipal	54.50	140 th	Good
North East	Yunyoo-Nasuan District	54.50	140 th	Good
Greater Accra	Ga South Municipal	54.50	140 th	Good
Ashanti	Mampong Municipal	54.50	140 th	Good
Ashanti	Afigya-Kwabre South District	54.30	146 th	Good
Ashanti	Ejura/Sekyedumase Municipal	54.30	146 th	Good
Eastern	Upper West Akim District	54.30	146 th	Good
Western North	Bodi District	54.00	149 th	Good
Ashanti	Bosome Freho District	54.00	149 th	Good
Ashanti	Juaben Municipal	54.00	149 th	Good
Central	Upper Denkyira West District	54.00	149 th	Good
Greater Accra	Ayawaso West Municipal	53.80	153 rd	Good
Western	Nzema East Municipal	53.80	153 rd	Good
Upper East	Pusiga District	53.80	153 rd	Good
Ashanti	Sekyere Central District	53.80	153 rd	Good
Ashanti	Suame Municipal	53.80	153 rd	Good
Central	Twifo/Hemang/Lower Denkyira District	53.50	158 th	Good
Eastern	Denkyembour District	53.50	158 th	Good
Volta	Adaklu District	53.30	160 th	Good
Western	Ahanta West Municipal	53.30	160 th	Good
Central	Awutu Senya West District	53.30	160 th	Good
Volta	Ho Municipal	53.30	160 th	Good
Northern	Savelugu Municipal	53.00	164 th	Good
Eastern	Birim North District	52.80	165 th	Good
Volta	Ketu North Municipal	52.80	165 th	Good
Northern	Yendi Municipal	52.80	165 th	Good
Upper West	Lawra Municipal	52.50	168 th	Good
Ashanti	Obuasi East Municipal	52.50	168 th	Good
Volta	South Dayi District	52.50	168 th	Good
Upper West	Wa Municipal	52.50	168 th	Good
Ashanti	Asokore-Mampong Municipal	52.30	172 nd	Good
Central	Ekumfi District	52.30	172 nd	Good
Ashanti	Kwabre East Municipal	52.30	172 nd	Good
Ashanti	Offinso Municipal	52.00	175 th	Good
Greater Accra	Ga North Municipal	51.80	176 th	Good
Greater Accra	Ada East District	51.50	177 th	Good
Bono East	Techiman Municipal	51.30	178 th	Good
Eastern	Atiwa East District	51.00	179 th	Good
Northern	Sagnarigu Municipal	51.00	179 th	Good

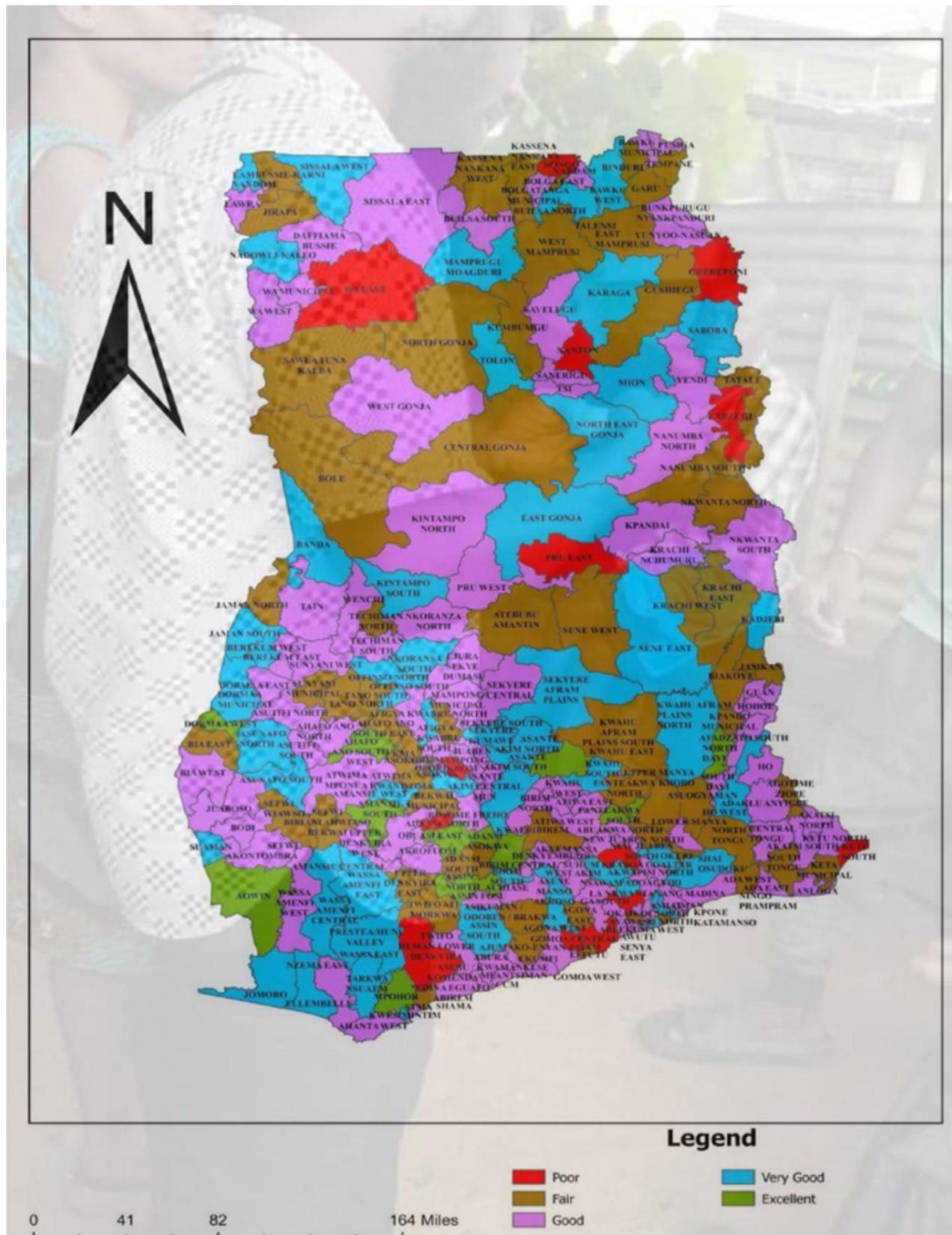


Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Greater Accra	Ablekuma North Municipal	50.80	181 st	Fair
Volta	Agotime Ziope District	50.80	181 st	Fair
Northern	Kumbungu District	50.80	181 st	Fair
Northern	Tatale Sanguli District	50.80	181 st	Fair
Ashanti	Atwima-Nwabiagya South Municipal	50.00	185 th	Fair
North East	East Mamprusi Municipal	50.00	185 th	Fair
Northern	Gushegu Municipal	50.00	185 th	Fair
Ashanti	Sekyere South District	50.00	185 th	Fair
Ashanti	Adansi South District	49.80	189 th	Fair
Eastern	Fanteakwa North District	49.80	189 th	Fair
Bono East	Techiman North District	49.80	189 th	Fair
Greater Accra	Ada West District	49.50	192 nd	Fair
Ashanti	Bekwai Municipal	49.50	192 nd	Fair
Ahafo	Tano North Municipal	49.50	192 nd	Fair
Upper East	Garu District	49.00	195 th	Fair
Oti	Krachi East Municipal	49.00	195 th	Fair
Central	Upper Denkyira East Municipal	49.00	195 th	Fair
Western North	Bibiani Anhwiaso Municipal	48.80	198 th	Fair
Upper East	Bolgatanga East District	48.80	198 th	Fair
Ahafo	Tano South Municipal	48.80	198 th	Fair
Volta	Keta Municipal	48.50	201 st	Fair
Oti	Jasikan District	48.50	201 st	Fair
Western North	Sefwi-Wiawso Municipal	48.50	201 st	Fair
Central	Ajumako/Enyan/Essiam District	48.30	204 th	Fair
Upper East	Kassena-Nankana Municipal	48.00	205 th	Fair
Eastern	Kwaebibirem Municipal	48.00	205 th	Fair
Ashanti	Old Tafo Municipal	48.00	205 th	Fair
Bono East	Atebubu-Amantin Municipal	47.80	208 th	Fair
Bono	Jaman North District	47.80	208 th	Fair
Eastern	Asuogyaman District	47.50	210 th	Fair
Upper East	Tempane District	47.50	210 th	Fair
Western North	Bia East District	47.50	212 th	Fair
Ashanti	Ahafo-Ano South East District	47.30	213 th	Fair
Upper East	Binduri District	47.00	214 th	Fair
Oti	Biakoye District	46.50	215 th	Fair
Savannah	Bole District	46.30	216 th	Fair
Upper West	Jirapa Municipal	46.30	216 th	Fair
North East	West Mamprusi Municipal	46.30	216 th	Fair
Greater Accra	Ga Central Municipal	46.00	219 th	Fair
Western	Shama District	46.00	219 th	Fair

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Oti	Nkwanta North District	46.00	219 th	Fair
Ashanti	Atwima-Nwabiagya North District	45.80	222 nd	Fair
Bono	Sunyani Municipal	45.80	222 nd	Fair
Central	Twifo Atti Morkwa District	45.80	222 nd	Fair
Upper East	Builsa North Municipal	45.80	225 nd	Fair
Upper East	Kassena-Nankana West District	45.50	226 th	Fair
Volta	North Tongu District	45.30	227 th	Fair
Central	Agona East District	44.80	228 th	Fair
Savannah	Central Gonja District	44.50	229 th	Fair
Ashanti	Kumasi Metropolitan	44.50	229 th	Fair
Upper West	Lambussie Karni District	44.50	229 th	Fair
Northern	Nanumba South District	44.50	229 th	Fair
Central	Effutu Municipal	44.00	233 rd	Fair
Greater Accra	Ledzokuku Municipal	44.00	233 rd	Fair
Ashanti	Atwima-Kwanwoma District	43.50	235 th	Fair
Greater Accra	Krowor Municipal	43.50	235 th	Fair
Oti	Krachi West District	43.30	237 th	Fair
Savannah	North Gonja District	42.50	238 th	Fair
Volta	South Tongu District	42.30	239 th	Fair
Bono East	Sene West District	42.30	239 th	Fair
Central	Asikuma Odoben Brakwa District	42.00	241 st	Fair
Volta	Kpando Municipal	42.00	241 st	Fair
Eastern	Kwahu Afram Plains North District	41.80	243 rd	Fair
Savannah	Sawla-Tuna-Kalba District	41.00	244 th	Fair
Eastern	Upper Manya Krobo District	41.00	244 th	Fair
Eastern	Yilo-Krobo Municipal	41.00	244 th	Fair
Central	Awutu Senya East Municipal	40.00	247 th	Poor
Upper West	Wa East District	39.50	248 th	Poor
Upper East	Bongo District	39.00	249 th	Poor
Northern	Nanton District	39.00	249 th	Poor
Greater Accra	Ga West Municipal	38.80	251 st	Poor
Eastern	Suhum Municipal	38.00	252 nd	Poor
Western	Wassa East District	38.00	252 nd	Poor
Northern	Zabzugu District	38.00	252 nd	Poor
North East	Chereponi District	35.80	255 th	Poor
Ashanti	Adansi North District	35.30	256 th	Poor
Central	Gomoa East District	34.80	257 th	Poor
Bono East	Pru East District	34.00	258 th	Poor
Ashanti	Ejisu Municipal	32.50	259 th	Poor
Central	Gomoa Central District	29.00	260 th	Poor
Volta	Ketu South Municipal	25.80	261 st	Poor

The map below (Fig. 14) shows the geographical locations of the 261 MMDAs and their scores on the quality of staff professionalism.

Figure 14: Residents' Assessment of the Quality of Professionalism exhibited by their LG Staff



3.2.6 Ranking of Districts on the Basis of the Quality of Social Services Provision

In line with the roles and responsibilities of LGs to initiate, provide and supervise the provision of basic social services and infrastructure, residents were asked to assess the quality of the provision of 11 basic social services and infrastructure that include solid waste collection, control of noise pollution, spatial planning (proper layouts, beautification of the area, regulation of land use), street lighting, recreation, social protection, basic education infrastructure, basic health services, sanitation service, clean water supply services, etc. On the basis of the residents' aggregate scorecards, 11 out of 261 districts were rated "excellent" in the quality of social services provision (scored 71% and above) while 51 districts were rated "very good" (61-70%). The top five districts with excellent scores in the provision of social services and infrastructure according to their residents were Mphohor, Ahafo-Ano South West, Dormaa West, Akyemansa, Amansie South and Obuasi. However, 12 districts scored poorly (40% and below) in social services provision. The last 5 districts with poor quality social services provision were Ketu South Municipal (26.2%), Gomoa Central District (29.5%), Ejura/Sekyedumase Municipal (32.0%), Pru East District (32.7%), and Zabzugu District (34.2%). See Table 11.

Table 11: Ranking of Districts by Aggregate of Quality of Social Service Provision

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mphohor District	80.00	1 st	Excellent
Ashanti	Ahafo-Ano South West District	79.10	2 nd	Excellent
Bono	Dormaa West District	78.90	3 rd	Excellent
Eastern	Akyemansa District	78.20	4 th	Excellent
Ashanti	Amansie South District	74.20	5 th	Excellent
Ashanti	Obuasi Municipal	74.20	5 th	Excellent
Ashanti	Adansi Asokwa District	73.30	7 th	Excellent
Greater Accra	Shai-Osudoku District	72.50	8 th	Excellent
Volta	North Dayi District	72.40	9 th	Excellent
Eastern	Kwahu East District	71.30	10 th	Excellent
Central	Assin North District	71.10	11 th	Excellent
Ashanti	Asokwa Municipal	69.60	12 th	Very Good
Ashanti	Asante-Akim North District	69.10	13 th	Very Good
Ashanti	Oforikrom Municipal	68.90	14 th	Very Good
Northern	Mion District	68.70	15 th	Very Good
Eastern	Birim South District	68.50	16 th	Very Good
Bono East	Nkoranza South Municipal	68.50	16 th	Very Good
Eastern	Fanteakwa South District	68.40	18 th	Very Good
Greater Accra	Adenta Municipal	67.50	19 th	Very Good
Ashanti	Sekyere Kumawu District	67.10	20 th	Very Good
Western North	Suaman District	67.10	20 th	Very Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Ashanti	Offinso North District	66.90	22 nd	Very Good
Northern	Saboba District	66.50	23 rd	Very Good
Bono	Dormaa Central Municipal	66.40	24 th	Very Good
Bono	Jaman South Municipal	66.20	25 th	Very Good
Ashanti	Juaben Municipal	66.20	25 th	Very Good
Greater Accra	La-Nkwantanang-Madina Municipal	65.80	27 th	Very Good
Greater Accra	Korle-Klottey Municipal	65.50	28 th	Very Good
Eastern	Achiase District	65.30	29 th	Very Good
Eastern	New Juaben South Municipal	65.10	30 th	Very Good
Ashanti	Afigya-Kwabre North District	64.70	31 st	Very Good
Eastern	Kwahu South District	64.70	31 st	Very Good
Northern	Karaga District	64.50	33 rd	Very Good
Eastern	Asene Manso Akroso District	64.40	34 th	Very Good
Eastern	Abuakwa North Municipal	64.20	35 th	Very Good
Western	Jomoro Municipal	64.20	35 th	Very Good
Bono East	Kintampo North Municipal	64.20	37 th	Very Good
Bono	Berekum East Municipal	63.80	38 th	Very Good
Eastern	Akuapim South District	63.60	39 th	Very Good
Ashanti	Sekyere Afram Plains District	63.60	39 th	Very Good
Greater Accra	Ablekuma Central Municipal	63.50	41 st	Very Good
Eastern	Abuakwa South Municipal	63.50	41 st	Very Good
Ashanti	Bosomtwe District	63.50	41 st	Very Good
Western North	Aowin Municipal	63.30	44 th	Very Good
Western	Effia Kwesimintsim Municipal	63.30	44 th	Very Good
Eastern	Nsawam Adoagyire Municipal	63.10	46 th	Very Good
Ahafo	Asutifi North District	63.10	46 th	Very Good
Eastern	Ayensuano District	62.90	48 th	Very Good
Upper West	Nandom Municipal	62.70	49 th	Very Good
Eastern	Okere District	62.40	50 th	Very Good
North East	Bunkpurugu Nyankpanduri District	62.00	51 st	Very Good
Western North	Juaboso District	61.60	52 nd	Very Good
Greater Accra	Tema West Municipal	61.60	52 nd	Very Good
Central	Abura/Asebu/Kwamankese District	61.50	54 th	Very Good
Ashanti	Asokore-Mampong Municipal	61.50	54 th	Very Good
Western	Ellembelle District	61.50	54 th	Very Good
Ashanti	Asante-Akim South Municipal	61.10	57 th	Very Good
Greater Accra	La-Dade-Kotopon Municipal	61.10	57 th	Very Good
Ahafo	Asutifi South District	61.10	57 th	Very Good
Bono	Berekum West District	60.90	60 th	Good
Upper East	Talensi District	60.90	60 th	Good
Greater Accra	Ayawaso Central Municipal	60.70	62 nd	Good
Upper East	Bawku West District	60.40	63 rd	Good
Oti	Kadjebi District	60.40	63 rd	Good
Eastern	New Juaben North Municipal	60.40	63 rd	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Ashanti	Old Tafo Municipal	60.40	63 rd	Good
Upper West	Daffiama Bussie Issa District	60.20	67 th	Good
Central	Komenda/Edina/Eguafo/Abirem Municipal	60.20	67th	Good
Central	Agona West Municipal	60.00	69 th	Good
Greater Accra	Weija Gbawe Municipal	60.00	69 th	Good
Western North	Bia West District	60.00	69 th	Good
Ashanti	Kwadaso Municipal	59.80	72 nd	Good
Savannah	North East Gonja District	59.80	72 nd	Good
Western	Prestea-Huni Valley Municipal	59.80	72 nd	Good
Northern	Tolon District	59.80	72 nd	Good
Ashanti	Adansi North District	59.60	76 th	Good
Western North	Bodi District	59.60	76 th	Good
Eastern	Kwahu Afram Plains South District	59.60	76 th	Good
Central	Mfantsiman Municipal	59.60	76 th	Good
Bono	Tain District	59.50	80 th	Good
Bono East	Sene East District	59.30	81 st	Good
Volta	Anloga District	59.30	82 nd	Good
Western	Wassa East District	59.30	82 nd	Good
Ashanti	Mampong Municipal	59.30	82 nd	Good
North East	Mamprugu Moagduri District	59.10	85 th	Good
Ashanti	Offinso Municipal	58.90	86 th	Good
Ahafo	Tano North Municipal	58.70	87 th	Good
Bono East	Nkoranza North District	58.70	88 th	Good
Volta	Adaklu District	58.40	89 th	Good
Greater Accra	Ga East Municipal	58.40	89 th	Good
Greater Accra	Ablekuma West Municipal	58.20	91 st	Good
Greater Accra	Accra Metropolitan	58.20	91 st	Good
Central	Cape Coast Metropolitan	58.20	91 st	Good
Eastern	Kwahu West Municipal	58.20	91 st	Good
Western	Wassa Amenfi Central District	58.00	95 th	Good
Eastern	Birim North District	58.00	95 th	Good
Savannah	East Gonja Municipal	58.00	95 th	Good
Ahafo	Asunafo North Municipal	57.80	98 th	Good
Greater Accra	Ayawaso East Municipal	57.80	98 th	Good
Oti	Nkwanta South Municipal	57.80	98 th	Good
Ashanti	Suame Municipal	57.80	98 th	Good
Western	Tarkwa-Nsuaem Municipal	57.80	98 th	Good
Volta	Guan District	57.80	98 th	Good
Volta	Hohoe Municipal	57.80	98 th	Good
Central	Assin Central Municipal	57.60	105 th	Good
Central	Ekumfi District	57.50	106 th	Good
Northern	Kpandai District	57.50	106 th	Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Eastern	Upper West Akim District	57.50	106 th	Good
Upper West	Sissala West District	57.10	109 th	Good
Central	Twifo/Hemang/Lower Denkyira District	56.90	110th	Good
Ashanti	Afigya-Kwabre South District	56.90	110 th	Good
Volta	Akatsi South Municipal	56.90	110 th	Good
Bono	Wenchi Municipal	56.90	110 th	Good
Eastern	Akuapim North Municipal	56.70	114 th	Good
Bono	Dormaa East District	56.70	114 th	Good
Greater Accra	Ayawaso North Municipal	56.50	116 th	Good
Ashanti	Ahafo-Ano North Municipal	56.50	116 th	Good
Ashanti	Atwima-Mponua District	56.50	116 th	Good
Upper East	Builsa South District	56.50	116 th	Good
Bono East	Kintampo South District	56.50	116 th	Good
Upper West	Nadowli-Kaleo District	56.50	116 th	Good
Western	Wassa Amenfi West Municipal	56.20	122 nd	Good
Greater Accra	Ashaiman Municipal	56.00	123 rd	Good
Greater Accra	Ningo-Prampram District	56.00	123 rd	Good
Ashanti	Atwima-Nwabiagya South Municipal	55.80	125 th	Good
Greater Accra	Ayawaso West Municipal	55.80	125 th	Good
Ashanti	Bosome Freho District	55.80	125 th	Good
Eastern	Lower Manya Krobo Municipal	55.60	128 th	Good
Ashanti	Asante-Akim Central Municipal	55.50	129 th	Good
Bono	Banda District	55.50	129 th	Good
Northern	Nanumba North Municipal	55.30	131 st	Good
Upper West	Sissala East Municipal	55.30	131 st	Good
Bono	Sunyani West District	55.30	131 st	Good
Ashanti	Bekwai Municipal	55.30	134 th	Good
Volta	Ho West District	55.10	135 th	Good
Ashanti	Sekyere Central District	55.10	135 th	Good
Greater Accra	Tema Metropolitan	55.10	135 th	Good
Western North	Sefwi Akontombra District	54.90	138 th	Good
Ashanti	Amansie West District	54.70	139 th	Good
Upper East	Garu District	54.70	139 th	Good
Ashanti	Kumasi Metropolitan	54.70	139 th	Good
Northern	Savelugu Municipal	54.70	139 th	Good
Western	Sekondi Takoradi Metropolitan	54.50	143 rd	Good
Ashanti	Amansie Central District	54.40	144 th	Good
Eastern	Atiwa West District	54.40	144 th	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Upper East	Bawku Municipal	54.40	144 th	Good
Western North	Bibiani Anhwiaso Municipal	54.20	147 th	Good
Eastern	Birim Central Municipal	54.20	147 th	Good
Volta	Keta Municipal	54.00	149 th	Good
Central	Upper Denkyira West District	54.00	149 th	Good
Ashanti	Sekyere East District	53.80	151 st	Good
Ashanti	Kwabre East Municipal	53.60	152 nd	Good
Northern	Kumbungu District	53.60	153 rd	Good
North East	Yunyoo-Nasuan District	53.60	153 rd	Good
Eastern	West Akim Municipal	53.50	155 th	Good
Central	Gomoa West District	53.50	156 th	Good
Eastern	Denkyembour District	53.30	157 th	Good
Central	Effutu Municipal	53.30	157 th	Good
Greater Accra	Kpone-Katamanso Municipal	53.30	157 th	Good
Eastern	Suhum Municipal	52.90	160 th	Good
Savannah	West Gonja Municipal	52.90	160 th	Good
Ahafo	Asunafo South District	52.90	162 nd	Good
Greater Accra	Ga North Municipal	52.90	162 nd	Good
Volta	Ho Municipal	52.90	162 nd	Good
Western	Wassa Amenfi East Municipal	52.90	162 nd	Good
Western	Ahanta West Municipal	52.70	166 th	Good
Upper East	Pusiga District	52.70	166 th	Good
Central	Assin South District	52.40	168 th	Good
Oti	Krachi Nchumuru District	52.40	168 th	Good
Oti	Jasikan District	52.20	170 th	Good
Bono	Sunyani Municipal	52.20	170 th	Good
Greater Accra	Ga South Municipal	52.00	172 nd	Good
Upper East	Nabdam District	52.00	172 nd	Good
Volta	Ketu North Municipal	51.80	174 th	Good
Bono	Jaman North District	51.80	174 th	Good
Volta	South Dayi District	51.60	176 th	Good
Upper West	Wa West District	51.60	176 th	Good
Oti	Krachi East Municipal	51.50	178 th	Good
Central	Awutu Senya West District	51.50	178 th	Good
Upper East	Bolgatanga Municipal	51.30	180 th	Good
Volta	Afadzato South District	51.30	180 th	Good
Central	Agona East District	51.10	182 nd	Good
Eastern	Atiwa East District	51.10	182 nd	Good
Eastern	Kwaebibirem Municipal	51.10	182 nd	Good
Ashanti	Obuasi East Municipal	51.10	182 nd	Good

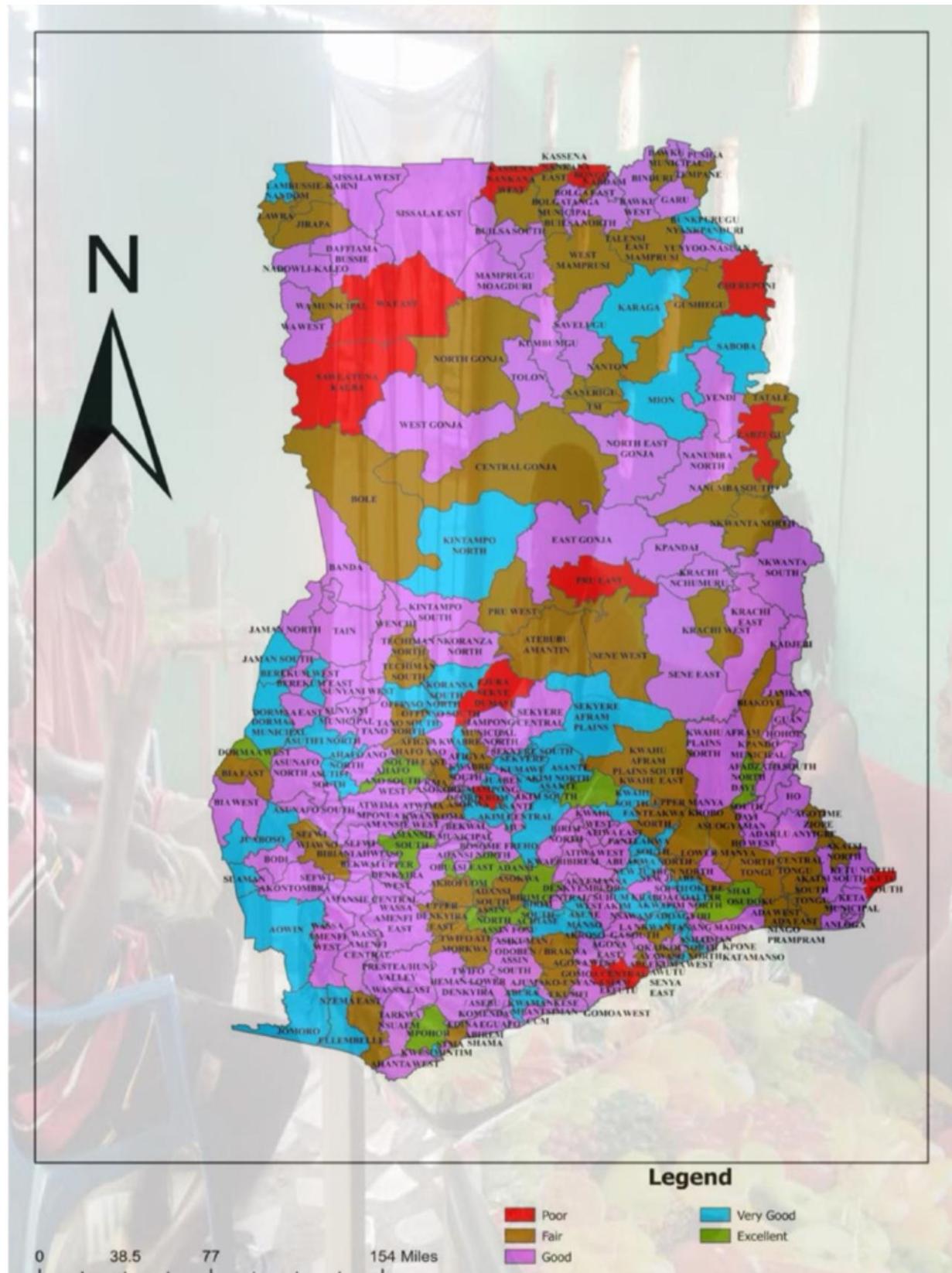


Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Northern	Yendi Municipal	51.10	182 nd	Good
Upper East	Binduri District	50.90	187 th	Fair
Upper West	Wa Municipal	50.90	187 th	Fair
Volta	Agotime Ziope District	50.70	189 th	Fair
Greater Accra	Ablekuma North Municipal	50.70	189 th	Fair
Bono East	Techiman North District	50.70	189 th	Fair
Ashanti	Akrofuom District	50.50	192 nd	Fair
Upper East	Bolgatanga East District	50.50	192 nd	Fair
Greater Accra	Ledzokuku Municipal	50.40	194 th	Fair
Bono East	Pru West District	50.40	194 th	Fair
Eastern	Asuogyaman District	50.20	196 th	Fair
Northern	Sagnarigu Municipal	50.00	197 th	Fair
Volta	Central Tongu District	50.00	197 th	Fair
Ashanti	Sehyere South District	49.80	199 th	Fair
North East	East Mamprusi Municipal	49.50	200 th	Fair
Ashanti	Adansi South District	49.30	201 st	Fair
Eastern	Kwahu Afram Plains North District	49.30	201 st	Fair
Volta	Akatsi North District	49.10	203 rd	Fair
Savannah	Bole District	49.10	203 rd	Fair
Greater Accra	Okaikwei North Municipal	49.10	203 rd	Fair
Upper East	Kassena-Nankana Municipal	48.90	206 th	Fair
Central	Upper Denkyira East Municipal	48.90	206 th	Fair
Western North	Bia East District	48.70	208 th	Fair
Greater Accra	Ada West District	48.40	209 th	Fair
Upper East	Tempane District	48.40	209 th	Fair
Ashanti	Ahafo-Ano South East District	48.20	211 th	Fair
Northern	Nanumba South District	48.00	212 th	Fair
Volta	North Tongu District	47.80	213 th	Fair
Bono East	Techiman Municipal	47.80	213 th	Fair
Ahafo	Tano South Municipal	47.80	213 th	Fair
Western North	Sefwi-Wiawso Municipal	47.60	216 th	Fair
Northern	Tamale Metropolitan	47.60	216 th	Fair
Bono East	Atebubu-Amantin Municipal	47.10	218 th	Fair
Greater Accra	Ada East District	46.90	219 th	Fair
Eastern	Fanteakwa North District	46.90	219 th	Fair
Greater Accra	Ga Central Municipal	46.70	221 st	Fair
Central	Ajumako/Enyan/Essiam District	46.70	221st	Fair
Northern	Tatale Sanguli District	46.70	221 st	Fair
Volta	Kpando Municipal	46.50	224 th	Fair
Ashanti	Atwima-Nwabiagya North District	46.20	225 th	Fair
North East	West Mamprusi Municipal	46.20	225 th	Fair
Northern	Gushegu Municipal	46.20	225 th	Fair
Upper West	Lawra Municipal	46.20	225 th	Fair
Bono East	Sene West District	46.00	229 th	Fair

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Central	Twifo Atti Morkwa District	46.00	229 th	Fair
Ashanti	Atwima-Kwanwoma District	45.60	231 st	Fair
Volta	South Tongu District	45.50	232 nd	Fair
Western	Shama District	45.30	233 rd	Fair
Oti	Biakoye District	45.30	233 rd	Fair
Upper West	Jirapa Municipal	45.10	235 th	Fair
Upper West	Lambussie Karni District	44.70	236 th	Fair
Eastern	Yilo-Krobo Municipal	44.40	237 th	Fair
Oti	Krachi West District	44.00	238 th	Fair
Eastern	Upper Manya Krobo District	43.30	239 th	Fair
Northern	Nanton District	42.90	240 th	Fair
Greater Accra	Ga West Municipal	42.70	241 st	Fair
Western	Nzema East Municipal	42.50	242 nd	Fair
Upper East	Builsa North Municipal	42.50	243 rd	Fair
Central	Asikuma Odoben Brakwa District	42.40	244 th	Fair
Savannah	Central Gonja District	42.00	245 th	Fair
Central	Awutu Senya East Municipal	41.80	246 th	Fair
Greater Accra	Krowor Municipal	41.50	247 th	Fair
Oti	Nkwanta North District	41.30	248 th	Fair
Savannah	North Gonja District	41.30	248 th	Fair
Upper East	Bongo District	40.40	250 th	Poor
Upper West	Wa East District	40.40	250 th	Poor
Upper East	Kassena-Nankana West District	40.00	252 nd	Poor
Savannah	Sawla-Tuna-Kalba District	39.60	253 rd	Poor
North East	Chereponi District	37.30	254 th	Poor
Ashanti	Ejisu Municipal	36.20	255 th	Poor
Central	Gomoa East District	34.50	256 th	Poor
Northern	Zabzugu District	34.20	257 th	Poor
Bono East	Pru East District	32.70	258 th	Poor
Ashanti	Ejura/Sekyedumase Municipal	32.00	259 th	Poor
Central	Gomoa Central District	29.50	260 th	Poor
Volta	Ketu South Municipal	26.20	261 st	Poor

The map below (Fig. 15) shows the geographical locations of the 261 MMDAs and their scores on the quality of social services provision.

Figure 15: Resident's Assessment of the Quality of Social Services provided by their LGs



3.2.7 Ranking of Districts on the Basis of the Quality of Opportunities for Residents' Participation in Decision Making

The residents were asked to assess the opportunities that their LGs provide for residents to participate in decision-making. The following five constituted the indicators: (i) participation in planning for local development; (ii) participation in fee-fixing and budgeting; (iii) awareness creation about assembly decision-making processes; (iv) feedback mechanisms on Assembly decisions; and (v) functionality and effectiveness of the Public Relations and Complaints Committee (PRCC). Based on the aggregate scores of the five indicators, six out of the 261 Districts received scores of 71% and above and rated “excellent” in providing opportunities for their residents to participate in local governance while 30 others were rated “very good” (receiving scores between 61 to 70%). However, 53 out of the 261 MMDAs, constituting 20.3% were rated ‘poor’ (receiving scores of 40% or below). The top 5 districts that provide excellent opportunities for residents’ participation in decision-making were Mpohor, Kwahu East, Akyemansa, Amansie South, and Obuasi while the districts with the least opportunities for residents’ participation were Ajumako/Enyan/ Essiam (24.0%), Ejura/Sekyedumase (25.2%), Ketu South (26%), Adansi North (28.4%) and Gomoa Central (28.8%). Table 12 shows the ranking of the 261 districts according to the opportunities that their District Assemblies provide for residents’ participation in decision-making.

Table 12: Ranking of Districts on the Basis of the Quality of Opportunities for Residents' Participation in Decision-Making

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mpohor District	81.60	1 st	Excellent
Eastern	Kwahu East District	78.80	2 nd	Excellent
Eastern	Akyemansa District	78.40	3 rd	Excellent
Ashanti	Amansie South District	76.40	4 th	Excellent
Ashanti	Obuasi Municipal	74.00	5 th	Excellent
Ashanti	Ahafo-Ano South West District	72.00	6 th	Excellent
Ashanti	Afigya-Kwabre North District	70.40	7 th	Very Good
Northern	Mion District	69.60	8 th	Very Good
Ashanti	Offinso North District	69.20	9 th	Very Good
Volta	North Dayi District	68.80	10 th	Very Good
Ashanti	Adansi Asokwa District	68.80	11 th	Very Good
Greater Accra	Adentan Municipal	68.40	12 th	Very Good
Ashanti	Asante-Akim North District	67.20	13 th	Very Good
Greater Accra	La-Nkwantanang-Madina Municipal	66.40	14 th	Very Good
Ashanti	Asokwa Municipal	66.00	15 th	Very Good
Greater Accra	Korle-Klottey Municipal	66.00	15 th	Very Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western North	Suaman District	66.00	15 th	Very Good
Eastern	Fanteakwa South District	65.60	18 th	Very Good
Greater Accra	Ablekuma Central Municipal	64.80	19 th	Very Good
Western	Jomoro Municipal	64.80	19 th	Very Good
Eastern	Kwahu South District	64.80	19 th	Very Good
Greater Accra	Shai-Osudoku District	64.40	22 nd	Very Good
Eastern	Nsawam Adoagyire Municipal	64.00	23 rd	Very Good
Ashanti	Sekyere Afram Plains District	64.00	23 rd	Very Good
Bono	Dormaa West District	63.20	25 th	Very Good
Northern	Saboba District	63.20	25 th	Very Good
Ahafo	Asunafo South District	62.80	27 th	Very Good
Eastern	Akuapim South District	62.40	28 th	Very Good
Eastern	Asene Manso Akroso District	62.00	29 th	Very Good
Ashanti	Bosomtwe District	62.00	29 th	Very Good
Oti	Kadjebi District	62.00	29 th	Very Good
Upper East	Talensi District	61.60	32 nd	Very Good
Western North	Aowin Municipal	61.20	33 rd	Very Good
Savannah	North East Gonja District	61.20	33 rd	Very Good
Eastern	Ayensuano District	60.80	35 th	Good
Eastern	New Juaben North Municipal	60.80	35 th	Good
Bono	Jaman South Municipal	60.40	37 th	Good
Greater Accra	Weija Gbawe Municipal	60.40	37 th	Good
Bono	Berekum West District	60.00	39 th	Good
Bono East	Nkoranza South Municipal	59.60	40 th	Good
Eastern	Abuakwa North Municipal	59.60	41 st	Good
Central	Abura/Asebu/Kwamankese District	59.60	41 st	Good
Bono	Tain District	59.60	41 st	Good
Northern	Tolon District	59.60	41 st	Good
Eastern	Achiase District	59.20	45 th	Good
Central	Assin North District	59.20	45 th	Good
Greater Accra	Ga East Municipal	59.20	45 th	Good
Bono East	Kintampo North Municipal	59.20	45 th	Good
Greater Accra	Tema West Municipal	59.20	45 th	Good
Volta	Ho West District	59.20	50 th	Good
Greater Accra	Accra Metropolitan	58.80	51 st	Good
Western	Effia Kwesimintsim Municipal	58.80	52 nd	Good
Eastern	New Juaben South Municipal	58.80	52 nd	Good
Greater Accra	Ayawaso Central Municipal	58.40	54 th	Good
Volta	Hohoe Municipal	58.40	54 th	Good
Eastern	Okere District	58.40	54 th	Good
Volta	Afadzato South District	58.00	57 th	Good
Volta	Anloga District	58.00	57 th	Good
Eastern	Birim South District	58.00	57 th	Good
Central	Cape Coast Metropolitan	58.00	57 th	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Ashanti	Oforikrom Municipal	58.00	57 th	Good
Western	Tarkwa-Nsuaem Municipal	58.00	57 th	Good
Ashanti	Asante-Akim South Municipal	57.60	63 rd	Good
Northern	Karaga District	57.60	63 rd	Good
Greater Accra	Ablekuma West Municipal	57.20	65 th	Good
Eastern	Lower Manya Krobo Municipal	56.80	66 th	Good
Greater Accra	Okaikwei North Municipal	56.80	66 th	Good
Western	Prestea-Huni Valley Municipal	56.80	66 th	Good
Northern	Kpandai District	56.80	69 th	Good
North East	Mamprugu Moagduri District	56.80	69 th	Good
Upper West	Sissala West District	56.80	69 th	Good
North East	Bunkpurugu Nyankpanduri District	56.40	72 nd	Good
Upper West	Sissala East Municipal	56.40	73 rd	Good
Savannah	East Gonja Municipal	56.00	74 th	Good
Ashanti	Amansie West District	55.60	75 th	Good
Ashanti	Asante-Akim Central Municipal	55.60	75 th	Good
Greater Accra	Ayawaso East Municipal	55.60	75 th	Good
Bono East	Nkoranza North District	55.60	75 th	Good
Eastern	Abuakwa South Municipal	55.60	79 th	Good
Eastern	Kwahu West Municipal	55.60	79 th	Good
Ashanti	Sekyere East District	55.60	79 th	Good
Bono	Berekum East Municipal	55.20	82 nd	Good
Greater Accra	Ayawaso North Municipal	54.80	83 rd	Good
Greater Accra	Ashaiman Municipal	54.40	84 th	Good
Upper East	Bawku Municipal	54.40	84 th	Good
Bono East	Sene East District	54.40	84 th	Good
North East	Yunyoo-Nasuan District	54.40	84 th	Good
Volta	Ho Municipal	54.40	88 th	Good
Western North	Sefwi Akontombra District	54.40	88 th	Good
Upper East	Bawku West District	54.00	90 th	Good
Northern	Nanumba North Municipal	54.00	90 th	Good
Central	Upper Denkyira West District	54.00	90 th	Good
Eastern	Upper West Akim District	54.00	90 th	Good
Western	Ellembelle District	53.60	94 th	Good
Upper West	Nandom Municipal	53.60	94 th	Good
Greater Accra	Kpone-Katamanso Municipal	53.60	96 th	Good
Bono	Banda District	53.20	97 th	Good
Ashanti	Bosome Freho District	53.20	97 th	Good
Bono	Dormaa Central Municipal	53.20	97 th	Good
Ashanti	Kwadaso Municipal	53.20	97 th	Good
Upper West	Daffiama Bussie Issa District	53.20	101 st	Good
Greater Accra	Ayawaso West Municipal	52.80	102 nd	Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Bono	Dormaa East District	52.80	102 nd	Good
Upper East	Bolgatanga Municipal	52.40	104 th	Good
Volta	Guan District	52.40	104 th	Good
Central	Mfantsiman Municipal	52.40	104 th	Good
Bono	Wenchi Municipal	52.40	104 th	Good
Eastern	Kwahu Afram Plains South District	52.00	108 th	Good
Western	Sekondi Takoradi Metropolitan	51.60	109 th	Good
Central	Gomoa West District	51.60	110 th	Good
Western	Wassa Amenfi Central District	51.60	110 th	Good
Ashanti	Atwima-Nwabiagya South Municipal	51.20	112 th	Good
Greater Accra	La-Dade-Kotopon Municipal	51.20	112 th	Good
Volta	South Dayi District	51.20	112 th	Good
Ashanti	Afigya-Kwabre South District	50.80	115 th	Fair
Central	Awutu Senya West District	50.80	115 th	Fair
Eastern	Denkyembeour District	50.80	115 th	Fair
Greater Accra	Ga South Municipal	50.80	115 th	Fair
Volta	Ketu North Municipal	50.80	115 th	Fair
Bono East	Kintampo South District	50.80	115 th	Fair
Oti	Krachi Nchumuru District	50.80	115 th	Fair
Upper West	Nadowli-Kaleo District	50.80	115 th	Fair
Ashanti	Offinso Municipal	50.80	115 th	Fair
Ashanti	Old Tafo Municipal	50.80	115 th	Fair
Western North	Bia West District	50.40	125 th	Fair
Eastern	Birim North District	50.40	125 th	Fair
Upper East	Builsa South District	50.40	125 th	Fair
Volta	Keta Municipal	50.40	125 th	Fair
Greater Accra	Tema Metropolitan	50.40	125 th	Fair
Central	Agona West Municipal	50.00	130 th	Fair
North East	East Mamprusi Municipal	50.00	131 st	Fair
Northern	Savelugu Municipal	50.00	131 st	Fair
Bono	Sunyani West District	49.60	133 rd	Fair
Eastern	Akuapim North Municipal	49.20	134 th	Fair
Upper East	Pusiga District	49.20	135 th	Fair
Ashanti	Juaben Municipal	48.80	136 th	Fair
Oti	Krachi East Municipal	48.80	136 th	Fair
Central	Upper Denkyira East Municipal	48.80	136 th	Fair
Volta	Central Tongu District	48.80	139 th	Fair
Western	Wassa Amenfi East Municipal	48.80	139 th	Fair
Northern	Tamale Metropolitan	48.40	141 st	Fair
Greater Accra	Ablekuma North Municipal	48.40	142 nd	Fair

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Central	Komenda/Edina/Eguafo/Abirem Municipal	48.40	142nd	Fair
Bono East	Techiman North District	48.40	142 nd	Fair
Western	Ahanta West Municipal	48.00	145 th	Fair
Volta	Akatsi South Municipal	48.00	145 th	Fair
Upper East	Kassena-Nankana Municipal	48.00	145 th	Fair
Upper East	Nabdam District	48.00	145 th	Fair
Ashanti	Sekyere South District	48.00	145 th	Fair
Western	Shama District	48.00	145 th	Fair
Ashanti	Suame Municipal	48.00	145 th	Fair
Eastern	West Akim Municipal	48.00	145 th	Fair
North East	West Mamprusi Municipal	48.00	145 th	Fair
Northern	Yendi Municipal	48.00	145 th	Fair
Eastern	Atiwa East District	47.60	155 th	Fair
Ashanti	Sekyere Kumawu District	47.60	155 th	Fair
Savannah	West Gonja Municipal	47.20	157 th	Fair
Ahafo	Asunafo North Municipal	47.20	158 th	Fair
Bono East	Atebubu-Amantin Municipal	46.80	159 th	Fair
Upper East	Garu District	46.80	159 th	Fair
Western North	Sefwi-Wiawso Municipal	46.80	159 th	Fair
Central	Twifo Atti Morkwa District	46.80	159 th	Fair
Greater Accra	Ada West District	46.00	163 rd	Fair
Volta	Agotime Ziope District	46.00	163 rd	Fair
Bono	Jaman North District	46.00	163 rd	Fair
Ahafo	Asutifi North District	45.60	166 th	Fair
Ashanti	Atwima-Mponua District	45.60	166 th	Fair
Oti	Nkwanta South Municipal	45.60	168 th	Fair
Western	Nzema East Municipal	45.60	168 th	Fair
Northern	Kumbungu District	45.60	170 th	Fair
Greater Accra	Ga Central Municipal	45.20	171 st	Fair
Eastern	Kwaebibirem Municipal	45.20	171 st	Fair
Oti	Nkwanta North District	45.20	171 st	Fair
Volta	Adaklu District	44.80	174 th	Fair
Ahafo	Tano North Municipal	44.80	174 th	Fair
Ashanti	Bekwai Municipal	44.40	176 th	Fair
Ahafo	Asutifi South District	44.40	177 th	Fair
Upper West	Jirapa Municipal	44.40	177 th	Fair
Central	Agona East District	44.00	179 th	Fair
Volta	Akatsi North District	44.00	179 th	Fair
Central	Assin South District	44.00	179 th	Fair

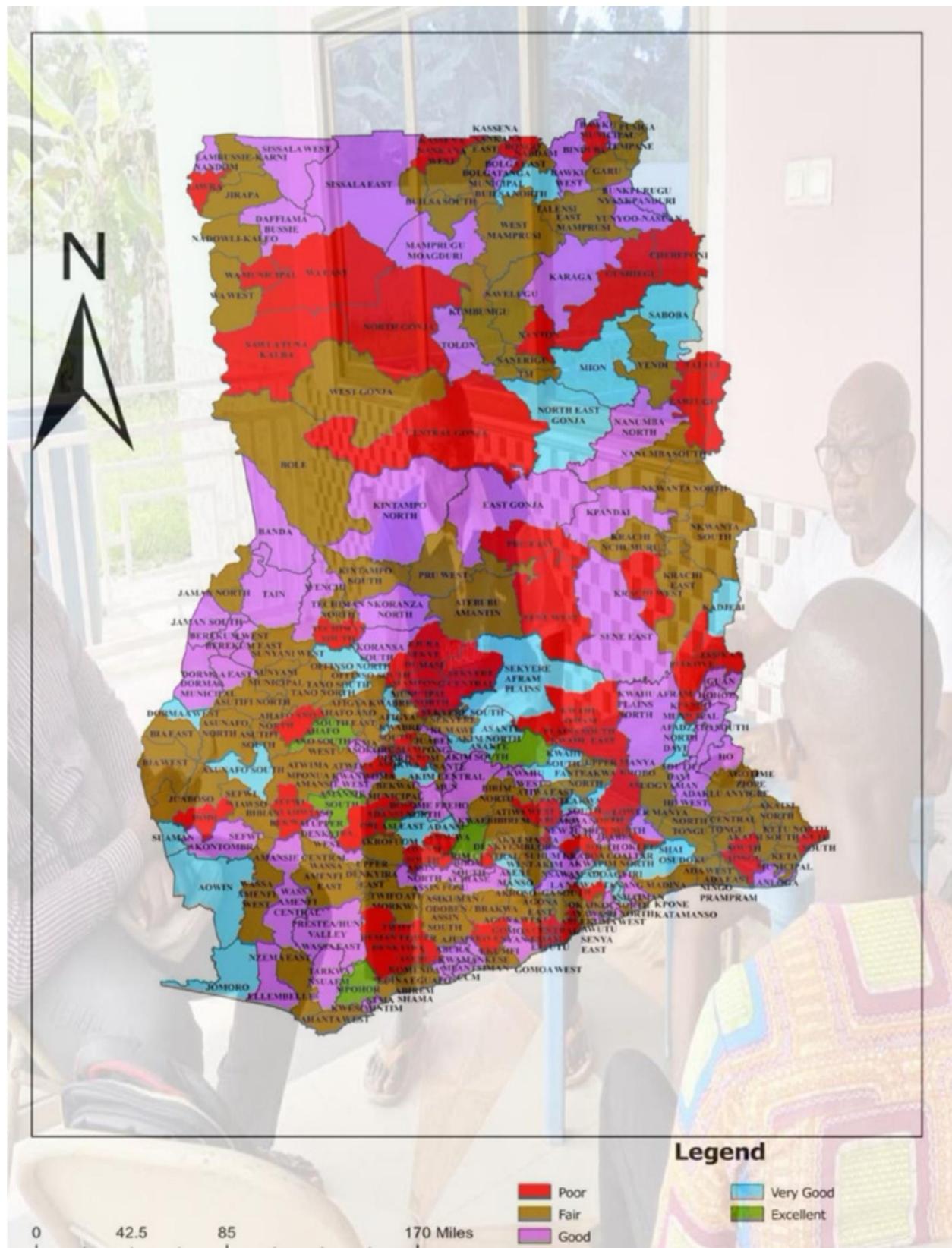


Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Greater Accra	Ga North Municipal	44.00	179 th	Fair
Western North	Juaboso District	44.00	179 th	Fair
Greater Accra	Ningo-Prampram District	44.00	179 th	Fair
Bono East	Pru West District	44.00	179 th	Fair
Northern	Sagnarigu Municipal	44.00	179 th	Fair
Bono	Sunyani Municipal	44.00	179 th	Fair
Greater Accra	Ada East District	43.60	188 th	Fair
Savannah	Bole District	43.60	188 th	Fair
Ashanti	Ahafo-Ano South East District	43.60	190 th	Fair
Ashanti	Akrofuom District	43.60	190 th	Fair
Western	Wassa Amenfi West Municipal	43.60	190 th	Fair
Ashanti	Atwima-Nwabiagya North District	43.20	193 rd	Fair
Upper East	Builsa North Municipal	43.20	193 rd	Fair
Central	Ekumfi District	43.20	193 rd	Fair
Upper West	Wa West District	43.20	193 rd	Fair
Upper West	Lambussie Karni District	42.80	197 th	Fair
Central	Assin Central Municipal	42.80	198 th	Fair
Upper East	Tempane District	42.40	199 th	Fair
Central	Asikuma Odoben Brakwa District	42.00	200 th	Fair
Western North	Bia East District	41.60	201 st	Fair
Eastern	Fanteakwa North District	41.60	201 st	Fair
Northern	Nanumba South District	41.60	201 st	Fair
Volta	North Tongu District	41.60	201 st	Fair
Eastern	Asuogyaman District	41.60	205 th	Fair
Ahafo	Tano South Municipal	41.20	206 th	Fair
Greater Accra	Krowor Municipal	41.20	207 th	Fair
Greater Accra	Ledzokuku Municipal	41.20	207 th	Fair
Ashanti	Sehyere Central District	40.80	209 th	Poor
Oti	Jasikan District	40.80	210 th	Poor
Ashanti	Kumasi Metropolitan	40.80	210 th	Poor
Ashanti	Mampong Municipal	40.80	210 th	Poor
Bono East	Techiman Municipal	40.80	210 th	Poor
Ashanti	Adansi South District	40.40	214 th	Poor
Volta	South Tongu District	40.40	214 th	Poor
Eastern	Atiwa West District	40.00	216 th	Poor
Oti	Krachi West District	40.00	216 th	Poor
Savannah	Sawla-Tuna-Kalba District	40.00	216 th	Poor
Northern	Tatale Sanguli District	40.00	216 th	Poor
Upper East	Binduri District	39.60	220 th	Poor
Upper West	Wa East District	39.60	220 th	Poor
Upper West	Wa Municipal	39.60	220 th	Poor

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western North	Bodi District	39.20	223 rd	Poor
Greater Accra	Ga West Municipal	39.20	223 rd	Poor
Eastern	Birim Central Municipal	38.80	225 th	Poor
Savannah	North Gonja District	38.80	226 th	Poor
Ashanti	Atwima-Kwanwoma District	38.40	227 th	Poor
Central	Awutu Senya East Municipal	38.40	227 th	Poor
Western	Wassa East District	38.40	227 th	Poor
Ashanti	Amansie Central District	38.00	230 th	Poor
Volta	Kpando Municipal	38.00	230 th	Poor
Eastern	Upper Manya Krobo District	38.00	230 th	Poor
Upper East	Kassena-Nankana West District	37.60	233 rd	Poor
Eastern	Yilo-Krobo Municipal	37.60	233 rd	Poor
Ashanti	Kwabre East Municipal	37.20	235 th	Poor
Upper East	Bolgatanga East District	37.20	236 th	Poor
Upper East	Bongo District	36.80	237 th	Poor
Ashanti	Asokore-Mampong Municipal	36.40	238 th	Poor
Northern	Gushegu Municipal	36.00	239 th	Poor
Upper West	Lawra Municipal	36.00	239 th	Poor
Ashanti	Obuasi East Municipal	36.00	239 th	Poor
Ashanti	Ahafo-Ano North Municipal	35.60	242 nd	Poor
Northern	Nanton District	35.20	243 rd	Poor
Eastern	Kwahu Afram Plains North District	34.80	244 th	Poor
Central	Gomoa East District	34.40	245 th	Poor
Eastern	Suhum Municipal	34.40	246 th	Poor
Central	Twifo/Hemang/Lower Denkyira District	33.20	247 th	Poor
North East	Chereponi District	32.40	248 th	Poor
Central	Effutu Municipal	32.40	248 th	Poor
Bono East	Pru East District	32.40	248 th	Poor
Bono East	Sene West District	32.00	251 st	Poor
Ashanti	Ejisу Municipal	31.60	252 nd	Poor
Western North	Bibiani Anhwiaso Municipal	30.80	253 rd	Poor
Savannah	Central Gonja District	30.80	253 rd	Poor
Northern	Zabzugu District	30.00	255 th	Poor
Oti	Biakoye District	29.60	256 th	Poor
Central	Gomoa Central District	28.80	257 th	Poor
Ashanti	Adansi North District	28.40	258 th	Poor
Volta	Ketu South Municipal	26.00	259 th	Poor
Ashanti	Ejura/Sekyedumase Municipal	25.20	260 th	Poor
Central	Ajumako/Enyan/Essiam District	24.00	261 st	Poor

The map below (Fig. 16) shows the geographical locations of the 261 MMDAs and their scores on the quality of opportunities they provide for residents' participation in decision-making.

Figure 16: Residents' Assessment of the Quality of Opportunities Provided by the LGs for their Participation in Decision-Making



3.2.8 Ranking of District on the Basis of the Quality of Opportunities provided for Local Economic Development

The survey asked the residents to assess the quality of opportunities that their LGs have provided in their jurisdiction towards LED. The following were the indicators: (i) awareness of activities in the promotion of local businesses; (ii) supporting or partnering small businesses in specific productive sectors (agriculture, industry, tourism, services, etc.), (iii) ease of doing business in the district (regulations and registrations), (iv) evidence of supporting job creation in specific sectors; (v) easy means of paying local taxes; (vi) regular engagement with local business community (business forums) and (vii) availability of market infrastructure (market facilities and use). The aggregate scores show that six out of the 261 districts scored 70% and above (excellent), 39 districts scored 61 to 70% (very good) while the majority 105 districts scored 51 to 60%. However, 30 districts were rated poor as they scored 40% or below. The top 5 districts that were rated as excellent providers of opportunities for LED included Kwahu East (79.7%), Mpohor (79.7%), Akyemansa (78.6%), Amansie South (75.1%) and Obuasi (74.0%) while the LGs that were rated as poor providers of opportunities for LED included Ketu South Municipal Assembly (26.3%), Gomoa Central District Assembly (29.7%), Zabzugu District Assembly (32.0%), Adansi North District Assembly (32.3%) and Bibiani Anhwiaso Municipal Assembly (32.5%). Table 13 shows the ranking of the 261 districts and their scores.

Table 13: Ranking of Districts on the Basis of the Quality of Opportunities provided for LED

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Eastern	Kwahu East District	79.70	1 st	Excellent
Western	Mpohor District	79.70	1 st	Excellent
Eastern	Akyemansa District	78.60	3 rd	Excellent
Ashanti	Amansie South District	75.10	4 th	Excellent
Ashanti	Obuasi Municipal	74.00	5 th	Excellent
Ashanti	Ahafo-Ano South West District	73.40	6 th	Excellent
Ashanti	Adansi Asokwa District	70.90	7 th	Very Good
Bono	Dormaa West District	70.00	8 th	Very Good
Ashanti	Asokwa Municipal	69.70	9 th	Very Good
Greater Accra	Adenta Municipal	69.40	10 th	Very Good
Northern	Mion District	69.40	10 th	Very Good
Ashanti	Offinso North District	69.40	10 th	Very Good
Volta	North Dayi District	68.90	13 th	Very Good
Upper East	Talensi District	68.90	13 th	Very Good
Greater Accra	Shai-Osudoku District	68.00	15 th	Very Good
Ashanti	Asante-Akim North District	67.40	16 th	Very Good
Western North	Suaman District	67.40	17 th	Very Good
Ashanti	Afigya-Kwabre North District	67.10	18 th	Very Good
Eastern	Akuapim South District	66.00	19 th	Very Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Tarkwa-Nsuaem Municipal	66.00	19 th	Very Good
Greater Accra	La-Nkwantanang-Madina Municipal	66.00	19 th	Very Good
Ashanti	Sekyere Afram Plains District	66.00	19 th	Very Good
Greater Accra	Korle-Klottey Municipal	65.70	23 rd	Very Good
Ahafo	Asunafo South District	64.90	24 th	Very Good
Western North	Aowin Municipal	64.90	24 th	Very Good
Eastern	Kwahu South District	64.90	24 th	Very Good
Bono East	Nkoranza South Municipal	64.30	27 th	Very Good
Western	Jomoro Municipal	64.00	28 th	Very Good
Eastern	Asene Manso Akroso District	63.70	29 th	Very Good
Greater Accra	La-Dade-Kotopon Municipal	63.40	30 th	Very Good
Greater Accra	Ablekuma Central Municipal	63.10	31 st	Very Good
Eastern	New Juaben South Municipal	63.10	31 st	Very Good
Northern	Saboba District	63.10	31 st	Very Good
Eastern	Achiase District	62.90	34 th	Very Good
Ashanti	Oforikrom Municipal	62.90	34 th	Very Good
Eastern	Nsawam Adoagyire Municipal	62.60	36 th	Very Good
Central	Assin North District	62.60	36 th	Very Good
Western	Effia Kwesimintsim Municipal	62.60	36 th	Very Good
Eastern	Fanteakwa South District	62.60	36 th	Very Good
Northern	Tolon District	62.60	36 th	Very Good
Oti	Kadjebi District	62.00	41 st	Very Good
Savannah	East Gonja Municipal	61.40	42 nd	Very Good
Savannah	North East Gonja District	61.40	42 nd	Very Good
Bono	Jaman South Municipal	61.10	44 th	Very Good
Central	Agona West Municipal	61.10	44 th	Very Good
Eastern	New Juaben North Municipal	60.90	46 th	Good
Greater Accra	Weija Gbawe Municipal	60.30	47 th	Good
Bono East	Kintampo North Municipal	60.30	47 th	Good
Upper West	Nandom Municipal	60.30	47 th	Good
Eastern	Abuakwa North Municipal	59.70	50 th	Good
Western	Prestea-Huni Valley Municipal	59.70	50 th	Good
Greater Accra	Tema West Municipal	59.70	50 th	Good
Bono	Berekum West District	59.40	53 rd	Good
Eastern	Birim South District	59.40	53 rd	Good
Volta	Anloga District	58.90	55 th	Good
Greater Accra	Ayawaso Central Municipal	58.90	55 th	Good
Greater Accra	Accra Metropolitan	58.60	57 th	Good
Ashanti	Asante-Akim South Municipal	58.60	57 th	Good
Oti	Nkwanta South Municipal	58.60	57 th	Good
Central	Abura/Asebu/Kwamankese District	58.30	60 th	Good
Eastern	Ayensuano District	58.30	60 th	Good
Greater Accra	Ga East Municipal	58.30	60 th	Good
Eastern	Okere District	58.30	60 th	Good
Western	Wassa Amenfi Central District	58.30	60 th	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Greater Accra	Ayawaso North Municipal	58.00	65 th	Good
Volta	Hohoe Municipal	58.00	65 th	Good
Central	Cape Coast Metropolitan	58.00	65 th	Good
Bono East	Sene East District	58.00	65 th	Good
Ashanti	Sekyere Kumawu District	57.70	69 th	Good
Greater Accra	Ayawaso East Municipal	57.70	69 th	Good
Upper East	Bawku West District	57.70	69 th	Good
Bono East	Nkoranza North District	57.70	69 th	Good
Bono	Tain District	57.70	69 th	Good
Ashanti	Mampong Municipal	57.40	74 th	Good
Greater Accra	Okaikwei North Municipal	57.40	74 th	Good
North East	Bunkpurugu Nyankpanduri District	57.10	76 th	Good
Eastern	Lower Manya Krobo Municipal	57.10	76 th	Good
North East	Mamprugu Moagduri District	57.10	76 th	Good
Eastern	Abuakwa South Municipal	57.10	76 th	Good
Volta	Akatsi South Municipal	56.90	80 th	Good
Northern	Kpandai District	56.60	81 st	Good
Central	Mfantsiman Municipal	56.30	82 nd	Good
Ashanti	Bosomtwe District	56.00	83 rd	Good
Central	Komenda/Edina/Eguafo/Abirem Municipal	56.00	83rd	Good
Upper West	Sissala East Municipal	56.00	83 rd	Good
Ahafo	Asunafo North Municipal	56.00	83 rd	Good
Greater Accra	Ablekuma West Municipal	55.70	87 th	Good
Ashanti	Asante-Akim Central Municipal	55.70	87 th	Good
Upper East	Bawku Municipal	55.70	87 th	Good
Northern	Nanumba North Municipal	55.70	87 th	Good
Eastern	Upper West Akim District	55.70	87 th	Good
Western North	Sefwi Akontombra District	55.40	92 nd	Good
North East	Yunyoo-Nasuan District	55.40	92 nd	Good
Ashanti	Ahafo-Ano North Municipal	55.40	92 nd	Good
Ashanti	Asokore-Mampong Municipal	55.40	92 nd	Good
Ashanti	Sekyere Central District	55.40	92 nd	Good
Ahafo	Asutifi North District	55.10	97 th	Good
Ashanti	Atwima-Nwabiagya South Municipal	55.10	97 th	Good
Northern	Karaga District	55.10	97 th	Good
Ashanti	Kwadaso Municipal	55.10	97 th	Good
Eastern	Kwahu Afram Plains South District	55.10	97 th	Good
Western	Sekondi Takoradi Metropolitan	55.10	97 th	Good
Bono	Wenchi Municipal	55.10	97 th	Good
Bono	Dormaa Central Municipal	54.90	104 th	Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Central	Gomoa West District	54.90	104 th	Good
Greater Accra	Ashaiman Municipal	54.60	106 th	Good
Ahafo	Asutifi South District	54.60	106 th	Good
Bono	Berekum East Municipal	54.60	106 th	Good
Western North	Bia West District	54.60	106 th	Good
Upper East	Binduri District	54.60	106 th	Good
Bono	Dormaa East District	54.60	106 th	Good
Western	Ellembelle District	54.60	106 th	Good
Ashanti	Amansie West District	54.30	113 th	Good
Upper West	Sissala West District	54.30	113 th	Good
Greater Accra	Ayawaso West Municipal	54.00	115 th	Good
Eastern	Kwahu West Municipal	54.00	115 th	Good
Central	Upper Denkyira West District	54.00	115 th	Good
Ashanti	Afigya-Kwabre South District	53.70	118 th	Good
Volta	Guan District	53.70	118 th	Good
Ashanti	Sekyere East District	53.70	118 th	Good
Ashanti	Atwima-Mponua District	53.10	121 st	Good
Ashanti	Bosome Freho District	53.10	121 st	Good
Eastern	Birim North District	52.90	123 rd	Good
Greater Accra	Ningo-Prampram District	52.90	123 rd	Good
Northern	Savelugu Municipal	52.60	125 th	Good
Ashanti	Suame Municipal	52.60	125 th	Good
Upper East	Pusiga District	52.60	125 th	Good
Western	Wassa Amenfi West Municipal	52.60	125 th	Good
Eastern	Akuapim North Municipal	52.30	129 th	Good
Ashanti	Offinso Municipal	52.30	129 th	Good
Ashanti	Old Tafo Municipal	52.30	129 th	Good
Upper East	Bolgatanga Municipal	52.30	129 th	Good
Western	Ahanta West Municipal	52.00	133 rd	Good
Upper West	Daffiama Bussie Issa District	52.00	133 rd	Good
Bono East	Kintampo South District	52.00	133 rd	Good
Greater Accra	Kpone-Katamanso Municipal	52.00	133 rd	Good
Western	Wassa Amenfi East Municipal	52.00	133 rd	Good
Northern	Yendi Municipal	52.00	133 rd	Good
Central	Assin Central Municipal	51.70	139 th	Good
Central	Awutu Senya West District	51.70	139 th	Good
Volta	Ho Municipal	51.40	141 st	Good
Volta	Ho West District	51.10	142 nd	Good
Oti	Krachi Nchumuru District	51.10	142 nd	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Upper East	Nabdam District	51.10	142 nd	Good
Ashanti	Amansie Central District	50.90	145 th	Fair
Upper East	Builsa South District	50.90	145 th	Fair
North East	East Mamprusi Municipal	50.90	145 th	Fair
Bono	Sunyani West District	50.90	145 th	Fair
Greater Accra	Ga South Municipal	50.90	145 th	Fair
Volta	South Dayi District	50.90	145 th	Fair
Ashanti	Juaben Municipal	50.60	151 st	Fair
Volta	Ketu North Municipal	50.30	152 nd	Fair
Bono East	Techiman North District	50.30	152 nd	Fair
Eastern	Denkyembour District	50.00	154 th	Fair
Central	Upper Denkyira East Municipal	50.00	154 th	Fair
Upper West	Nadowli-Kaleo District	49.70	156 th	Fair
Bono	Banda District	49.40	157 th	Fair
Oti	Krachi East Municipal	49.40	157 th	Fair
Upper West	Wa West District	49.40	157 th	Fair
Greater Accra	Ablekuma North Municipal	49.10	160 th	Fair
Bono	Sunyani Municipal	49.10	160 th	Fair
Northern	Tamale Metropolitan	49.10	160 th	Fair
Greater Accra	Tema Metropolitan	49.10	160 th	Fair
Savannah	Bole District	48.90	164 th	Fair
Greater Accra	Ga North Municipal	48.90	164 th	Fair
Volta	Keta Municipal	48.90	164 th	Fair
Northern	Kumbungu District	48.90	164 th	Fair
Eastern	Kwaebibirem Municipal	48.90	164 th	Fair
Central	Twifo Atti Morkwa District	48.30	169 th	Fair
Central	Twifo/Hemang/Lower Denkyira District	48.30	169 th	Fair
Eastern	Atiwa East District	47.70	171 st	Fair
North East	West Mamprusi Municipal	47.70	171 st	Fair
Greater Accra	Ada East District	47.10	171 st	Fair
Central	Assin South District	47.10	171 st	Fair
Western North	Juaboso District	47.10	171 st	Fair
Ashanti	Obuasi East Municipal	47.10	171 st	Fair
Eastern	West Akim Municipal	47.10	171 st	Fair
Greater Accra	Ada West District	46.90	178 th	Fair
Bono East	Atebubu-Amantin Municipal	46.90	178 th	Fair
Ashanti	Bekwai Municipal	46.90	178 th	Fair
Bono	Jaman North District	46.60	181 st	Fair
Eastern	Birim Central Municipal	46.60	181 st	Fair
Upper East	Garu District	46.60	181 st	Fair

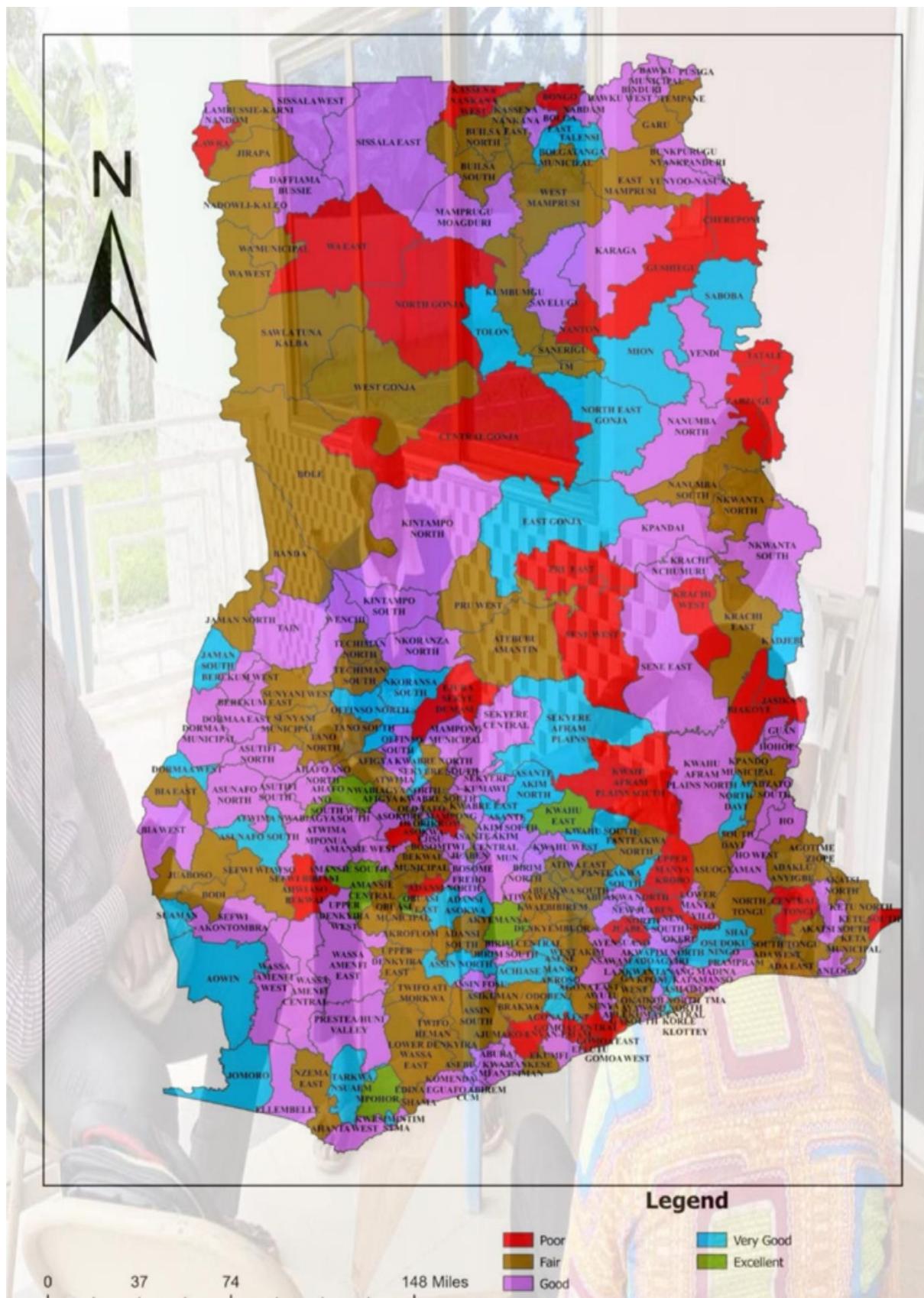


Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Ashanti	Kumasi Metropolitan	46.60	181 st	Fair
Ashanti	Adansi South District	46.30	185 th	Fair
Central	Agona East District	46.30	185 th	Fair
Eastern	Asuogyaman District	46.30	185 th	Fair
Northern	Sagnarigu Municipal	46.30	185 th	Fair
Ashanti	Akrofuo District	46.00	189 th	Fair
Eastern	Atiwa West District	46.00	189 th	Fair
Upper East	Kassena-Nankana Municipal	46.00	189 th	Fair
Volta	North Tongu District	46.00	189 th	Fair
Bono East	Pru West District	46.00	189 th	Fair
Volta	Kpando Municipal	45.40	194 th	Fair
Greater Accra	Ledzokuku Municipal	45.10	195 th	Fair
Ashanti	Ahafo-Ano South East District	45.10	195 th	Fair
Upper East	Tempane District	45.10	195 th	Fair
Central	Ekumfi District	45.10	195 th	Fair
Volta	Adaklu District	44.90	199 th	Fair
Greater Accra	Krowor Municipal	44.90	199 th	Fair
Volta	Agotime Ziope District	44.90	199 th	Fair
Western North	Bia East District	44.90	199 th	Fair
Upper West	Jirapa Municipal	44.90	199 th	Fair
Western North	Sefwi-Wiawso Municipal	44.60	204 th	Fair
Eastern	Fanteakwa North District	44.30	205 th	Fair
Upper East	Builsa North Municipal	44.30	205 th	Fair
Greater Accra	Ga Central Municipal	44.30	205 th	Fair
Western	Shama District	44.30	205 th	Fair
Ahafo	Tano South Municipal	44.30	205 th	Fair
Ahafo	Tano North Municipal	44.00	210 th	Fair
Ashanti	Atwima-Nwabiagya North District	44.00	210 th	Fair
Volta	Afadzato South District	43.40	212 th	Fair
Upper West	Lambussie Kurni District	43.40	212 th	Fair
Northern	Nanumba South District	43.40	212 th	Fair
Ashanti	Kwabre East Municipal	43.10	215 th	Fair
Oti	Nkwanta North District	43.10	215 th	Fair
Western North	Bodi District	42.90	217 th	Fair
Western	Wassa East District	42.90	217 th	Fair
Savannah	West Gonja Municipal	42.30	219 th	Fair
Western	Nzema East Municipal	42.30	220 th	Fair
Bono East	Techiman Municipal	42.30	220 th	Fair
Volta	Akatsi North District	42.00	222 nd	Fair
Central	Asikuma Odoben Brakwa District	42.00	222 nd	Fair

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Central	Awutu Senya East Municipal	42.00	222 nd	Fair
Savannah	Sawla-Tuna-Kalba District	42.00	222 nd	Fair
Greater Accra	Ga West Municipal	41.10	226 th	Fair
Ashanti	Sekyere South District	41.10	226 th	Fair
Volta	South Tongu District	41.10	226 th	Fair
Upper West	Wa Municipal	41.10	226 th	Fair
Savannah	North Gonja District	40.90	230 th	Poor
Bono East	Sene West District	40.90	230 th	Poor
Volta	Central Tongu District	40.30	232 nd	Poor
Eastern	Suhum Municipal	40.00	233 rd	Poor
Upper West	Lawra Municipal	39.70	234 th	Poor
Eastern	Upper Manya Krobo District	39.70	234 th	Poor
Upper West	Wa East District	39.40	236 th	Poor
Eastern	Yilo-Krobo Municipal	39.10	237 th	Poor
Oti	Jasikan District	38.90	238 th	Poor
Upper East	Bongo District	38.00	239 th	Poor
Northern	Tatale Sanguli District	37.70	240 th	Poor
Upper East	Kassena-Nankana West District	37.10	241 st	Poor
Northern	Gushegu Municipal	37.10	241 st	Poor
Oti	Krachi West District	36.90	243 rd	Poor
Ashanti	Atwima-Kwanwoma District	36.90	243 rd	Poor
Upper East	Bolgatanga East District	36.90	243 rd	Poor
Central	Effutu Municipal	36.90	243 rd	Poor
Eastern	Kwahu Afram Plains North District	36.90	243 rd	Poor
North East	Chereponi District	35.10	248 th	Poor
Northern	Nanton District	33.70	249 th	Poor
Central	Gomoa East District	33.40	250 th	Poor
Ashanti	Ejura/Sekyedumase Municipal	33.40	250 th	Poor
Central	Ajumako/Enyan/Essiam District	33.10	252 nd	Poor
Ashanti	Ejisu Municipal	33.10	252 nd	Poor
Bono East	Pru East District	33.10	252 nd	Poor
Oti	Biakoye District	32.90	255 th	Poor
Savannah	Central Gonja District	32.90	255 th	Poor
Western North	Bibiani Anhwiaso Municipal	32.60	257 th	Poor
Ashanti	Adansi North District	32.30	258 th	Poor
Northern	Zabzugu District	32.00	259 th	Poor
Central	Gomoa Central District	29.70	260 th	Poor
Volta	Ketu South Municipal	26.30	261 st	Poor

The map below (Fig. 17) shows the geographical locations of the 261 MMDAs and their scores on the quality of opportunities they provide for LED.

Figure 17: Residents' Assessment of the Quality of Opportunities provided by their LGs for LED





4.0 CONCLUSIONS AND IMPLICATIONS FOR POLICY AND PRACTICE



4.1 Conclusions

Good local governance is a catalyst for sustainable and inclusive development as it provides opportunities for residents to express their views and participate in development processes that affect them in their localities. Residents' assessment of the qualities of their LG leadership and services provision is important feedback towards improving local governance.

The LOGIN has provided opportunities for residents in Ghana's 261 LG jurisdictions to assess the quality of their local governance under seven thematic areas and 47 indicators. Their assessment was based on their lived experiences interacting with staff and leadership of Ghana's LGs, as well as their perceptions. With a national average of 53.8%, the results of the study show that in general, residents do not rate their LGs highly in terms of local governance. However, residents of Mpohor district in the Western Region, and Akyemansa and Kwahu East in the Eastern Region appreciate the quality of local governance that their LGs provide in terms of leadership and service delivery while the residents of Ketu South in the Volta Region and Gomoa Central in the Central Region are highly dissatisfied with the poor local governance conditions in their territories.

In terms of the seven LOGIN areas, residents rated the quality of their MMDCEs higher than any of the thematic areas to be followed by the quality of professionalism exhibited by the Assembly staff. The least satisfied by residents were opportunities for LED and participation in decision-making. The results show that there is the need to develop capacity-building programmes for local authorities in good local governance, participation and inclusive governance, and the promotion of LED, including regular engagement with the local business community.

4.2 Implications for Policy and Practice

In line with the findings of the survey, it is expected that the MMDAs would compare their rankings and those that underperformed resolve to improve on their performance. It is also expected that the MLGDRD and development partners will use the ranking to allocate resources to jurisdictions that are lagging behind in addition to targeting their leadership with capacity-building programmes to improve performance. The ranking would also provide advocacy materials for CBOs and CSOs to demand better local governance and services from underperforming LGs.

As ILGS seeks to undertake this assessment annually, a reliable 'local governance database' will be developed and used to analyse progress in local governance over time. It can also inform the design of policies, programmes and projects in the local governance sector and further trigger the need for LG officers to treat residents with respect knowing that there will be a day that residents will reflect on their lived experiences with their LGs and make their voices count.

ANNEXES 1: Assessment Indicators

Score 1 where your experience/perception is the lowest and 5 where your perception is the highest

1. Quality of Administrative Services Delivered by the LG

(Score the quality of administrative) services delivered by your LG

No.	Indicators	Score				
		1	2	3	4	5
1.1	Issuance of operational permit (building, business, etc.)					
1.2	Timely response to request for registration (birth, death, marriage, divorce, etc.)					
1.3	Responsive to residents' complaints and grievances (functionality of client service unit & PRCC)					
1.4	Regular dissemination of information to the residents (public education)					

2. Quality of Political Leadership

(Score the quality of MMDCE leadership based on your knowledge, experience, interaction or perception as told by others you are familiar with)

No.	Indicators	Score				
		1	2	3	4	5
2.1	Trust and Credibility					
2.2	Controls and prevents the abuse of public power for private gain (not corrupt)					
2.3	Accessible all the time and regular engagement with residents and key stakeholders					
2.4	Introduces visible changes and innovations in the district for transformation					
2.5	Receptive to the needs of residents and key stakeholders					
2.6	Presence and participation in Town Hall Meetings					

3. Quality of Representative Leadership

(Score the quality of Assembly member leadership based on your knowledge, experience, interaction or perception as told by others you are familiar with)

No.	Indicators	Score				
		1	2	3	4	5
3.1	Trust and Credibility					
3.2	Controls and prevents the abuse of public power for private gain (not corrupt)					
3.3	Accessible and regular engagement and information sharing with residents and key stakeholders					
3.4	Introduces visible changes and innovations in his/her electoral area					
3.5	Receptive to the needs of residents and key stakeholders					
3.6	Presence and participation in Town Hall Meetings and other social gatherings					



4. Quality of Professionalism by Assembly Staff

(Score the quality of Professionalism by DCD, HoDs, Heads of Units, other staff, etc)

No.	Indicators	Score				
		1	2	3	4	5
4.1	Client orientation, respect, loyalty and Commitment to residents					
4.2	Diligence, discipline and timeliness to work assignments					
4.3	Creativity and Innovativeness in promoting local development					
4.4	Ensure Equity and Impartiality in the discharge of duties to community members					
4.5	Exhibit personal integrity and avoiding corruption					
4.6	Utilize appropriate communication methods and skills to engage residents					
4.7	Trust and Credibility					
4.8	Good Attitude and Responsive to residents' request for services					

5. Quality of Social Services Provision

(Score the quality of social services delivered by your LG)

No.	Indicators	Score				
		1	2	3	4	5
5.1	Solid waste collection					
5.2	Control of Noise Pollution					
5.3	Spatial planning (proper layouts, beautification of the area, awareness of local plans, regulation of land use, etc)					
5.4	Street lighting (presence of streetlights, regular lights on, etc)					
5.5	Recreation (availability of parks, gardens, playgrounds, etc.).					
5.6	Social protection/welfare services for vulnerable people (support to the elderly and vulnerable people including orphans)					
5.7	Basic education infrastructure (availability of furniture, maintenance of buildings)					
5.8	Basic Health services (availability of CHPS compound, health centres, etc)					
5.9	Sanitation service (no Open Defecation, clean gutters, etc)					
5.10	Clean water supply services (availability of potable water)					
5.11	Provision of Security (low crime rate, protection of private properties, personal security, comfortable moving around anytime)					

6. Quality of opportunities provided for residents' participation and contribution to public goods and services

(Score the quality of opportunities provided by the LG for residents' participation in local governance)

No.	Indicators	Score				
		1	2	3	4	5
6.1	Participation in planning of local development (town hall meetings, durbars, etc)					
6.2	Participation in fee-fixing and budgeting					
6.3	Awareness of the assembly decision-making process					
6.4	Feedback mechanisms of Assembly decisions					
6.5	Functionality and Effectiveness of the Public Relations and Complaints Committee (PRCC)					

7. Opportunities for economic investment, local employment and income growth

(Score the quality of opportunities provided by the LG for residents' participation in economic investment, local employment and income growth)

No.	Indicators	Score				
		1	2	3	4	5
7.1	Promoting economic opportunities in the area for local businesses.					
7.2	Supporting or partnering small businesses in specific productive sectors (agriculture, industry, tourism, services, etc.)					
7.3	Ease of doing business in the district (regulations and registrations)					
7.4	Evidence of supporting job creation in specific sectors					
7.5	Easy means of paying local taxes					
7.6	Regular engagement with the local business community (business forums)					
7.7	Availability of market infrastructure (market facilities and use)					



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